



POLSON LTD

84th
ANNUAL REPORT

2024-2025

84th ANNUAL REPORT FOR THE YEAR ENDED 31ST MARCH, 2025

DIRECTORS

Rajiv Agarwal	-	Chairman, Non-Executive Independent Director
Amol Kapadia	-	Managing Director
Dhau Lambore	-	Non-Executive, Non-Independent Director
Bhavin Sheth	-	Independent Director (w.e.f. 30.06.2021)
Youhaan Kapadia	-	Non-Executive Director (w.e.f. 30.05.2024)
Alka Dhuri	-	Non-Executive Director (w.e.f. 30.05.2024)
Pravin D.Samant	-	Executive Director (Resigned w.e.f 14.08.2024)

CHIEF FINANCIAL OFFICER (CFO)

Mr. Sanjay Shantaram Bhalerao

COMPANY SECRETARY AND COMPLIANCE OFFICER

Mrs. Sampada Sachin Sawant

SOLICITORS

D.H. Nanavati

STATUTORY AUDITORS

R. G. B. & Associates, Chartered Accountant



BANKERS

CITI Bank N.A.

REGISTERED OFFICE

Ambaghat, Vishalgad, Taluka- Shahuwadi,
Dist- Kolhapur, Kolhapur-415 101,
Maharashtra

CORPORATE OFFICE

615/616 Churchgate Chambers, 5 New
Marine Lines Road, Churchgate, Mumbai-
400 020

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NOTICE

NOTICE is hereby given that the 84th Annual General Meeting (AGM) of Polson Ltd (“the Company”) will be held on Tuesday, September 30, 2025 at 10.00 a.m. at the Registered Office of the Company situated at ChitraKuti at Ambaghat, Vishalgad, Taluka-Shahuwadi, Dist. Kolhapur, Kolhapur-415 101 to transact the following businesses:

Ordinary Business:

1. To receive, consider and adopt the Audited Standalone Financial Statements as at 31st March 2025 along with the Profit and Loss Account for the year ended on that date and the Report of the Board of Directors’ and Auditor’s thereon.
2. To appoint a director in place of Ms. Alka Dhuri (DIN: 10657583) who retires by rotation in terms of section 152 (6) of the Companies Act, 2013, and being eligible, has offered herself for re-appointment.

Special Business:

3. Appointment of Secretarial Auditor

To consider and, if thought fit, to pass the following resolution as an Ordinary Resolution:

“**RESOLVED THAT** pursuant to the provisions of Section 204 and other applicable provisions, if any, of the Companies Act, 2013, and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 read with Regulation 24A and other applicable regulations of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, (Listing Regulations), [including any statutory modification(s) or re-enactment(s) thereof for the time being in force] and based on recommendation of Audit Committee of Directors and the Board of Directors, Mrs. Amita Karia Practicing Company Secretaries, (Peer reviewed Firm: 2931/2023), be and are hereby appointed as Secretarial Auditor of the Company, to hold office for a term of 5 (five) consecutive years commencing from FY 2025-26 to FY 2029-30 to undertake Secretarial Audit of the Company, on such remuneration plus applicable taxes, travel and actual out-of-pocket expenses, as may be mutually agreed upon between the Board of Directors of the Company and the Secretarial Auditor from time to time.

RESOLVED FURTHER THAT the Board of Directors of the Company be and are hereby authorized to fix the annual remuneration plus applicable taxes and out-of-pocket expenses payable to them during their tenure as the Secretarial Auditors of the Company, as determined by the Audit Committee in consultation with the said Secretarial Auditors.

RESOLVED FURTHER that the Board of Directors of the Company (including its Committee thereof) be and is hereby authorised to do all such acts, deeds, matters and things as may be necessary, expedient and desirable for the purpose of giving effect to this resolution.”

By Order of the Board of Directors of
POLSON LTD

Place: Mumbai
Date: 14.08.2025

Sampada Sachin Sawant
Company Secretary & Compliance Officer
Membership No.: ACS 51343



: NOTES:

1. A MEMBER ENTITLED TO ATTEND AND VOTE AT THE ANNUAL GENERAL MEETING (“AGM”) IS ENTITLED TO APPOINT A PROXY, TO ATTEND AND VOTE IN THE MEETING INSTEAD OF HIMSELF/HERSELF, AND THE PROXY NEED NOT BE A MEMBER OF THE COMPANY.
2. Pursuant to the provisions of Section 105 of the Companies Act, 2013 (“Act”), read with the applicable rules thereon, a person can act as a proxy on behalf of Members not exceeding 50 (fifty) and holding in the aggregate not more than 10% (ten percent) of the total share capital of the Company carrying voting rights. A Member holding more than 10% (ten percent) of the total share capital of the Company carrying voting rights may appoint a single person as proxy and such person cannot act as a proxy for any other person or member. A proxy form is attached hereto.
3. The instrument appointing a proxy and the power of attorney, if any, under which it is signed, should be deposited at the Registered Office of the Company not less than 48 hours before the commencement of the Annual General Meeting. A proxy does not have the right to speak at the meeting and cast votes only on a poll. Proxies submitted on behalf of limited companies, societies, etc. must be supported by an appropriate resolution/ authority, as applicable.
4. Members, Proxies and Authorised Representatives are requested to bring to the AGM, the Attendance Slip enclosed herewith, duly completed and signed, mentioning therein details of their DP ID and Client ID / Folio No.
5. In case of joint holder attending the Meeting, only such joint holder who is higher in order of names will be entitled to vote at the meeting.
6. Corporate/ Institutional members intending to send their authorized representative to attend the Meeting pursuant to section 113 of the Companies Act 2013 are requested to send to the company, a certified true copy of the relevant Board of Directors resolution together with their respective specimen signatures authorizing their representative (s) to attend and vote on their behalf at the meeting.
7. The Notice is being sent to all the Members, whose names appeared in the Register of Members. The Notice of the AGM will also posted on the website of the Company <http://www.polsonltd.com>.
8. The Explanatory Statement setting out the material facts pursuant to Section 102 of the Companies Act, 2013 (“the Act”), concerning the Special Business in the Notice is annexed hereto and forms part of this Notice. The Information under Regulations 26(4) and the profile of the Directors seeking appointment/re-appointment, as required in terms of Regulation 36(3) of the SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015 (“Listing Regulations, 2015) and as required under the Secretarial Standard on General Meeting is annexed.
9. In terms of the provisions of Section 152 of the Act, Mrs. Alka Dhuri (DIN: 10657583), retires by rotation as a Director at this Meeting. Mrs. Alka Dhuri and her relatives shall be deemed to be interested in the Ordinary Resolution set out at Item No. 2 of the Notice with regard to her re-appointment. Save and except above, none of the Directors / Key Managerial Personnel of the

Company / their relatives are, in any way, concerned or interested, financially or otherwise, in the Ordinary Business set out at Item No. 2 of the Notice.

10. As per the provisions of Section 72 of the Act, the facility for making nomination is available to the Members in respect of the shares held by them. Form No. SH-13. The said form can be downloaded from the Company's website <http://www.polsonltd.com>. Members holding shares in physical form may submit the same to Company's Registrar and Share Transfer Agent, Purva Sharegistry (India) Pvt. Ltd. ("Purva"). Members holding shares in electronic form may submit the same to their respective depository participant.
11. Documents referred to in the accompanying notice and explanatory statement are open for inspection at the registered office of the Company on all working days (Monday to Friday) between 11.00 a.m. and 1.00 p.m. upto the date of this meeting.
12. Book Closure: The Register of Members and Share Transfer Books of the Company will remain close from Wednesday, 24th September, 2025 to Tuesday, 30th September, 2025.
13. The Voting rights of members shall be in proportion to their shares in the paid up equity share capital of the company as on the cut-off date. A person, whose name is recorded in the register of members or in the register of beneficial owners maintained by the depositories as on the cut-off date i.e. September 23, 2025, only shall be entitled to avail facility of voting at the venue of meeting. A person who is not a Member as on the Cut-off Date, should treat the Notice for information purpose only.
14. The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are, therefore, requested to submit their PAN to the Depository Participants with whom they maintain their demat accounts. Members holding shares in physical form should submit their PAN to the Registrar and Transfer Agent / Company.
15. In compliance with the provisions of Section 108 of the Act, read with Rule 20 of the Companies (Management and Administration) Rules, 2014, as amended from time to time, and Regulation 44 of the Listing Regulations, Members are provided with the facility to cast their vote electronically, through the e-voting services provided by Purva on all the resolutions set forth in this Notice. The instructions for e-voting are given herein below. Resolution(s) passed by Members through e-voting is/are deemed to have been passed as if they have been passed at the AGM.
16. Members holding shares in the same name under different Ledger Folios are requested to apply for consolidation of such Folios and send the relevant share certificates to Registrar and Transfer Agent of the Company for doing their needful.
17. Members are requested to notify change in address, if any, immediately to the Registrar and Transfer Agent of the Company quoting their folio numbers.
18. Members seeking the information with regards to the proposed resolution are requested to write to the Company at least one week in advance so as to enable the management to keep the information ready.

19. Members/ Proxy holders are requested to bring at the venue of Annual General Meeting their attendance slip duly signed so as to avoid inconvenience.

20. The route map showing directions to reach the venue of the Eighty Forth is annexed.

21. To avoid fraudulent transactions, the identity/signature of the members holding shares in electronic/demat form is verified with the specimen signatures furnished by NSDL/CDSL and that of members holding shares in physical form is verified as per the records of the share transfer agent of the Company. Members are requested to keep the same updated.

22. The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant dealing in securities market. Members holding shares in electronic form are, therefore, requested to submit the PAN to their depository participants with whom they are maintaining their demat accounts. Members holding shares in physical form can submit their PAN details to the Company or Purva Sharegistry (India) Private Limited (RTA).

23. Share Transfer Permitted only in Demat: Pursuant to SEBI Notification No. SEBI/LAD-NRO/GN/2018/24 dated 8th June, 2018 and further amendment vide Notification No. SEBI/LAD-NRO/GN/2018/49 dated November 30, 2018, it is advised that transfer of securities (except in case of transmission or transposition of securities) shall not be processed from April 1st, 2019 unless the securities are held in the dematerialized form with the depositories. Therefore, members holding shares in physical form are requested to take action to dematerialize the Equity Shares, promptly to avoid inconvenience in future.

24. The statutory registers including register of directors and key managerial personnel and their shareholding, the register of contracts or arrangements in which directors are interested maintained under the Companies Act, 2013 and all other documents referred to in the notice will be available for inspection in electronic mode. Members who wish to inspect the register are requested to write to the company by sending e-mail to compliance@polsonltd.com.

In terms of sections 101 and 136 of the Act, read with the rules made thereunder, the listed companies may send the notice of AGM and the annual report, including financial statements, boards' report, etc. by electronic mode. Pursuant to the said provisions of the Act read with MCA Circulars, SEBI Circular dated 12 May 2020, Notice of 84th AGM along with the Annual Report for Financial year 2024-2025 is being sent only through electronic mode to those members whose email addresses are registered with the Company/depositories. Members may note that the physical copy of the Annual Report will not be sent. We request the Members to register / update their e-mail address with their Depository Participant, in case they have not already registered/ updated the same. Members may note that the Notice and Annual Report for the Financial year 2024-2025 will also be available on the Company's website at <https://www.polsonltd.com/finance-investor-relation-annual-reports> and website of the stock exchanges i.e., BSE Limited at www.bseindia.com.

25. Green Initiative: Members are requested to join the Company in supporting the Green Initiative taken by Ministry of Corporate Affairs ("MCA") to effect electronic delivery of documents to the members at the E-mail addresses registered for the said purpose. Members are hereby requested to register their E-mail addresses with their Depository Participant or with Purva Sharegistry India Pvt. Ltd, Registrar and Share Transfer Agent (RTA) of the Company, for sending various Notices, Dividend intimation and other documents through Electronic Mode. Those members who have changed their E-mail Addresses are requested to register their E-mail ID / New Addresses with RTA,

in case the shares are held in physical form and with the Depository Participants where shares are held in Demat mode.

Members are requested to update their complete bank account details with their depositories where shares are held in dematerialized mode and with Registrar & Share Transfer Agent (“RTA”) of the Company i.e. Purva Shareregistry (India) Private Limited by sending the request at support@purvashare.com along with copy of the request letter signed by the Members mentioning the name, folio number, bank account details, self-attested copy of PAN card and cancelled cheque leaf.

26. As per the provisions of Section 72 of the Act, the facility for making nomination is available to the Members in respect of the shares held by them. Members who have not yet registered their nomination are requested to register the same by submitting Form No. SH-13 to the Company or the Registrar and Transfer Agent of the Company. The said form can be downloaded from the Company’s website <http://www.polsonltd.com>. A nomination may be cancelled, or varied by nominating any other person in place of the present nominee, by the holder of securities who has made the nomination, by giving a notice of such cancellation or variation.

27. The Notice for the Annual General Meeting and all the documents referred to in the accompanying notice will be available for inspection at the Registered Office of the Company on all working days between 10:00 a.m. to 12:00 noon up to the date of Annual General Meeting. The Notice will also be available on the Company’s website at: <http://www.polsonltd.com>.

28. The Scrutinizer shall after the conclusion of voting at the general meeting, will first count the votes cast at the meeting and thereafter unblock the votes cast through remote e-voting in the presence of at least two witnesses not in the employment of the Company and shall make, not later than forty eight hours of the conclusion of the General Meeting, a consolidated scrutinizer’s report of the total votes cast in favor or against, if any, to the Chairman or a person authorized by him in writing, who shall countersign the same and declare the result of the voting forthwith.

The Results declared along with the report of the Scrutinizer shall be placed on the website of the Company <http://www.polsonltd.com>, notice board of the Company at the registered office as well as the corporate office and on the website of CDSL immediately after the declaration of result by the Chairman or a person authorized by him in writing. The results shall also be immediately forwarded to the stock exchanges at which the shares of the Company are listed.

➤ **THE INSTRUCTIONS FOR SHAREHOLDRES FOR REMOTE E-VOTING ARE AS UNDER:**

- (i) The voting period begins on Saturday, September 27, 2025 from 9.00 A.M. and ends on Monday, September 29, 2025 at 5.00 P.M. During this period shareholders’ of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date (record date) of Tuesday, September 23, 2025 may cast their vote electronically. The e-voting module shall be disabled by CDSL for voting thereafter.
- (ii) Shareholders who have already voted prior to the meeting date would not be entitled to vote at the meeting venue.

(iii) Pursuant to SEBI Circular No. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 09.12.2020, under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, listed entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders’ resolutions. However, it has been observed that the participation by the public non-institutional shareholders/retail shareholders is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders.





In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to all the demat account holders, by way of a single login credential, through their demat accounts/ websites of Depositories/ Depository Participants. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

In terms of SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

(iv) Pursuant to above said SEBI Circular, Login method for e-Voting and joining virtual meetings for Individual shareholders holding securities in Demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in Demat mode with CDSL	<p>1) Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi / Easiest are https://web.cdslindia.com/myeasi/home/login or visit www.cdslindia.com and click on Login icon and select New System Myeasi.</p> <p>2) After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the e-voting is in progress as per the information provided by company. On clicking the e-voting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers i.e. CDSL/NSDL/KARVY/LINKINTIME, so that the user can visit the e-Voting service providers’ website directly.</p>

	<p>3) If the user is not registered for Easi/Easiest, option to register is available at cdsl website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option.</p> <p>4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from an e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the e-voting is in progress and also able to directly access the system of all e-Voting Service Providers.</p>
<p>Individual Shareholders holding securities in demat mode with NSDL</p>	<p>1) If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period.</p> <p>2) If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDeAS” “Portal” or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp</p> <p>3) Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.</p> <p>4) Shareholders/Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience.</p>

	<p style="text-align: center;">NSDL Mobile App is available on</p> <div style="text-align: center;">   </div> <div style="text-align: center; margin-top: 10px;">   </div> <p>5) For OTP based login you can click on https://eservices.nsd.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID,8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting</p>
<p>Individual Shareholders (holding securities in demat mode) login through their Depository Participants</p>	<p>You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period.</p>

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL

Login type	Helpdesk details
<p>Individual Shareholders holding securities in Demat mode with CDSL</p>	<p>Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 22 55 33.</p>
<p>Individual Shareholders holding securities in Demat mode with NSDL</p>	<p>Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at : 022 - 4886 7000 and 022 - 2499 7000</p>

(v) Login method for e-Voting for **shareholders other than individual shareholders holding in Demat form & physical shareholders.**

- 1) The shareholders should log on to the e-voting website www.evotingindia.com.
- 2) Click on “Shareholders” module.
- 3) Now enter your User ID
 - a. For CDSL: 16 digits beneficiary ID,
 - b. For NSDL: 8 Character DP ID followed by 8 Digits Client ID,
 - c. Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.
- 4) Next enter the Image Verification as displayed and Click on Login.
- 5) If you are holding shares in demat form and had logged on to www.evotingindia.com and voted on an earlier e-voting of any company, then your existing password is to be used.
- 6) If you are a first time user follow the steps given below:

	For Shareholders holding shares in Demat Form other than individual and Physical Form
PAN	Enter your 10 digit alpha-numeric *PAN ISSUED BY INCOME TAX DEPARTMENT (Applicable for both demat shareholders as well as physical shareholders) <ul style="list-style-type: none"> • Shareholders who have not updated their PAN with the Company/Depository Participant are requested to use the sequence number sent by Company/RTA or contact Company/RTA.
Dividend Bank Details OR Date of Birth (DOB)	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the company records in order to login. <ul style="list-style-type: none"> • If both the details are not recorded with the depository or company, please enter the member id / folio number in the Dividend Bank details field.

- (vi) After entering these details appropriately, click on “SUBMIT” tab.
- (vii) Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders holding shares in demat form will now reach ‘Password Creation’ menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the demat holders for voting for

resolutions of any other company on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.

- (viii) For shareholders holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.
- (ix) Click on the EVSN for the relevant <Company Name> on which you choose to vote.
- (x) On the voting page, you will see “RESOLUTION DESCRIPTION” and against the same the option “YES/NO” for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.
- (xi) Click on the “RESOLUTIONS FILE LINK” if you wish to view the entire Resolution details.
- (xii) After selecting the resolution you have decided to vote on, click on “SUBMIT”. A confirmation box will be displayed. If you wish to confirm your vote, click on “OK”, else to change your vote, click on “CANCEL” and accordingly modify your vote.
- (xiii) Once you “CONFIRM” your vote on the resolution, you will not be allowed to modify your vote.
- (xiv) You can also take a print of the votes cast by clicking on “Click here to print” option on the Voting page.
- (xv) If a demat account holder has forgotten the login password then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.
- (xvi) There is also an optional provision to upload BR/POA if any uploaded, which will be made available to scrutinizer for verification.
- (xvii) **Additional Facility for Non – Individual Shareholders and Custodians –For Remote Voting only.**
 - Non-Individual shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on to <https://evoting.purvashare.com> and register themselves in the “Custodians / Mutual Fund” module.
 - A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to helpdesk.evoting@cdslindia.com.
 - After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
 - The list of accounts linked in the login will be mapped automatically & can be delink in case of any wrong mapping.
 - It is Mandatory that, a scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.

- Alternatively Non Individual shareholders are required mandatory to send the relevant Board Resolution/ Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer and to the Company at the email address viz; compliance@polsonltd.com (designated email address by company) , if they have voted from individual tab & not uploaded same in the CDSL e-voting system for the scrutinizer to verify the same.

PROCESS FOR THOSE SHAREHOLDERS WHOSE EMAIL/MOBILE NO. ARE NOT REGISTERED WITH THE COMPANY/DEPOSITORIES.

1. For Physical shareholders- please provide necessary details like Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to **Company/RTA email id**.
2. For Demat shareholders - Please update your email id & mobile no. with your respective Depository Participant (DP)
3. For Individual Demat shareholders - Please update your email id & mobile no. with your respective Depository Participant (DP) which is mandatory while e-Voting & joining virtual meetings through Depository.

If you have any queries or issues regarding e-Voting from the CDSL e-Voting System, you can write an email to helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 22 55 33.

All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dalvi, Sr. Manager, (CDSL,) Central Depository Services (India) Limited, A Wing, 25th Floor, Marathon Futurex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai - 400013 or send an email to helpdesk.evoting@cdslindia.com or call at toll free no. 1800 22 55 33.

29. Details of Directors seeking appointment and re-appointment at the forthcoming Annual General Meeting (Pursuant to Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standard - 2 (SS-2):

Name of the Director	*Alka Dhuri
Age	44 yrs
Director Identification Number (DIN)	10657583
Date of Appointment on the Board	30.05.2024
Qualifications	Ms. Alka Shashikant Dhuri is a M.COM. & PGDFM degree holder. She is managing account of private and public limited companies. She has work experience of 23 yrs approximately. She is independently managing real estate projects for last Ten (10) years. She has proficiency in finalizing the accounts/preparing and filing annual

	returns, preparing and filing GST and income tax returns.
Expertise in specific functional area	Ms. Alka Dhuri has proficiency in finalizing the accounts/preparing and filing annual returns, preparing and filing GST and income tax returns.
Number of shares held in the Company	Nil
Terms and Conditions	-
Justification for appointment of Independent Director	Not Applicable
List of the directorships held in other listed entities	NA
Chairman / Member in the Committees of the Boards of companies in which he is Director	NA
Relationships between Directors inter-se	-

For other details of the aforesaid directors, please refer to the Corporate Governance Report.

*The Board of Directors proposes the re-appointment Ms. Alka Dhuri as a Non-Executive Director, Non-Independent Director recommends the resolution as set out in Item No. 2 of the Notice for the approval of the members at the ensuing Annual General Meeting.

By Order of the Board of Directors of
POLSON LTD

Place: Mumbai
Date: 14.08.2025

Sampada Sachin Sawant
Company Secretary & Compliance Officer
Membership No.: ACS 51343

Explanatory Statement pursuant to Section 102 of the Companies Act, 2013 and Regulation 36 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015**Item No. 3: Appointment of Secretarial Auditors****Appointment of Secretarial Auditor**

In accordance with the provisions of Section 204 and other applicable provisions of the Companies Act, 2013, read with Rule 9 of the Companies (Appointment & Remuneration of Managerial Personnel) Rules, 2014 (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force) (“the Act”), every listed company and certain other prescribed categories of companies are required to annex a Secretarial Audit Report, issued by a Practicing Company Secretary, to their Board’s report, prepared under Section 134(3) of the Act.

Furthermore, pursuant to recent amendments to Regulation 24A of the SEBI Listing Regulations, every listed entity is required to conduct a Secretarial Audit and annex the Secretarial Audit Report to its annual report. Additionally, a listed entity must appoint a Secretarial Audit firm for a maximum of two terms of five consecutive years, with shareholder approval to be obtained at the Annual General Meeting.

Accordingly, based on the recommendation of the Audit Committee, the Board of Directors has approved the appointment of Mrs. Amita Karia, Practicing Company Secretary, as the Secretarial Auditors of the Company for a period of five years, commencing from April 1, 2025, to March 31, 2030 (“The Term”). The appointment is subject to shareholders’ approval at the Annual General Meeting.

Furthermore, in terms of the amended regulations, Mrs. Amita Karia has provided a confirmation that she has subjected herself to the peer review process of the Institute of Company Secretaries of India and hold a valid peer review certificate. Mrs. Amita Karia has confirmed that they are not disqualified from being appointed as Secretarial Auditors and that they have no conflict of interest. Mrs. Amita Karia has furnished a declaration that they have not taken up any prohibited non-secretarial audit assignments for the Company, its holding and subsidiary companies.

While recommending Mrs. Amita Karia for appointment, the Board and the Audit Committee evaluated various factors, including her capability to handle a diverse and complex business environment, existing experience in the Company’s business segments, industry standing, the clientele served and technical expertise and the same were found to be well-equipped to manage the scale, diversity, and complexity associated with the Secretarial Audit of the Company.

Mrs. Amita Karia is a peer reviewed and a well-established firm of Practicing Company Secretaries, registered with the Institute of Company Secretaries of India, New Delhi. She has associates, all of whom are distinguished professionals in the field of corporate governance and compliance. Their collective expertise spans corporate advisory, transactional services, litigation, advocacy, and legal due diligence. She specializes in compliance audit and assurance services, advisory and representation services, and transactional services.

The terms and conditions of the appointment of Mrs. Amita Karia include a tenure of five (5) consecutive years, commencing from April 1, 2025 up to March 31, 2030 at a remuneration as may be mutually agreed between the Board and the Secretarial Auditors. Additional fees for statutory certifications and other professional services will be determined separately by the management, in consultation with Mrs. Amita Karia, and will be subject to approval by the Board of Directors and/or the Audit Committee. Mrs. Amita Karia has provided its consent to act as the Secretarial Auditors of the Company and has confirmed that the proposed appointment, if made, will be in compliance with the provisions of the Act and the SEBI Listing Regulations.

The Board recommends the Ordinary Resolution as set out in Item No. 4 of this Notice for approval of the Members.

None of the Directors, Key Managerial Personnel (KMP), or their relatives have any financial or other interest in the proposed resolution.



POLSON LIMITED

CIN: L15203PN1938PLC002879

Registered Office: Ambaghat Talluka, Shahuwadi, Kolhapur, Maharashtra-415 101
Corporate Office: 615/616, Churchgate Chambers, 5 New Marine Lines Road, Churchgate,
Mumbai-400020, Maharashtra

Website: www.polsonltd.com E-Mail: compliance@polsonltd.com

Tel: +91 22 22626439 Fax: +91 22626437

Shareholders' Detail Updation-Cum-Consent Form

To,
The Company Secretary,
POLSON LTD,
Ambaghat Talluka, Shahwadi,
Kolhapur Maharashtra-415 101

I/ we the member(s) of the Company do hereby request you to kindly register/ update my e-mail address with the Company. I/ We, do hereby agree and authorize the Company to send me/ us all the communications in electronic mode at the e-mail address mentioned below. Please register the below mentioned e-mail address / mobile number for sending communication through e-mail/ mobile.

Folio No.	:	DP - ID	:	Client ID	:
Name of the Registered Holder (1 st)					
Name of the joint holder(s)					
Registered Address					
Pin:					
Mobile Nos. (to be registered)					
E-mail Id (to be registered)					
Bank Account detail					
Name of the Bank					
Account Number					
Address of the Branch					
IFSC Code					
MICR Code					

Signature of the member(s)*

* Signature of all the members is required in case of joint holding.

Form No. SH-13
Nomination Form

(Pursuant to Section 72 of the Companies Act, 2013 and Rule 19(1) of the Companies (Share Capital and Debentures) Rules 2014)

To,
The Company Secretary,
POLSON LTD,
Ambaghat Talluka, Shahwadi,
Kolhapur Maharashtra-415 101

I/ We _____ the holder(s) of the securities particulars of which are given hereunder wish to make nomination and do hereby nominate the following persons in whom shall vest, all the rights in respect of such securities in the event of my/our death.

1. PARTICULARS OF THE SECURITIES (in respect of which nomination is being made)

Nature of securities	Folio No.	No. of Securities	Certificate No.	Distinctive No.

2. PARTICULARS OF NOMINEE/S –

- (a) Name:
- (b) Date of Birth:
- (c) Father's/Mother's/Spouse's name:
- (d) Occupation:
- (e) Nationality:
- (f) Address:
- (g) E-mail id:
- (h) Relationship with the security holder:



3. IN CASE NOMINEE IS A MINOR–

- (a) Date of birth:
- (b) Date of attaining majority
- (c) Name of guardian:
- (d) Address of guardian:

Name: _____
Address: _____

Name of the Security Holder(s) _____
Signatures: _____
Witness with name and address: _____

INSTRUCTIONS:

1. Please read the instructions given below very carefully and follow the same to the letter. If the form is not filled as per instructions, the same will be rejected.
2. The nomination can be made by individuals only. Non-individuals including society, trust, body corporate, partnership firm, Karta of Hindu Undivided Family, holder of power of attorney cannot nominate. If the Shares are held jointly all joint holders shall sign (as per the specimen registered with the Company) the nomination form.
3. A minor can be nominated by a holder of Shares and in that event the name and address of the Guardian shall be given by the holder.
4. The nominee shall not be a trust, society, body corporate, partnership firm, Karta of Hindu Undivided Family, or a power of attorney holder. A non-resident Indian can be a nominee on repatriable basis.
5. Transfer of Shares in favor of a nominee shall be a valid discharge by a Company against the legal heir(s).
6. Only one person can be nominated for a given folio.
 7. Details of all holders in a folio need to be filled; else the request will be rejected.
8. The nomination will be registered only when it is complete in all respects including the signature of (a) all registered holders (as per specimen lodged with the Company) and (b) the nominee.
9. Whenever the Shares in the given folio are entirely transferred or dematerialized, then this nomination will stand rescinded.
10. Upon receipt of a duly executed nomination form, the Registrars & Transfer Agent of the Company will register the form and allot a registration number. The registration number and folio no. should be quoted by the nominee in all future correspondence.
11. The nomination can be varied or cancelled by executing fresh nomination form.
12. The Company will not entertain any claims other than those of a registered nominee, unless so directed by a Court.
13. The intimation regarding nomination / nomination form shall be filed in duplicate with the Registrars & Transfer Agents of the Company who will return one copy thereof to the members.
14. For shares held in dematerialized mode nomination is required to be filed with the Depository Participant in their prescribed form.

DIRECTOR'S REPORT

To,
Dear Members,

The Directors of your Company are pleased to present the 84th Annual Report on the business and operations of the Company and the Audited Financial Statements for the Financial Year ("F.Y.") ended March 31, 2025.

• **FINANCIAL RESULTS:**

The performance of the Company is summarized below:

(Amount in lakhs)

Particulars (Standalone)	STANDALONE	
	For the year ended 2024 - 25	For the year ended 2023 - 24
Income from Business Operations	9,328.05	9,639.36
Other income	185.50	132.22
Total Revenue	9,513.55	9,771.58
Total Expenditure	8,799.77	9,039.22
Profit before exceptional item and tax	713.78	732.36
Exceptional item	-	-
Profit before tax	713.78	732.36
Provision for Tax	158.52	180.49
Add/(Less): Deferred Tax Liability	31.06	37.24
Prior year tax adjustments (net)	1.11	5.08
Profit after Tax	523.09	519.71
Earning per Equity Share (Face Value: Rs. 50/-)		
Basic	435.90	433.09
Diluted	435.90	433.09

Note: Previous year's figures have been regrouped / reclassified wherever necessary to correspond with the current year's classification / disclosure.

• **DIVIDEND:**

The Company would like to reserve its profits for its growth and future expansion; and hence your Directors do not recommend dividend for the Financial Year.

• **RESERVES:**

The Board of Directors has decided to plough back the entire amount of profit in the business. In the year under review, the Company has not transferred any amount to the 'General Reserves'.

• **INFORMATION ON THE STATE OF COMPANY'S AFFAIR:**

The Company achieved a turnover of Rs. 9,328.05 lakhs during the current year, as against Rs. 9,639.36 lakhs during the previous year. The profit during the year has been Rs. 497.91/- lakhs as against Rs. 545.75 lakhs during the previous year 2023-24.

The Financial Statements of the Company for the F.Y. 2024-25 have been prepared in accordance with applicable Indian Accounting Standards and the relevant provisions of the Companies Act, 2013 (“the Act”). In accordance with the provisions contained in Section 136 of the Companies Act, 2013, the Annual Report of the Company, containing therein its Notice of the Annual General Meeting, Standalone Financial Statements, Report of the Auditor’s and Board of Directors thereon are available on the website of the Company at www.polsonltd.com.

Further, a detailed analysis of Company’s performance is included in the Management Discussion and Analysis Report (“MDAR”), which forms part of this Annual report.

The global macro-economic scenario for fiscal year 2024-25 is characterized by a projected slowdown in growth, alongside easing but persistent inflation, and a mix of monetary policy adjustments and ongoing geopolitical uncertainties. While global growth is expected to continue, it’s at a slower pace than previous years, with advanced economies showing some resilience but emerging markets experiencing a slight moderation.

Global growth is expected to slow down from 3.2% in 2024 to 3.1% in 2025, with some forecasts even predicting a further dip to 3.0% in 2026. Advanced economies are projected to experience a slight increase in growth, while emerging markets and developing economies are expected to see a modest slowdown. Higher trade barriers, increased policy uncertainty, and slower growth in major economies like the US and China are contributing to the overall slowdown, notes the OECD.

While inflation remains a concern, it’s generally expected to ease from the highs seen in 2022, prompting central banks to consider or implement interest rate cuts. Services inflation is proving sticky and persistent, complicating monetary policy normalization efforts, says the IMF.

Geopolitical tensions and increased policy uncertainty could exacerbate inflationary pressures, potentially leading to higher interest rates for longer.

BUSINESS ACTIVITY:

The Company is engaged only in one segment which is of manufacturing synthetic organic tanning substance.

- **SHARE CAPITAL:**

During the year under review, there have been no changes in share capital of the Company. The Issued, Subscribed and Paid-up Equity Share Capital of the Company as on March 31, 2025, was Rs. 60,00,000/- consisting of 1,20,000 Equity Shares of Rs. 50/- each. The shares of the Company are listed on the BSE Limited since July 03, 1995. Further, there was no public issue, rights issue, bonus issue or preferential issue, etc. during the year. The Company has not issued shares with differential voting rights or sweat equity shares, nor has it granted any stock options during the financial year.

- **DETAILS OF SUBSIDIARY/JOINT VENTURES/ASSOCIATE COMPANIES:**

During the year under review, the Company does not have any subsidiary, associate Companies or Joint Venture. However, the Company is a subsidiary of M/s AJI Commercial Private Limited.

• **DIRECTORS' RESPONSIBILITY STATEMENT:**

Pursuant to Section 134 of the Companies Act, 2013, and to the best of their knowledge and belief and according to the information and explanations obtained by them, your Directors confirm the following statements:

- a) that in the preparation of the Annual Financial Statements for the year ended 31 March, 2025, the applicable accounting standards have been followed along with proper explanation relating to material departures, if any;
- b) that such accounting policies as mentioned in the Notes to the financial statements have been selected and applied consistently and judgments and estimates have been made that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at 31 March, 2025 and of the profits of the Company for the year ended on that date;
- c) that proper and sufficient care has been taken for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- d) that the Annual Financial Statements have been prepared on a going concern basis;
- e) that proper internal financial controls to be followed by the Company have been laid down and that such internal financial controls are adequate and were operating effectively; and
- f) that proper systems have been devised to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

• **DEPOSITS:**

Your Company has not accepted any public deposits and as such no amount on account of principal or interest on public deposit under Section 73 and 74 of the Companies Act, 2013 read together with the Companies (Acceptance of Deposits) Rules, 2014 was outstanding as on the date of the Balance Sheet.

The Company does not have any deposits which are not in compliance with the requirements of Chapter V of the Companies Act, 2013.

• **RISK MANAGEMENT POLICY:**

The Company has in place a mechanism to identify, assess, monitor and mitigate various risks to key business objectives. Major risks identified by the businesses and functions are systematically addressed through mitigating actions on a continuing basis. These are discussed at the meetings of the Audit Committee and the Board of Directors of the Company. The Company's internal control systems are commensurate with the nature of its business and the size and complexity of its operations. These are routinely tested and certified by Statutory as well as Internal Auditors. Significant audit observations and follow up actions thereon are reported to the Audit Committee.

The Company manages monitors and reports on the principal risks and uncertainties that can impact its ability to achieve its strategic objectives. The Company's management systems, organizational structures, processes, standards, code of conduct and behaviors together form the Polson Management System (PMS) that governs how the Company conducts the business of the Company and manages associated risks.

• **DETAILS IN RESPECT OF ADEQUACY OF INTERNAL FINANCIAL CONTROLS WITH REFERENCE TO THE FINANCIAL STATEMENTS:**

According to Section 134 (5) (e) of the Companies Act, 2013, the term Internal Financial Control (IFC) means the policies and procedures adopted by a company for ensuring the orderly and efficient conduct of its business, including adherence to the company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information.

During financial year, the Company has appointed Mr. Girish Gaikwad, as an Internal Auditor w.e.f. February 13, 2024 to periodically audit the adequacy and effectiveness of the internal controls laid down by the management and suggest improvements. The Company has a well-placed, proper and adequate internal financial control system which ensures that all assets are safeguarded and protected and that the transactions are authorised, recorded and reported correctly. The Company’s internal financial control system also comprises due compliances with Company’s policies, standard operating procedures and audit and compliance by an in house internal audit division. The Internal Auditor independently evaluated the adequacy of internal controls and concurrently audit the majority of the transactions in value terms. Independence of the audit and compliance is ensured by direct reporting to the Audit Committee of the Board. A MD and CFO Certificate, forming part of the Corporate Governance Report, further confirms the existence and effectiveness of internal controls and reiterates their responsibility to report deficiencies to the Audit & Committee and rectify the same. During the year, such controls were tested and no reportable material weaknesses in the design or operation were observed.

The Company has in place adequate internal financial controls with reference to financial statements.

• **BOARD OF DIRECTORS:**

a. **Composition of Board:**

Your Company has a broad-based Board of Directors with composition of Non-Executive, Executive and Independent Directors in compliance with SEBI Listing Regulations, 2015, as well as the Companies Act, 2013.

The composition of Board of Directors as on March 31, 2025 is as follows:

Category	No. of Directors
Non-Executive Independent Directors	2
Non-Executive Non-Independent Directors	2
Executive Directors	2

📌 During financial year Mr. Youhaan Amol Kapadia (DIN: 09509180) and Ms. Alka Shashikant Dhuri (DIN: 10657583) has been appointed as an Additional Non- Executive, Non-Independent Director and Non -Executive Woman Director respectively w.e.f. May 30, 2024.

📌 During financial year Mr. Pravin Samant (DIN: 02307106) has resigned from the Directorship of the Company w.e.f. August 14, 2024.

Details about the directors being appointed / re-appointed are given in the Notice of the forthcoming Annual General Meeting being sent to the members along with the Annual Report.

None of the Directors are disqualified from being appointed as the Director of the Company in terms of Section 164 of the Companies Act, 2013. The Company has received declarations from Independent Directors of the Company stating that they have meet criteria of independence as mentioned under Section 149(6) of the Companies Act, 2013.

In the opinion of the board, the independent directors possess the requisite expertise and experience and are people of integrity and repute. They fulfil the Conditions specified in the Companies Act, 2013 and the rules made thereunder and are independent of the management.

Further, all the independent directors on the Board of the Company are registered with the Indian Institute of Corporate Affairs, Manesar, Gurgaon ("IICA") as notified by the Central Government under Section 150(1) of the Companies Act, 2013. Your Board confirms that, the independent directors fulfil the conditions prescribed under the SEBI Listing Regulations, 2015 and they are independent of the management.

b. Number of Meetings of the Board of Directors

The Board meets at regular intervals to discuss and decide on Company / business policy and strategy apart from other Board business. The Board / Committee Meetings are prescheduled and a tentative annual calendar of the Board and Committee Meetings is circulated to the Directors in advance to facilitate them to plan their schedule and to ensure meaningful participation in the meetings. However, in case of a special and urgent business need, the Board's approval is taken by passing resolutions through circulation, as permitted by law, which are confirmed in the subsequent Board meeting.

During the period under review the Board of Directors met 9 (Nine) times viz. on April 22, 2024; May 17, 2024; May 30, 2024; July 06, 2024; August 14, 2024; November 07, 2024; November 14, 2024; February 14, 2025, and March 28, 2025 the details of the meetings of the board of director of the company convened during the financial year 2024-25 are given in the Corporate Governance Report which forms part of Annual Report.

c. Director retiring by Rotation:

Pursuant to provisions of section 152 of the Act, and in terms of the Memorandum and Articles of Association of the Company, Ms. Alka Dhuri (DIN: 10657583) Non-Executive, Non- Independent Director is liable to retire by rotation at the ensuing AGM and being eligible, have offered themselves himself for re-appointment. The re-appointment is being placed for your approval at the AGM. The Members of the Company may wish to refer to the accompanying Notice of the 84th AGM of the Company, for a brief profile of the Director.

d. Meeting of Independent Directors:

A meeting of the Independent Directors was held on March 28, 2025 pursuant to Section 149(8) read with Schedule V to the Companies Act, 2013 and Regulation 25(3) of the SEBI Listing Regulations,

2015. The terms of reference of the Independent Directors includes various matters in conformity with the statutory guidelines including the following:

1. Review the performance of Non - Independent Directors and the Board as a whole;
2. Review the performance of the Chairperson of the Company, taking into account the views of Executive Directors and Non - Executive Directors;
3. Assess the quality, quantity and timelines of flow of information between the Company Management and the Board that is necessary for the Board to effectively and reasonably perform their duties.

e. Familiarisation Programme for Independent Directors

Independent Directors are familiarised with their roles, rights and responsibilities in the company as well as with the nature of industry and business model of the company through various internal programmes and through presentations on economy & industry overview, key regulatory developments, strategy and performance which are made to the Directors from time to time.

• **COMMITTEES OF THE BOARD:**

- With a view to have a more focused attention on business and for better governance with accountability, the Board has constituted various committees of directors. Some of the Committees of the Board were reconstituted, renamed and terms of reference were revised to align with the provisions of the Act and SEBI Listing Regulations. The terms of reference of these Committees are determined by the Board and their relevance reviewed from time to time. The minutes of Committee meetings are tabled at the Board meetings and the Chairperson of each Committee briefs the members of the Board on the important deliberations and decisions of the respective Committees.
- Audit Committee
- Nomination and Remuneration Committee
- Stakeholders' Relationship Committee
- Corporate Social Responsibility Committee

Details of all the Committees along with their charters, composition and meetings held during the year, are provided in the "Report on Corporate Governance", a part of this Annual Report.

• **DETAILS OF ESTABLISHMENT OF VIGIL MECHANISM/WHISTLE BLOWER POLICY FOR DIRECTORS AND EMPLOYEES:**

The Company has adopted/established vigil mechanism/Whistle blower policy under the provision of Section 177(9) of the Companies Act, 2013 and Regulation 22 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 for its Directors and Employees. The vigil mechanism/Whistle blower policy provides adequate safeguards against victimization of employees and directors who avail of the vigil mechanism and provides direct access to the Chairperson of the Audit Committee. The said policy has been posted on the website of the Company at the web link (<https://www.polsonltd.com/investor.htm>).

The Company affirms that none of the personnel has been denied access to the Audit Committee Chairman.

- **MANAGEMENT DISCUSSION AND ANALYSIS REPORT:**

The Company is committed to maintain the highest standards of adhering to Corporate Governance as per the requirements set out by the SEBI Listing Regulations. The Company has complied fully with Corporate Governance requirements under the SEBI Listing Regulations. A separate section on Corporate Governance practices followed by the Company together with a Certificate from Statutory Auditor and Management Discussion and Analysis as stipulated under the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the SEBI Listing Regulations) are annexed as **Annexure A** and form part of this Annual Report.

- **SECRETARIAL STANDARDS:**

The Directors state that applicable Secretarial Standards, i.e. SS-1 and SS-2, relating to 'Meetings of the Board of Directors' and 'General Meetings', respectively, have been duly followed by the Company.

- **INDIAN ACCOUNTING STANDARDS (IND AS):**

The Ministry of Corporate affairs vide its notification dated February 16, 2015 has notified the Companies (Indian Accounting Standards) Rules, 2015. In pursuance of this notification, the financial statements for the year ended March 31, 2025 are prepared in accordance to the same.

- **CORPORATE GOVERNANCE:**

Your Company has complied with Regulation 34 of SEBI (Listing Obligations and Disclosure Regulations) Requirements, 2015 of the stock exchanges. A report on Corporate Governance as stipulated under Regulation 34 of SEBI (Listing Obligations and Disclosure Regulations) Requirements, 2015 along with Independent Auditor's Certificate on compliance with the Corporate Governance, forms part of this Annual Report.

Board diversity

The Company recognizes and embraces the importance of a diverse board in its success. We believe that a truly diverse board will leverage differences in thought, perspective, knowledge, skill, regional and industry experience, cultural and geographical background, age, ethnicity, race and gender which will help us retain our competitive advantage. The Board has adopted the Board Diversity Policy which sets out the approach to diversity of the Board of Directors. The Board Diversity Policy is available on our website (<https://www.polsonltd.com/investor.html>)

Polson's Code of conduct for the prevention of insider trading

The Board of Directors has adopted the Insider Trading Policy in accordance with the requirements of SEBI (Prohibition of Insider Trading) Regulations, 2015. The Insider Trading Policy of the Company lays down guidelines and procedures to be followed, and disclosures to be made while dealing with shares of the Company, as well as the consequences of violation. The policy has been formulated to regulate, monitor and ensure reporting of deals by employees and to maintain the highest ethical standards of dealing in Company securities.

Policies

We seek to promote and follow the highest level of ethical standards in all our business transactions guided by our value system. The SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 mandated the formulation of certain policies for all listed companies. All our corporate governance policies are available on our website (<https://www.polsonltd.com/investor.htm>). The policies are reviewed periodically by the Board and updated based on need and new compliance requirement.

- **MANAGERIAL REMUNERATION:**

Details of the ratio of the remuneration of each director to the median employee's remuneration and other details as required pursuant to Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 are detailed in **Annexure B** to this report.

- **CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS & OUTGO:**

The information as required under Section 134(3) (m) of the Companies Act, 2013 with respect to conservation of energy, technology absorption and foreign exchange earnings and outgo are detailed in **Annexure C** to this report

- **PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS UNDER SECTION 186:**

The provisions of section 186 of the Companies Act, 2013 requiring disclosure in the financial statements giving particulars of the loans given, investment made or guarantee given or security provided and the purpose for which the loan or guarantee or security is proposed to be utilised by the recipient of the loan or guarantee or security, if any are forming part of the financial statements.

- **PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES:**

All related party transactions that were entered into by the Company during the financial year 2024-25 were on an arm's length basis and were in the ordinary course of business, to serve and mutual needs and the mutual interest.

During the year under review, material transactions entered by the Company in ordinary course of business and on arm's length basis are disclosed in Form AOC-2 in terms of Section 134 of the Act read with Rule 8 of the Companies (Accounts) Rules, 2014. Form AOC-2 is annexed to this Report as Annexure B.

For the details of the related party transactions, please refer Note No. 48 of Notes to accounts to the Standalone financial statements. The Audit committee has given its omnibus approval for the transactions which could be envisaged.

The company policy on dealing with Related Party Transactions as required under Regulation 23 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is disclosed on company's website and a web link thereto is www.polsonltd.com.

- **CORPORATE SOCIAL RESPONSIBILITY (CSR):**

The Company has constituted a Corporate Social Responsibility (CSR) Committee in accordance with Section 135 of the Companies Act, 2013. The CSR Policy of the Company and the details about the development of CSR Policy and initiatives taken by the Company on Corporate Social Responsibility during the year as per Rule 9 of Companies (Corporate Social Responsibility Policy) Rules, 2014 have been appended as **Annexure E** to this Report.

- **ANNUAL RETURN:**

Pursuant to Section 92(3) of the Act and Rule 12 of the Companies (Management and Administration) Rules, 2014, the Annual Return for F.Y. 2024-25 is available on Company's website at <http://www.polsonltd.com/>.

24. STATUTORY AUDITORS:

The shareholder at their Eighty First (81st) Annual General Meeting held on September 30, 2022 approved re-appointment of **M/s. R. G. B. & Associates, Chartered Accountants (FRN. 144967W)** as Statutory Auditors of the Company for a period of five years from the conclusion of Eighty First (81st) Annual General Meeting till the conclusion of the Eighty Sixth (86th) Annual General Meeting.

The Statutory Auditors, **M/s. R. G. B. & Associates, Chartered Accountants (FRN. 144967W)** have successfully completed their first term of Appointment. Accordingly, M/s. R. G. B. & Associates, Chartered Accountants, has been re-appointed for second and final term of 5 yrs to hold office till the conclusion of 86th AGM i.e. for five consecutive AGM.

The Board has duly reviewed the Statutory Auditors' Report on the financial statements including notes to the financial statements. The Report given by the Auditors on the financial statements of the Company forms part of this Report. The notes on financial statements referred to in the Auditors Report are suitably explained in notes to the accounts and are self-explanatory

Director's comment on Auditor's Observation

Auditor's observation	Director's comment
The company has not maintained proper records of Fixed Assets.	The Company is in process of maintaining records of fixed assets and the same will be updated shortly.
As the Company has not maintained the Fixed Asset Register, we are unable to get the list of all immovable properties held by the Company and its Title Deeds.	All the title deeds of immovable properties are held in the name of the Company. The Company is in process of maintaining records of fixed assets.
Few Discrepancies in physical verification of inventories as compared to book records	The discrepancies has been properly dealt with in the books of accounts.

Further, No fraud was reported by the Auditors of the Company to the Audit Committee pursuant to section 143(12) of the Act.

25. SECRETARIAL AUDITOR:

Pursuant to the provisions of Section 204 of the Companies Act, 2013 and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Board of Directors of the Company, has appointed **M/s. Mihen Halani & Associates, Practicing Company Secretaries** to conduct the Secretarial Audit of the Company for the financial year ended March 31, 2025.

The Secretarial Audit Report is annexed and detailed in **Annexure G** to this report herewith. The qualifications provided in the report are self-explanatory and the Company shall endeavor its best to make the requisite compliances.

Further, pursuant to the circular issued by the SEBI dated 8 February, 2019, Secretarial Auditor has issued the “Annual Secretarial Compliance Report” for the year ended on March 31, 2025 and the same was submitted to the stock exchange in time.

26. COST AUDITORS:

The Company is not required to appoint cost auditor pursuant to provisions of section 148 of the Companies Act, 2013 and rules made thereunder.

27. INTERNAL AUDITOR:

Mr. Girish Gaikwad, was appointed as an Internal Auditor w.e.f. February 13, 2024.

28. POLICY FOR DETERMINING DIRECTORS' ATTRIBUTES AND REMUNERATION OF DIRECTORS, KEY MANAGERIAL PERSONNEL AND SENIOR MANAGEMENT EMPLOYEES

Pursuant to Section 178 of the Act, the Board has devised Nomination and Remuneration Policy for determining director attributes and remuneration of Directors, Key Managerial Personnel and Senior Management Employees. The Board Diversity and Remuneration Policy, has been framed to encourage diversity of thought, experience, knowledge, perspective, age and gender in the Board and to ensure that the level and composition of the remuneration of Directors, Key Managerial Personnel and all other employees are reasonable and sufficient to attract, retain and motivate them to successfully run the Company. The said Policy is available on the website of the Company and can be accessed at the web link: www.polsonltd.com

29. PERFORMANCE EVALUATION OF BOARD, COMMITTEES AND DIRECTORS

The performance evaluation of the Board of Directors was conducted by the entire Board (excluding the director being evaluated) on the basis of a structured questionnaire which was prepared after taking into consideration SEBI's Guidance. Note on board evaluation and inputs received from the directors, covering various aspects of the Board's functioning viz. adequacy of the composition of the Board and its Committees, time spent by each of the directors; accomplishment of specific responsibilities and expertise; conflict of interest; integrity of the director; active participation and contribution during discussions and governance.

For the financial year 2024-25, the annual performance evaluation was carried out by the Independent Directors, Nomination and Remuneration Committee and the Board, which included evaluation of the Board, Independent Directors, Non-independent Directors, Executive Directors, Chairman, Committees of the Board, Quantity, Quality and Timeliness of Information to the Board. All the results were satisfactory to the Board.

30. TRANSFER OF AMOUNTS TO INVESTOR EDUCATION AND PROTECTION FUND

Your Company did not have any funds lying unpaid or unclaimed for a period of Seven years. Therefore there were no funds which were required to be transferred to investor Education and Protection Fund (IEPF).

31. COMPLIANCE WITH THE MINIMUM PUBLIC SHAREHOLDING (MPS) REQUIREMENTS

The company has complied with the Minimum Public Shareholding (“MPS”) requirement as specified in Rule 19(2) and Rule 19A of the Securities Contracts (Regulation) Rules, 1957 as mandated under Regulation 38 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

32. COMPLIANCE WITH PROVISIONS OF SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013

The Company has complied with the provisions relating to constitution of Internal Complaint Committee (“ICC”) under Sexual Harassment of Woman at Workplace (Prevention, Prohibition and Redressal) Act 2013. The ICC comprises of internal as well as external members.

Disclosure of number of complaints filed, disposed of and pending in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 as on the end of the financial year under Report are as under:

Particulars	No. of Complaints
Number of complaints filed during the financial year	Nil
Number of complaints disposed of during the financial year	Nil
Number of complaints pending as on end of the financial year	Nil

33. COMPLIANCE WITH THE PROVISIONS RELATING TO THE MATERNITY BENEFITS ACT, 1961:

The Company has complied with the provisions relating to the Maternity Benefits Act, 1961.

34. SAFETY, HEALTH AND ENVIRONMENT:

Your Company is committed to ensure a sound Safety, Health and Environment (SHE) performance related to its activities, products and services. Your Company has been continuously taking various steps to develop and adopt safer process technologies and unit operations. Your Company is making continuous efforts for adoption of safe & environmental friendly production processes. Monitoring and periodic review of the designated SHE Management System are done on a continuous basis.

35. GREEN INITIATIVE:

Your Company has adopted green initiative to minimize the impact on the environment. The Company has been circulating the copy of Annual Report in electronic format to all those members whose email addresses are available with the Company. Your Company appeals other members also to register themselves for receiving Annual Report in electronic form.

36. MATERIAL CHANGES AND COMMITMENTS BETWEEN END OF FINANCIAL YEAR AND DATE OF REPORT:

There have been no material changes and commitments, if any, affecting the financial position of the Company which have occurred between the end of the financial year of the Company to which the financial statements relate and the date of the report.

37. NO SIGNIFICANT OR MATERIAL ORDER WAS PASSED BY THE REGULATORS OR COURTS OR TRIBUNALS:

No significant or material order was passed by the regulators or courts or tribunals which impact the going concern status and the Company's operation in future.

38. APPLICATION UNDER INSOLVENCY AND BANKRUPTCY CODE, 2016:

During the year under review, the Company has not made any application under Insolvency and Bankruptcy Code, 2016 and there is no proceeding pending under the said Code as at the end of the financial year;

39. MD/CEO/CFO CERTIFICATION:

In terms of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 the certification by the Managing Director and Chief Financial Officer on the financial statements and Internal Controls relating to financial reporting has been obtained.

40. SIGNIFICANT OR MATERIAL ORDER PASSED:

- During the year under report, no significant and material order was passed by the regulators or courts or tribunals which would have impacted the going concern status and your Company's operations in future.

41. ACKNOWLEDGEMENTS:

Your Directors are grateful to the Investors for their continued patronage and confidence in the Company over the past several years. Your Directors also thank the Central and State Governments, other Statutory and Regulatory Authorities for their continued guidance, assistance, co-operation and support received.

Your Directors thank all our esteemed clients, associates, vendors and contractors within the country and overseas for their continued support, faith and trust reposed in the professional integrity of the Company. With continuous learning, skill upgradation and technology development Company will continue to provide world class professionalism and services to its clients, associates, vendors and contractors.

Your directors also wish to convey their sincere appreciation to all employees at all levels for their dedicated efforts and consistent contributions and co-operation extended and is confident that they will continue to contribute their best towards achieving still better performance in future to become a significant leading player in the industry in which Company operates.

**For and On behalf of the Board of Directors
of Polson Limited**

Place: Mumbai

Date: August 14, 2025

Sd/-

**Youhaan Kapadia
Director
DIN: 09509180**

Sd/-

**Amol Kapadia
Managing Director
DIN: 01462032**



ANNEXURE 'A': MANAGEMENT DISCUSSION AND ANALYSIS

The global macro-economic scenario for fiscal year 2024-25 is characterized by a slow, uneven recovery, with global growth projected to be around 3.2% in both 2024 and 2025. While some advanced economies are showing signs of stronger growth, emerging and developing economies are experiencing a modest slowdown. Inflation is generally moderating, but services inflation is proving persistent, complicating monetary policy normalization. Geopolitical tensions and potential disruptions to supply chains pose risks to the global economic outlook.

Global growth is projected to remain modest, with advanced economies experiencing a slight acceleration, while emerging and developing economies face a slowdown.

While inflation is generally trending downwards, services inflation is proving sticky, potentially leading to higher-for-longer interest rates.

Ongoing conflicts and tensions could disrupt supply chains, particularly in the oil market, and increase policy uncertainty.

Growth trajectories are uneven across regions, with some economies exhibiting stronger resilience than others.

Central banks are cautiously navigating the path of monetary policy normalization, balancing the need to control inflation with the risk of stifling economic growth.

Growth is projected to be around 1.7% in 2024 and 1.8% in 2025, with the US and some European economies showing positive, albeit modest, growth.

Growth is projected to be around 4.2% in both 2024 and 2025, with some economies facing headwinds from slower global growth and tighter financial conditions.

Fluctuations in commodity prices, particularly oil, could impact inflation and global growth.

Geopolitical tensions and other factors could lead to further disruptions in global supply chains, impacting trade and economic activity.

India is expected to maintain its position as a leading growth engine, driven by strong macroeconomic fundamentals and a promising outlook.

GDP GROWTH

India's GDP grew by 6.7% and 5.4% in Q1 and Q2 of FY 2024-25, respectively. This implies a real GDP growth of 6% in the first half of the current fiscal year.

The India's real GDP is estimated to grow by 6.4% in FY 2024-25 and is projected to grow at 6.3% - 6.8% in FY 2025-26

EXTERNAL DEBT

India's external debt has remained stable over the past few years with the external debt to GDP ratio standing at 19.4% at the end of September 2024.

FOREIGN DIRECT INVESTMENT (FDI)

- FDI recorded a revival in FY 2024-25 with gross FDI inflows increasing from US\$ 47 billion in the first 8 months of FY 2023-24 to US\$ 55 billion in the same period of FY 2024-25, evidencing a YoY growth of 17.9%.
- India's foreign exchange reserves increased from US\$ 616 billion at the end of January 2024 to US\$ 704 billion in September 2024 and stood at US\$ 640 billion at the end of December 2024.

FISCAL DEFICIT

The revised estimate of the fiscal deficit for FY 2024-25 is 4.8% of the GDP. The estimate for FY 2025-26 is 4.4% of the GDP.

INFLATION

The Retail inflation has moderated from 5.4% in FY 2023-24 to 4.9% in April - December 2024. IMF has projected an inflation rate of 4.4% in FY 2024-25 and 4.1% in FY 2025-26 for India.

FOREIGN TRADE

- The total exports (merchandise and services) have registered a steady growth in the first 9 months of FY 2024-25, reaching US\$ 602 billion, witnessing a YoY growth of 6%.
- The total imports during the same period reached US\$ 682 billion, registering a growth of 6.9% on the back of steady domestic demand.

OTHER ASPECTS

- GIFT city has continued its ascent as a leading IFSC, improving its rank by 5 places in the 'Global Financial Centres Index 36' (GFCI 36), rising to 52nd position.
- India has secured 4th place among the world's largest foreign exchange reserve-holding countries following China, Japan, and Switzerland.
- Viksit Bharat 2047 envisions India as a developed nation by 2047, the centenary of our independence. This would entail sustained economic growth of close to 8% every year for at least a decade.
- Real Estate Investment Trust (REITs) and Infrastructure Investment Trusts (InvITs) have raised Rs. 16,456 Crores during April to December 2024. During FY 2023-24, Rs. 39,024 crore was raised by REITs and InvITs.

The Economic Survey 2024-25, projects India's real GDP growth at 6.4% for FY25. It highlights the country's resilient economic growth, driven by strong domestic demand, infrastructure push, and digital advancements, despite global uncertainties and climate risks. The survey also emphasizes fiscal prudence and structural reforms as key factors in achieving Viksit Bharat 2047.

Economic Growth:

Real GDP Growth: The survey projects a 6.4% real GDP growth for FY25.

Nominal GDP: Nominal GDP is estimated to reach ₹330.68 lakh crore in FY25, a 9.8% increase from ₹301.23 lakh crore in FY24.

Real GVA: Real Gross Value Added (GVA) is also estimated to grow by 6.4% in FY25.

Global Ranking: India is recognized as the world's fastest-growing major economy and the 4th largest global economy.

Key Drivers:

Domestic Demand: Strong domestic demand remains a key driver of India's economic growth.

Infrastructure Push: Increased capital expenditure (CAPEX) and infrastructure development are contributing to economic growth.

Digital Advancements: Digital technologies and initiatives are playing a crucial role in economic transformation.

Other Notable Points:

Inflation:

Retail headline inflation has softened, decreasing from 5.4% in FY24 to 4.9% in April-December 2024.

External Sector:

India's external sector remains resilient, with a stable current account deficit (CAD).

Agriculture:

Agriculture growth remained steady in the first half of FY25, supported by healthy Kharif production and above-normal monsoons.

Monetary Policy:

The Monetary Policy Committee (MPC) maintained the repo rate at 6.5% during April-December 2024, and shifted its stance from "withdrawal of accommodation" to "neutral" in October 2024.

Fiscal Prudence:

The survey emphasizes the importance of fiscal prudence and structural reforms for sustained economic growth.



Overall, the Economic Survey 2024-25 presents a positive outlook for the Indian economy, highlighting its resilience and potential for future growth, while also acknowledging the need for continued focus on reforms and addressing global challenges.

HUMAN RESOURCES AND INDUSTRIAL RELATIONS:

Your Company recognizes human resource as one of its prime resources. Your Company enjoyed excellent relationships with workers and staff during the year under review and considers them their most important assets. Your Company has been actively working with employees and proactively engaging & motivating them through the tough period of the COVID-19 pandemic. Your Company has continuously & transparently maintained communication with its employees on pandemic and business updates.

Your Company is committed to build and strengthen our human capital by defining policies that support their growth, goals and help them achieve excellence.

SPECIALTY CHEMICALS MARKET - GROWTH, TRENDS, COVID-19 IMPACT, AND FORECASTS (2023 - 2027):

The specialty chemicals market is experiencing robust growth, driven by increasing demand across various sectors like automotive, construction, and electronics. While the COVID-19 pandemic

caused disruptions, the market is recovering well, fueled by factors like rising urbanization, consumer demand for eco-friendly products, and technological advancements. The market is projected to reach \$1.29 trillion by 2034, with a CAGR of 3.66% from 2025 to 2034

The global specialty chemicals market is experiencing steady growth in FY 2024-25, with a projected value of \$803.61 billion in 2025, up from \$769.75 billion in 2024. This represents a compound annual growth rate (CAGR) of 4.4%. The market is being driven by several factors, including the increasing demand for specialized performance chemicals, globalization, and a shift towards environmentally friendly solutions.

The market is projected to reach \$1,000.82 billion by 2031, growing at a CAGR of 5.3% from 2024, according to extrapolate.com. Key trends include the rise of eco-friendly and customized solutions, technological advancements, and a surge in demand from sectors like construction, automotive, and healthcare. The COVID-19 pandemic initially disrupted supply chains and logistics, but the market has largely rebounded, with increased demand for certain chemicals like disinfectants and sanitizers.

Growth:

Overall Market:

The specialty chemicals market is expected to reach \$1,001.79 billion by 2029, with a CAGR of 5.7%.

India Market:

The Indian specialty chemicals market is projected to grow from USD 62.78 billion in 2024 to USD 96.73 billion by 2034, with a CAGR of 4.41%.

Specific Segments:

Certain segments like construction chemicals, electronic chemicals, and lubricating oil additives are experiencing particularly strong growth due to specific industry demands.

Key Trends:

Sustainability and Green Chemistry:

There's a growing emphasis on developing and using eco-friendly specialty chemicals, driven by environmental concerns and regulations.

Advanced Manufacturing Technologies (Industry 4.0):

Smart manufacturing and digital transformation are impacting the specialty chemicals industry, leading to increased efficiency and innovation.

Resilience and Adaptability:

The industry is demonstrating resilience in the face of global challenges, including supply chain disruptions and changing market dynamics.

Increasing Demand for Specialized Performance Chemicals:

The need for high-performance chemicals in industries like electronics, automotive, and advanced manufacturing is a major growth driver.

Government Policies and Funding:

Government initiatives and funding are playing a crucial role in accelerating the production and adoption of specialty chemicals.

Factors Influencing Growth:**Globalization and Market Expansion:**

The increasing interconnectedness of global markets is driving demand for specialty chemicals across various industries.

Consumer Demand and Lifestyle Changes:

Evolving consumer preferences and lifestyles are influencing the types of specialty chemicals used in products and applications.

Industry Diversification:

The diversification of industries, including pharmaceuticals, agrochemicals, and industrial chemicals, is contributing to the growth of the specialty chemicals market.

Raw Material Costs:

Fluctuations in raw material costs can impact the production and pricing of specialty chemicals.

Digital Transformation:

Digital technologies are reshaping the industry, leading to new business models and opportunities.

Opportunities

India presents significant opportunities for the specialty chemicals sector, driven by robust domestic demand, a global shift in supply chains, and government initiatives promoting domestic manufacturing. The market is projected to grow rapidly, fueled by increasing demand from various end-user industries like pharmaceuticals, agrochemicals, and personal care.

Key Drivers:**Government Support:**

Initiatives like "Make in India" and Production Linked Incentive (PLI) schemes are boosting domestic production and attracting investments.

Shift in Global Supply Chains:

The "China+1" strategy, coupled with stricter environmental regulations in China, is pushing companies to diversify their sourcing and production bases, creating opportunities for India.

Growing End-User Industries:

Increasing demand for specialty chemicals in pharmaceuticals, agrochemicals, personal care, and other sectors is a major growth driver.

Cost Competitiveness:

India's advantages in terms of raw materials, labour costs, and a large domestic market contribute to its cost competitiveness in the specialty chemicals space.

Research and Development:

Growing investments in R&D are enabling the development of innovative and high-value specialty chemicals.

Specific Opportunities:**Agrochemicals:**

India is a major player in the agrochemicals market, and growing demand from the agricultural sector offers significant opportunities for specialty chemical manufacturers.

Pharmaceuticals:

The pharmaceutical industry relies heavily on specialty chemicals for drug manufacturing, and India's strong pharmaceutical sector provides a large market for these chemicals.

Personal Care:

Growing awareness of hygiene and personal care products is driving demand for specialty chemicals used in cosmetics and toiletries.

Other End-Use Industries:

Specialty chemicals are also used in textiles, construction, and other industries, creating diverse opportunities for manufacturers.

Sustainability:

The growing focus on sustainability is leading to increased demand for eco-friendly and bio-based specialty chemicals.

Challenges and Considerations:**Research and Development:**

Continued investment in R&D is crucial to develop innovative and competitive products.

Scale and Infrastructure:

Expanding production capacity and improving infrastructure are necessary to meet growing demand.

Sustainability:

Adopting sustainable practices and developing eco-friendly chemicals is becoming increasingly important.

Overall, the Indian specialty chemicals market presents a promising landscape with significant growth potential. By capitalizing on government initiatives, leveraging cost advantages, and focusing on innovation, Indian companies can establish themselves as global leaders in this sector.

Policy Support

Approved in May 2021, Production Linked Incentives (PLI) Scheme aims to boost domestic production and exports with output incentives of 10-20%. The scheme is for setting up manufacturing facilities for Advance Chemistry Cell (ACC) and Battery Storage in India.

The scheme requires procuring entities to follow local content criteria for certain chemicals, with the minimum local content increasing gradually until FY 25-26.

Make in India scheme

This scheme requires procuring entities to follow local content criteria for certain chemicals, with the minimum local content increasing gradually until FY 25-26. Government initiatives such as 'Make in India' and 'Atmanirbhar Bharat' aim to promote domestic manufacturing and reduce dependency on imports, which is expected to boost the production and consumption of specialty chemicals in the country.

Chemical and Petrochemical Development and Standardisation (CPDS)

This policy was implemented to help the chemical industry, including specialty chemicals like dye and dye intermediates, grow and develop

Market Size

The global specialty chemicals market size was valued at USD 904.45 billion in 2024 and is predicted to increase from USD 940.72 billion in 2025 to approximately USD 1,332.04 billion by 2034, expanding at a CAGR of 3.94% from 2025 to 2034.

As per the current market research conducted by the CMI Team, the **India Specialty Chemicals Market** is expected to record a CAGR of **4.8%** from 2024 to 2033. In 2024, the market size is projected to reach a valuation of USD **27,054.3 Million**. By 2033, the valuation is anticipated to reach USD **41,256.1 Million**.

The chemical industry in India is valued at a substantial US\$220 billion and experts predict that it could reach an astonishing US\$1 trillion by 2040.

By 2025, the demand for chemicals in India is expected to grow by 9 percent per annum, and the chemical industry is anticipated to contribute US\$383 billion to India's GDP by 2030. This increase is expected due to the rise in demand in the end-user segments for specialty chemicals and petrochemicals segment.

According to Invest India, the market size of the chemical and petrochemical sector in India is US\$178 billion.

The Indian chemical industry covers around 80,000 commercial products, employees over two million people, and makes up 3.4 percent of the global chemical industry.

India holds a strong position in international trading of chemicals and ranks ninth in exports and sixth in imports at a global level (excluding pharmaceuticals). India accounts for 2.5 percent of the world's global chemical sales and exports to more than 175 countries worldwide. The major export destinations are the United States, China, and new destinations—Turkey, Russia, and Northeast Asia (China, Hongkong, Japan, Korea RP, Taiwan, Macao, and Mongolia).

Specialty chemicals, also known as performance or effect chemicals, are popular in the construction and industrial sectors. In India, the specialty chemicals market is valued at \$32 billion and accounts for more than 50% of the country's chemical exports. The electronics industry in India is also a driver of the specialty chemicals market, as it uses adhesives for a variety of applications.

However, the market may face challenges from increased competition, new entrants, and substitutes between 2024 and 2031. To overcome these challenges, companies can implement supply chain management strategies, hedge material costs, and differentiate their products and services.

Government Initiatives

The Indian Government actively supports the chemical industry, prioritizing growth in R&D capacity, manufacturing under the Make in India or Atmanirbhar Abhiyan initiatives, and reductions in the basic customs duty on several products.

2034 vision for chemicals and production-link incentive scheme: A 2034 vision for the chemicals and petrochemicals sector has been set up by the government to explore opportunities to improve domestic production, reduce imports, and attract investments in the sector. The government plans to implement a production-linked incentive system with 10-20 percent output incentives for the agrochemical sector to create an end-to-end manufacturing ecosystem through the growth of clusters.

The Production Linked Incentive (PLI) Scheme, approved on 12th May 2021, aims to enhance India's manufacturing capabilities and exports in Advance Chemistry Cell (ACC) and Battery Storage. It targets the establishment of 50 Giga Watt Hour (GWh) capacity manufacturing facilities over 5 years, incentivizing domestic and international players to set up competitive ACC battery units in India. Subsidies are provided based on applicable subsidy per KWh and percentage of value addition achieved on actual sales for manufacturers with production capacities ranging from 5 GWh to 20 GWh.

Further, government initiatives such as the petroleum, chemicals, and petrochemicals investment region (PCPIR) policy have strengthened the confidence of manufacturers to invest within the country.

Road Ahead

The Remission of Duties and Taxes on Export Products (RoDTEP) Scheme, which became effective January 1, 2021, replaced the Merchandise Exports from India Scheme (MEIS) with the sole aim of

boosting exports. The scheme allows exporters to receive refunds on the embedded central taxes and state duties that were previously non-recoverable on input products.

Additional support, in terms of fiscal incentives, such as tax breaks and special incentives through PCPIRs or SEZs to encourage downstream units will enhance production and development of the industry. The dedicated integrated manufacturing hubs under Petroleum, Chemicals and Petrochemicals Investment Regions (PCPIR) policy to attract an investment of Rs. 20 lakh crore (US\$ 276.46 billion) by 2035.

Increasing demand

India's rapid industrialization across various sectors such as agriculture, pharmaceuticals, and automotive is driving the demand for specialty chemicals, which are essential for manufacturing processes and product formulations.

Export opportunities

There is a significant opportunity for Indian specialty chemicals manufacturers to expand their presence in the international market by leveraging their competitive advantages such as cost-effective manufacturing, skilled workforce, and adherence to quality standards.

The growing global demand for specialty chemicals presents opportunities for Indian manufacturers to export their products. Indian chemical exporters will increasingly target emerging markets in Africa, Latin America, and Southeast Asia, diversifying their export destinations beyond traditional markets.

Technical prowess

India's specialty chemicals sector is expanding due to its technical expertise. Integration of cutting-edge technologies such as artificial intelligence, machine learning, and blockchain in the chemical manufacturing process will enhance efficiency and traceability.

Strategic global shifts

Global shifts are also contributing to the growth of India's specialty chemicals sector. Indian companies are likely to engage in more strategic alliances and acquisitions to gain access to new technologies and markets, further driving export growth.

Continuous advancements in technology are driving innovation in the specialty chemicals sector, leading to the development of new products with improved performance, functionality, and environmental sustainability, thus stimulating market growth.

To bring about structural changes in the working of domestic chemical industry, future investments should not only focus on transportation of fuels such as petrol and diesel, but also on crude-to-chemicals complexes or refineries set up to cater to the production of chemicals.

Specialty Chemical Segment

The India Specialty Chemicals Market faces several significant threats that could impact its growth and profitability in the future. Some of these threats include:

- **Global Economic Uncertainty:** Fluctuations in global economic conditions, such as trade disputes, geopolitical tensions, and economic downturns, can adversely affect the Indian specialty chemicals market by impacting export demand, raw material prices, and investment decisions, posing a significant threat to the industry's growth and stability.
- **Volatility in Raw Material Prices:** The specialty chemicals industry is highly dependent on various raw materials, including petrochemicals and specialty gases, the prices of which are subject to volatility due to factors such as supply-demand imbalances, geopolitical events, and currency fluctuations, posing challenges for manufacturers in managing production costs and profitability.
- **Regulatory Compliance:** Stringent regulatory requirements, both domestic and international, about environmental regulations, safety standards, and product quality, pose compliance challenges for specialty chemicals manufacturers, requiring significant investments in research, development, and regulatory affairs, and non-compliance may result in penalties, legal disputes, and reputational damage.
- **Competition from Global Players:** The Indian specialty chemicals market faces stiff competition from global players who have established brands, advanced technologies, and extensive distribution networks, making it challenging for domestic manufacturers to compete on a level playing field, especially in terms of pricing, product innovation, and market reach.
- **Disruption in Supply Chain:** Disruptions in the supply chain, such as natural disasters, transportation bottlenecks, and logistical challenges, can disrupt the availability of raw materials, hinder production processes, and affect timely delivery to customers, posing a significant threat to the continuity of operations and customer satisfaction in the specialty chemicals market.

Sluggish demand:

Demand for specialty chemicals may be sluggish.

Dumping from China:

Dumping from China may be a factor in the industry's challenges.

Operational challenges:

Other operational challenges include lack of inventory visibility, compliance, formula management, hazard analysis, quality control, and managing inventory for cost efficiency

Niche markets: It can be difficult to serve niche markets, regardless of the industry.

End-use industries: The performance of the specialty chemicals market depends on the revival period of end-use industries.

India's makers of specialty chemicals have benefited from a spurt in both domestic and global demand as customers sought to reduce their dependence on China.

India's share of the global specialty chemicals market is currently around 4-6% and is projected to grow to 6% by 2026. This growth is fueled by factors like increasing domestic demand, shifting global supply chains (the "China+1" strategy), and a strong manufacturing base with competitive costs. While India's overall chemical industry is significant, the specialty chemicals segment is experiencing faster growth.

The evolutionary nature of the Specialty Chemicals business has meant that the traditionally dominant regions of North America, Europe and Japan have made way for fast growth in emerging Asian, South America and Middle Eastern & African economies. Asia-Pacific, in fact, is estimated as the largest, also the fastest growing, global market for Specialty Chemicals.

This growth can be attributed to rapid industrialization, improved standards of living in several developing regions, discernible shift in the global chemical industry's center of gravity towards the Middle East due to the abundant availability of cheap petrochemical feed stocks and Asian markets offering cheap labor coupled with fast economic growth.

Specialty chemicals are synthetic products used as intermediates to manufacture various products ranging from pharmaceuticals to flavors and essences, and from agro chemicals to detergents. Unlike other chemical products, the specialty chemical segment has greater flexibility, small production volume and vast product categories.

Specialty chemicals are high-value added chemicals used to manufacture a wide range of products, including pharmaceuticals, fine chemicals, additives, advanced polymers, adhesives, sealants, paints, pigments and coatings.

The demand from end-user industries has improved the growth prospects of several specialty chemicals segments in Asia. Currently, the Indian specialty chemicals industry is still at a nascent stage and is expected to grow rapidly over next couple of years as it moves toward higher-quality products and applications, in both industrial and consumer segments.

The demand for environment friendly solutions and stringent emission control legislations has opened up new frontiers especially for the specialty chemical industry. The greater emphasis on energy efficiency and curbing greenhouse emissions has also contributed to demand for specialty

chemical products, such as photovoltaic solar cells, electrode materials, insulating materials and chemicals.

The Indian chemical sector accounts for 13-14% of total exports and 8-9% of total imports of India. In terms of volume of production, it is the twelfth-largest in the world and the third-largest in Asia. Currently, the per capita consumption of products of the Indian chemical industry is one-tenth of the world average, which reflects the huge potential for further growth. The Indian advantage lies in the manufacturing of basic chemicals that are also known as commodity chemicals that account for about 57% of the total domestic chemical sector.

Specialty Chemicals Market Ecosystem

The specialty chemicals market ecosystem is a complex network of interconnected players and factors, including suppliers, manufacturers, distributors, end-users, regulators, and research institutions. It's characterized by high value, tailored products, and diverse applications across various industries. This ecosystem is driven by innovation, sustainability concerns, and increasing demand for high-performance solutions.

Key Components of the Specialty Chemicals Market Ecosystem:

Suppliers:

These are the entities that provide raw materials, intermediates, and other necessary components for the production of specialty chemicals.

Manufacturers:

Companies that synthesize and formulate specialty chemicals based on specific requirements and applications.

Distributors:

Entities that handle the logistics and distribution of specialty chemicals to end-users.

End-users:

Industries and businesses that utilize specialty chemicals in their products and processes, such as automotive, electronics, construction, and personal care.

Regulatory Bodies:

Organizations like the EPA and FDA that set standards and guidelines for the production, handling, and use of specialty chemicals to ensure safety and environmental protection.

Research Institutions:

Organizations involved in research and development activities to innovate new specialty chemicals and improve existing ones.

The specialty chemicals market is an ecosystem of many chemicals within a category. It includes many different types of chemicals, such as adhesives, construction chemicals, cosmetic additives, elastomers, flavors, food additives, fragrances, industrial gases, lubricants, paints, polymers, surfactants, and textile auxiliaries.

Prominent companies in this market include well-established, financially stable manufacturers of specialty chemicals. These companies have been in business for a while and have broad range of products, cutting-edge technologies, and robust international sales and marketing networks. Prominent companies in this market include BASF SE (Germany), DOW Inc. (US), Nouryon (The Netherlands), LANXESS AG (Germany), Evonik Industries AG (Germany), Huntsman Corporation(US), Coverstro AG (Germany), Clariant AG (Switzerland), Solvay S.A.(Belgium), and Arkema(France)

Key Drivers of Growth in the Specialty Chemicals Market:

Innovation and Technological Advancements:

Continuous development of new and improved specialty chemicals to meet the evolving needs of various industries.

Increasing Industrialization and Urbanization:

The growth of industrial and urban sectors drives the demand for specialty chemicals in various applications, such as construction and automotive.

Sustainability Concerns:

Growing emphasis on eco-friendly and sustainable solutions, leading to the adoption of specialty chemicals that minimize environmental impact.

Regulatory Requirements:

Stricter regulations regarding safety and environmental standards encourage the development and use of specialty chemicals that comply with these requirements.

Consumer Demand:

Increasing consumer awareness and preference for high-performance and specialized products, further driving the demand for specialty chemicals.

KEY MARKET TRENDS

Specialty Chemical Companies Take to Adopting Digital Platforms

Specialty Chemicals Sector Earmarks Funds for COVID-19 Stimulus Packages

Specialty Chemicals Assisting FMCG Companies in Being Sustainable

Specialty Chemicals Market Shaped by Environmental Legislations and Efficiency

Digital Lab Notebook Software Helps Specialty Chemical Producers in Staying Competitive
Smart Coatings Now a "Smart" Option
Specialty Chemicals a Key Component of the Automotive Industry

Opportunities

The Company uses Natural Raw Materials like Hirda, Tamarind Testa etc. in the manufacturing process. The residue of these raw materials is further used as FUEL for Boiler, thus reducing the consumption of Furnace Oil. Also today the company is Asia's largest manufacturer and exporter of natural based vegetable tannin extracts and Eco-friendly leather chemicals.

Threats

The specialty chemicals industry faces several threats including fluctuating raw material costs, intense competition, supply chain disruptions, and stringent environmental regulations. Additionally, the industry is vulnerable to technological advancements, changing customer demands, and potential health and environmental risks associated with chemical usage.

Here's a more detailed breakdown

1. Economic and Market Factors:

Fluctuating Raw Material Costs:

Specialty chemical manufacturers are highly susceptible to changes in the prices of their raw materials, particularly those derived from petrochemicals. This can significantly impact profit margins, especially if customer contracts don't allow for price adjustments.

Intense Competition:

The industry experiences competition from both global players with established brands and smaller niche players. Companies must continuously innovate to maintain a competitive edge and differentiate their products.

Supply Chain Disruptions:

Disruptions in the supply chain, such as natural disasters or logistical bottlenecks, can hinder the availability of raw materials and disrupt production, impacting timely delivery to customers.

Economic Cycles and Demand Fluctuations:

The specialty chemicals industry is affected by the overall economic climate and demand from client sectors like automotive and construction. Downturns in these sectors can negatively impact demand for specialty chemicals.

2. Technological and Regulatory Factors:

Technological Advancements:

Rapid advancements in technology and the need for continuous innovation can be a challenge for companies, particularly smaller ones, to keep up with and meet evolving customer needs.

Environmental Regulations:

Stringent environmental regulations can increase the cost of compliance and potentially limit expansion, especially for companies with less developed technologies or those operating in regions with strict regulations.

3. Health and Safety Factors:

Health Risks:

Some specialty chemicals can pose health risks, and there's growing awareness of the potential adverse effects of exposure, even at low doses. This includes potential impacts on fertility, pregnancy, and the immune system.

Environmental Risks:

Concerns about the environmental impact of chemicals, including pollution and potential toxicity, are also a growing concern for the industry.

4. Other Factors:

Cyber security Threats:

Specialty chemical companies are increasingly vulnerable to cyberattacks, which can disrupt operations, steal data, or even compromise the safety of manufacturing processes.

Commoditization:

In some cases, specialty chemicals can become commoditized, meaning they are treated as generic products with little differentiation, making it difficult to maintain premium pricing and profitability.

Sustainability Concerns:

There is a growing global trend towards sustainability and decarbonization, which is driving demand for specialty chemicals that are environmentally friendly and contribute to sustainable practices.

The market for our product is positive. Over the years the company became a leading supplier of natural tannin materials and Eco-friendly leather chemicals of Indian origin to the international leather industry. Today the company has developed, established and maintained an untarnished track record of consistently meeting international quality standards.

Risks and Concerns

The Company has endeavored to optimize the use of energy resources and taken adequate steps to avoid wastage and use latest technology and equipment, wherever feasible, to reduce energy consumption.

Human Resource

Performance measurement is a fundamental principle of the management. The measurement of performance is important because it identifies current performance gaps between current and desired performance and provides indication of progress towards closing the gaps. The Human Resource Department has carefully selected key performance indicators and has taken necessary steps to improve performance of our workforce.

Internal Control System**Internal Control Systems And Procedures**

The Company has in place internal control systems and procedures commensurate with the size and nature of its operations. Internal control processes, which consists of implementing and adopting appropriate management systems, are followed. These are aimed at giving the Audit Committee, reasonable assurance on the reliability of financial reporting, statutory and regulatory compliances, effectiveness and efficiency of the Company's operations. The internal control systems are reviewed periodically and revised to keep in tune with the challenging business environment. Internal audit focuses on control systems, optimum utilization of resources, prevention of frauds, adequacy of information system, security and control and compliance with risk management systems.

Cautionary Statement

Statements in the Management Discussion and Analysis describing the Company' objectives, projections, estimates, expectations may be "forward- looking statements" within the meaning of applicable securities laws and regulations. Actual results could differ materially from those expressed or implied. Important factors that could make a difference to the Company's operations include climatic conditions, economic conditions affecting demand/ supply and price conditions in the domestic and overseas markets in which the Company operates, changes in the Government regulations, tax laws and other statutes and other incidental factors.

Key Financial Ratios

The same has been given under notes to financial statements and forms part of the Annual Report.

**For and On behalf of the Board of Directors
of Polson Limited**

**Place: Mumbai
Date: August 14, 2025**

**Sd/-
Amol Kapadia
Managing Director
DIN: 01462032**

ANNEXURE-B FORM AOC-2

(Pursuant to Clause (h) of Sub-section (3) of Section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014

Form for disclosure of particulars of contracts/ arrangements entered into by the Company with Related Parties referred to in Sub-section (1) of Section 188 of the Companies Act, 2013 including certain arms' length transaction under third proviso thereto.

1. Details of contracts or arrangements or transactions not at Arm's length basis:

There were no contracts or arrangements or transactions entered into during the year ended 31st March 2025, which were not at arm's length basis.

2. Details of material contracts or arrangements or transactions at Arm's length basis:

Name(s) of the Related Party	Nature of Relationship	Duration of Contract	Silent Terms	Dates of Approval by the Board	Amount paid in advances, if any
Atlas Refinery Private Limited	Enterprises on which key management personnel have significant influence	F.Y 2024-25	Sale of goods (Including taxes)	08.03.2023	-

ANNEXURE 'C': MANAGERIAL REMUNERATION

A) Details of the ratio of the remuneration of each director to the median employee's remuneration and other details as required pursuant to Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

- a. the ratio of the remuneration of each director to the median remuneration of the employees of the company for the financial year-19:81 (Previous year 16:84)
- b. the percentage increase in remuneration of each director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, if any, in the financial year:

Name	Designation	Remuneration (Rs.)		Increase / (decrease) %
		2024-25	2023-24	
Mr. Amol Kapadia	Managing Director	1,08,00,000	1,08,00,000	0
Mr. Youhaan Kapadia (Appointed w.e.f. May 30, 2024)	Executive Director	30,00,000	0	0
*Mr. Pravin D. Samant	Executive Director	-	-	-
Mr. Dhau Lambore	Non-Executive Director	-	-	-
Mr. Rajiv Agarwal	Independent Director	-	-	-
Mr. Bhavin Sheth	Independent Director	-	-	-
Mr. Sanjay Bhalerao	Chief Financial Officer	48,80,808	40,42,296	20.7%
Mrs. Sampada Sawant	Company Secretary & Compliance Officer	5,73,492	5,31,492	7.9%

- a. the percentage increase in the median remuneration of employees in the financial year-7%
- b. the number of permanent employees on the rolls of company-49 employees
- c. average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year is - 7% (Previous year 7%).
- d. comparison of the each remuneration of the Key Managerial Personnel against the performance of the company

**During financial year Mr. Pravin Dayanand Samant has tender his resignation from the directorship of the Company w.e.f. August 14, 2024.*

Name	Designation	Remuneration (Rs.)		Increase / (decrease) %
		2024-2025	2023-2024	
Mr. Amol Kapadia	Managing Director	1,08,00,000	1,08,00,000	Nil
Mr. Sanjay Bhalerao	Chief Financial Officer (CFO)	48,80,808	48,80,808	Nil
Mrs. Sampada Sawant	Company Secretary (CS)	5,73,492	5,73,492	Nil

- e. the key parameters for any variable component of remuneration availed by the directors-The key parameters for the variable component of remuneration availed by the directors are considered by the Board of Directors based on the recommendations of the Nomination and Remuneration Committee as per the Remuneration Policy for directors, Key Managerial Personnel.
- f. affirmation that the remuneration is as per the remuneration policy of the company-It is affirmed that the remuneration paid is as per the Remuneration Policy for Directors, Key Managerial Personnel and Senior Management adopted by the Company.

Pursuant to Rule 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2016, the Company has Employee(s), in receipt of remuneration exceeding Rs. 8,50,000/- per month, when employed for a part of the year or 1,02,00,000/- per annum, when employed throughout the year. The disclosure is set out herewith as “Annexure F” to this report.

- B) Any director who is in receipt of any commission from the company and who is a Managing Director or Whole-time Director of the Company shall receive any remuneration or commission from any Holding Company or Subsidiary Company of such Company subject to its disclosure by the Company in the Board’s Report. (u/s 197)-*The Company has not paid any commission to its director and managing director.*
- C) The following disclosures are given in the Board of Director’s report under the heading “Corporate Governance” attached to the financial statement:—
 - (i) all elements of remuneration package such as salary, benefits, bonuses, stock options, pension, etc., of all the directors;
 - (ii) details of fixed component and performance linked incentives along with the performance criteria;
 - (iii) service contracts, notice period, severance fees;

stock option details, if any, and whether the same has been issued at a discount as well as the period over which accrued and over which exercisable.

**For and On behalf of the Board of Directors
of Polson Limited**

**Place: Mumbai
Date: August 14, 2025**

Sd/-
**Amol Kapadia
Managing Director
DIN: 01462032**

ANNEXURE 'D': CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO

The details of conservation of energy, technology absorption, foreign exchange earnings and outgo are as follows:

A) Conservation of energy:

Operations of the Company are not Energy Intensive. However, the Company has endeavored to optimize the use of energy resources and taken adequate steps to avoid wastage and use latest technology and equipment's, wherever feasible, to reduce energy consumption.

- (i) **The steps taken or impact on conservation of energy:** Energy conservation dictates how efficiently a company can conduct its operations. Polson has recognized the importance of energy conservation in decreasing the deleterious effects of global warming and climate change. The Company has undertaken various energy efficient practices that have reduced the growth environmental pollution and strengthened the Company's commitment towards becoming an environment friendly organization.

The Company continued using Natural Raw Materials like Hirda, Taming Testa etc in the manufacturing process. The residue of these raw materials is further used as FUEL for Boiler, thus reducing the consumption of Furnace Oil.

A dedicated "Energy Cell" is focusing on energy management and closely monitor energy consumption pattern across all manufacturing plants.

- (ii) **The steps taken by the company for utilising alternate sources of energy:** The Company does not have alternate sources of energy.

(iii) **The capital investment on energy conservation equipment's:** -Nil

B) Technology absorption:

- (i) **The efforts made towards technology absorption-**The Company has a Research Laboratory headed by professionals working on new product development for Global and Domestic markets. It undertakes projects in innovative research and technology for new chemicals used by leather industries.

- (ii) **The benefits derived like product improvement, cost reduction, product development or import substitution-** Achieved to capture new clients and develop several new products and derived new advanced process.

(iii) **In case of imported technology (imported during the last three years reckoned from the beginning of the financial year) - N.A.**

- a. the details of technology imported;

- b. the year of import;
- c. whether the technology been fully absorbed;
- d. if not fully absorbed, areas where absorption has not taken place, and the reasons thereof;

(iv) **The expenditure incurred on Research and Development.** - During the year the Company has incurred Rs.7, 77,925/-on Research and Development.

C) Foreign exchange earnings and Outgo:

Foreign exchange earnings and outgo (including dividend) during the year under review were Rs.53,83,28,545/- (previous year: Rs. 56,53,81,622/-) and Rs.54,89,398/- (previous year Rs. Rs.1,38,96,285/-) respectively.

**For and On behalf of the Board of Directors
of Polson Limited**

**Place: Mumbai
Date: August 14, 2025**

Sd/-
Amol Kapadia
Managing Director
DIN: 01462032



ANNEXURE 'E': CORPORATE SOCIAL RESPONSIBILITY

THE ANNUAL REPORT ON CSR ACTIVITIES

Brief outline on CSR Policy of the Company

The vision of the Company as outlined in the CSR Policy is through sustainable measures, actively contribute to the Social, Economic and Environmental Development of the community in which we operate ensuring participation from the community and thereby create value for the nation.

Overview of Activities:

In line with the CSR policy and in accordance of Schedule VII of the Companies Act, 2013, your Company intends to undertake various activities which will positively impacted lives. Key focus area:

- Health
- Education
- Humanity & Promoting Gender Equality
- Environmental Sustainability

1. Composition of CSR Committee

Sl. No.	Name of Director	Designation / Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1	Rajiv Ghanshyamdas Agarwal	Non-Executive - Independent Director, Chairperson	1	1
2	Amol Kapadia	Executive Director, Member	1	1
3	*Youhaan Amol Kapadia	Executive Director, Member	-	-

*Youhaan Amol Kapadia has been appointed as a Member on February 14, 2025

2. Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company. - www.polsonltd.com
3. Provide the details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social responsibility Policy) Rules, 2014, if applicable (attach the report). - **Not Applicable**
4. Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any - **Not Applicable**

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Sl. No.	Financial Year	Amount available for set-off from preceding financial years (in Rs)	Amount required to be setoff for the financial year, if any (in Rs)
1			
2			
3			
	Total		

5. Average net profit of the company as per section 135(5) - **Rs.7,33,84,704/-**
6. (a) Two percent of average net profit of the company as per section 135(5) - **Rs. 14,67,694/-**
 (b) Surplus arising out of the CSR projects or programmes or activities of the previous financial years. - NIL
 (c) Amount required to be set off for the financial year, if any - NIL
 (d) Total CSR obligation for the financial year - **Rs. 14,67,694/-**
7. (a) CSR amount spent or unspent for the financial year:

Total Amount Spent during the Financial Year. (in Rs.)	Amount Unspent (in Rs.)				
	Total Amount transferred to Unspent CSR Account as per section 135(6).		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5).		
	Amount.	Date of transfer.	Name of the Fund	Amount.	Date of transfer.
16,24,655	-	-	NA	NA	NA

(b) Details of CSR amount spent against ongoing projects for the financial year: ***Not Applicable***

Sl. No.	Name of the Project	Item from the list of activities in Schedule VII to the Act	Local area (Yes/No)	Location of the project		Project duration	Amount allocated for the project (in Rs.)	Amount spent in the current financial Year (in Rs.)	Amount transferred to Unspent CSR Account for the project as per Section 135(6) (in Rs.)	Mode of Implementation - Direct (Yes/No)	Mode of Implementation Through Implementing Agency	
				State	District						Name	CSR Registration number
1												
	Total											

c) Details of CSR amount spent against other than ongoing projects for the financial year:

Sl. No	Name of the Project	Item from the list of activities in schedule VII to the Act	Local area (Yes/No)	Location of the project.		Amount spent for the project (in Rs.)	Mode of implementation - Direct (Yes/No)	Mode of implementation - Through implementing agency	
				State	District			Name	CSR registration number
1	Ensuring environmental sustainability, ecological balance	Plantation of trees Kolhapur	Yes	Maharashtra	Kolhapur	14,45,585	Yes	-	-
2	Promoting health care including preventive health care	Hospital Equipment's Donation	Yes	Maharashtra	Kolhapur	1,79,070	Yes		
	Total					16,24,655			

(d) Amount spent in Administrative Overheads - Nil

(e) Amount spent on Impact Assessment, if applicable - **Not Applicable**

(f) Total amount spent during the Financial Year (8b+8c+8d+8e) - **Rs. 16,24,655/-**

(g) Excess amount for set off, if any - **Not Applicable**

8. (a) Details of Unspent CSR amount for the preceding three financial years: **Rs. 25,32,017/-**

Sl. No.	Preceding Financial Year	Amount transferred to Unspent CSR Account under section 135 (6) (in Rs.)	Amount spent in the reporting Financial Year (in Rs.)	Amount transferred to any fund specified under Schedule VII as per section 135(6), if any			Amount remaining to be spent in succeeding financial years (in Rs.)
				Name of the Fund	Amount (in Rs)	Date of transfer	

1	FY 2023-24	Rs.15,66,122/-	Rs.156,961/-	-	-	-	Rs.14,09,161/-
2	FY 2022-23	Rs.11,22,856	Nil	-	-	-	Rs.11,22,856
Total		Rs.26,88,978/-	Rs.1,56,961/-	-	-	-	Rs.25,32,017/-

(b) Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s): Not Applicable

Sl. No	Project ID	Name of the Project	Financial Year in which the project was commenced	Project duration	Total amount allocated for the project (in Rs.)	Amount spent on the project in the reporting Financial Year (in Rs)	Cumulative amount spent at the end of reporting Financial Year. (in Rs.)	Status of the project - Completed /Ongoing
1								

9. In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year. - **Not Applicable**

(asset-wise details)

(a) Date of creation or acquisition of the capital asset(s).

(b) Amount of CSR spent for creation or acquisition of capital asset.

(c) Details of the entity or public authority or beneficiary under whose name such capital asset is registered, their address etc.

(d) Provide details of the capital asset(s) created or acquired (including complete address and location of the capital asset).

10. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5). - **Not applicable**

Rajiv Agarwal
Chairman of the CSR Committee
DIN: 00518199

Amol J. Kapadia
Managing Director
DIN: 01462032

Annexure F:

Particular of employee remuneration under rule 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) rules, 2016:

1. Details of Employees employed throughout the financial year :

S N	Name of the Employee	Nature of employment, whether contractual or otherwise	Date of commence ment of employmen t	Gross Remunerati on received (Amount in INR)	the last employmen t held by such employee before joining the company
1.	<p>Mr. Amol J Kapadia</p> <p>Designation: Managing Director</p> <p>Age: 55 yrs</p> <p>Qualifications & Experience: Mr. Amol Jagdish Kapadia is the promoters of the Company. He has completed his Masters in Business Administration from IMD, Lausanne, Switzerland and is a Graduate in Commerce from Sydenham College of Commerce & Economics. He has expertise in business management</p>	Permanent	29/12/1987	1,08,00,000	NA

**whether any such employee is a relative of any director or manager of the company and if so, name of such director or manager - Yes, Father of Mr. Youhaan Kapadia.*

Equity shares held by the employee in the company-5,570 equity shares

Annexure G:

FORM No. MR-3

SECRETARIAL AUDIT REPORT

for the Financial Year ended March 31, 2025

[Pursuant to section 204 (1) of the Companies Act, 2013 and rule No. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
Polson Ltd
Ambaghat Talluka, Shahuwadi,
Kolhapur, MH-415 101, IN

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **Polson Ltd** (“**the Company**”). Secretarial Audit was conducted in a manner that provided us with a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company’s books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on March 31, 2025, (**the “Audit Period”**) complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed, and other records maintained by the Company for the financial year ended on March 31, 2025 according to the provisions of:

- i. The Companies Act, 2013 (“the Act”) and the rules made there under;
- ii. The Securities Contracts (Regulation) Act, 1956 (“SCRA”) and the Rules made thereunder;
- iii. The Depositories Act, 2018 and the Regulations and Byelaws framed there under;
- iv. Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings - (**Not applicable to the Company during the Audit period**);
- v. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 (“SEBI Act”);
 - a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - b) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015;
 - c) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - d) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 - **Not Applicable to the Company during the Audit Period**;
 - e) Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 - **Not Applicable to the Company during the Audit Period**;

- f) The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021 - **Not Applicable to the Company during the Audit Period;**
 - g) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
 - h) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 - **Not Applicable to the Company during the Audit Period, and**
 - i) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018 - **Not Applicable to the Company during the Audit Period;**
- vi. We have relied on the representations made by the Company and its officers for systems and mechanisms formed by the Company for compliances under other various applicable Acts, Laws, Rules and Regulations to the Company.

We have also examined compliance with the applicable clauses of the following:

- (i) Secretarial Standards issued by The Institute of Company Secretaries of India (“ICSI”);
- (ii) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI (LODR) Regulations”).

To the best of our knowledge and belief, during the Audit Period under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above;

We further report that:

- a) During the Audit Period, the Board of Directors of the Company was duly constituted with a proper balance of Executive Directors, Non-Executive Directors and Independent Directors.

The committee of the Board is duly constituted. The changes in the composition of the Board of Directors that took place during the Audit Period under review were carried out in compliance with the provisions of the Act.

- b) Adequate notice is given to all directors to schedule the Board Meetings and Committee Meetings, the agenda and notes on agenda were sent at least seven days in advance or with due consents for shorter notice from the directors and adequate system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.
- c) All decisions at Board Meetings and Committee Meetings are carried out unanimously or with requisite majority as recorded in the minutes of the meetings of the Board of Directors or Committee of the Board, as the case may be.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that:

- *Mr. Youhaan Kapadia, Non- Executive Director and Ms. Alka Dhuri, Non- Executive Woman Director who were appointed at the Board Meeting held on May 30, 2024 were not regularized within 3 Months of their appointment as per Regulation 17(1C) of Sebi Listing Regulations.*
- *The company is in due process of updating its website as required under Regulation 46(2) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.*
- *The Company is in due process of properly maintaining the Registers of Fixed Assets and transactions with Related Parties;*

- *The Company is yet to spend unspent CSR amount of Rs. 25,32,017 for the F.Y. 2022-23 & 2023-24.*

We further report that during the Audit Period, the Company has co-operated with us and have produced before us all the required forms information, clarifications, returns and other documents as required for the purpose of our audit.

For MIHEN HALANI & ASSOCIATES
Practicing Company Secretaries

Date: August 14, 2025

Place: Mumbai

UDIN: **F009926G001014017**

Mihen Halani

(Proprietor)

CP No: 12015

FCS No: 9926

Note: *This report is to be read with our letter of even date which is annexed as “Annexure A” herewith and forms as integral part of this report.*



Annexure A

To,
**The Members,
Polson Ltd**

Our report of even date is to be read along with this letter.

1. Maintenance of Secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and process as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in Secretarial records. We believe that the process and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Wherever required, we have obtained the Management representation about the Compliance of laws, rules and regulations and happening of events etc.
5. The Compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of the management. Our examination was limited to the verification of procedure on test basis.
6. The Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For MIHEN HALANI & ASSOCIATES
Practicing Company Secretaries

Date: August 14,2025

Place: Mumbai

UDIN: F009926G001014017



**Value
Research**

Mihen Halani
(Proprietor)
CP No: 12015
FCS No: 9926

Annexure H

REPORT ON CORPORATE GOVERNANCE

The Directors' Report on the compliance of the Corporate Governance Code is given below:

A) COMPANY'S PHILOSOPHY ON CORPORATE GOVERNANCE:

Corporate governance is about maximizing shareholder value legally, ethically and on a sustainable basis. At Polson, the goal of corporate governance is to ensure fairness for every stakeholder - our customers, investors, vendor-partners, the community, and the governments of the countries in which we operate. We believe that sound corporate governance is critical in enhancing and retaining investor trust. It is a reflection of our culture, our policies, our relationship with stakeholders and our commitment to values. Accordingly, we always seek to ensure that our performance is driven by integrity.

Our Board exercises its fiduciary responsibilities in the widest sense of the term. Our disclosures seek to attain the best practices in international corporate governance. We also endeavor to enhance long-term shareholder value and respect minority rights in all our business decisions.

We continue to be a pioneer in benchmarking our corporate governance policies with the best in the world. Our efforts are widely recognized by investors in India.

BOARD OF DIRECTORS:

The Board is entrusted and empowered to oversee the management, direction and performance of the Company with a view to protect interest of the stakeholders and enhance value for shareholders. The Board monitors the strategic direction of the Company.

a. The Company has a balanced Board with combination of Executive, Non-Executive and Independent Directors to ensure independent functioning and the composition of the Board is in conformity with the provisions of Section 149(4) of the Companies Act, 2013 read with Regulation 17 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

b. During the year, the Board of the Directors met 9 (Nine) times viz. on April 22, 2024 ; May 17, 2024; May 30, 2024; July 06, 2024; August 14, 2024; November 07, 2024; November 14, 2024; December 24, 2024; and February 14, 2025;.

c. The details of composition of Board of Directors, categories of the Directors on the Board, their attendance at Board Meetings held during the year under review and at the last Annual General Meeting ("AGM"), name of other listed entities in which the Director is a director and the number of Directorships and Committee Chairmanships / Memberships held by them in other public limited companies as on March 31, 2025 are given herein below.

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Name of Director	Category	No of shares held	Particulars of Attendance		No. of other Directorships in other Company including this company		No. of Committee positions held in the Company**	
			Last AGM	Board Meeting	Chairman	Member	Chairman	Member
Mr. Amol Kapadia	Promoter, Managing Director	5,570	Yes	9	2	-	-	2
*Mr. Pravin Samant	Executive Director	0	Yes	9	1	-	-	-
Mr. Dhau Lambore	Non-Executive Non-Independent Director	0	Yes	9	1	-	-	-
Mr. Rajiv Agarwal	Non-Executive, Independent Director	0	Yes	9	1	-	3	-
Mr. Bhavin Suryakant Sheth	Non-Executive, Independent Director	0	No	9	2	-	2	3
Mr. Youhaan Amol Kapadia	Executive Director	0	Yes	9	1	-	-	1

Ms. Alka Shashikant Dhuri	Non-Executive Non-Independent Director	0	Yes	9	1	-	-	-
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- a. **Mr. Pravin Dayanand Samant has resigned from the Directorship of the Company w.ef. August 14, 2024.*

Notes:

****For the purpose of considering the limit of committee memberships and chairmanships of a Director, Audit and Stakeholders Relationship Committee of public limited companies have been considered.**

All the Directors have informed the Company periodically about their Directorship and Membership in the Board/Committees of the Board of other companies. None of the Directors hold directorship in more than twenty (20) Indian companies, with no more than ten (10) public limited companies. Further, pursuant to Regulation 17A of the SEBI Listing Regulations, none of the Directors on the Board serves as an independent director in more than seven (7) listed entities and none of the Director who is Executive Director serves as independent director in more than three (3) listed entities. Also, none of the Director acts as a member of more than ten (10) committees or acts as a chairperson of more than five (5) committees (committees being Audit Committee and Stakeholders Relationship Committee) across all Public Limited Companies in which they are Director as per Regulation 26(1) of the SEBI Listing Regulations.

- b. Further, there is no Inter-se relation between the Directors except Amol Kapadia & Youhaan Kapadia (The Relationship between them are Father and Son).
- c. The number of Directorship, Chairmanship/Membership in Committees of all Directors is within prescribed limits under Companies Act, 2013 and Regulation 26 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Independent Director and its Meeting:

It is hereby confirmed that in the opinion of the Board, the independent directors fulfill the conditions specified in SEBI (Listing Obligations & Disclosure Requirements), 2015 and are independent of the management.

All the Directors are in compliance with the limit on independent directorships of listed companies are prescribed under Regulation 17A of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The terms and conditions of appointment of independent Directors have been disclosed on the website of the Company as required in terms of Regulation 46 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

All the members have confirmed that they are not members of more than ten mandatory committees and do not act as chairman of more than five mandatory committees in terms of the Regulation 26 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In accordance with the provisions of Schedule IV of the Companies Act, 2013 and Regulation 25 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a separate meeting of the of the Independent Directors was held on 28.03.2025 without the participation of Non-Independent Directors and the members of the Management.

The Independent Directors discussed on various aspects viz, Evaluation of the performance of Non Independent Directors and the Board of Directors as a whole;

- Evaluation of the performance of the Chairman of the Company, taking into account the views of the Executive and Non-Executive Directors;
- Evaluation of the quality, content and timelines of flow of information between the Management and the Board that is necessary for the Board to effectively and reasonably perform its duties.

All the Independent Directors were present at the Meeting.

Familiarisation Programme for Independent Directors

The familiarization program aims to provide the Independent Directors with the scenario of the manufacturing industry, the socio-economic environment in which the Company operates, the business model, the operational and financial performance of the Company, significant development so as to enable them to take well-informed decisions in timely manner. The familiarization program also seeks to update the directors on their roles, responsibilities, rights and duties under the Act and other statutes. All new independent directors inducted into the Board attend an orientation program. The details of training and familiarization program are available on our website (<https://www.polsonltd.com/investor.html>). Further at the time of the appointment of an independent director, the Company issues a formal letter of appointment outlining his/her role, function, duties and responsibilities.

Matrix of Skills required

The Board of the Company is structured having requisite level of education/qualifications, professional background, sector expertise, special skills, nationality and geography. The Board after taking into consideration the Company's nature of business, core competencies and key characteristics has identified the following core skills/ expertise/ competencies as required in the context of its business(es) & sector(s) for it to function effectively and which are currently available with the Board.

The names of the listed entities where the person is a director and the category of directorship and matrix of the skills/expertise/ competence identified by the board of directors as required in the context of its business (es) and sector(s) for it to function effectively and those actually available with

the board and directors who have such skills / expertise / competence. Details of members of the Board are given below:

Sr. No	Name of Directors	Skills/expertise/competence	Category	Name of the other Listed entities where the person is a Director	Detailed reasons for the resignation of an independent director who resigns before the expiry of his tenure(as applicable)
1.	Mr. Amol Kapadia	Leadership / Operational experience Strategic Planning Industry Experience, Innovation Global Business Financial, Regulatory / Legal & Risk Management Corporate Governance	Non-Independent	-	-
2.	Mr. Bhavin Sheth	Expertise in Business development in Hydro Power Sector	Independent	Chemo Pharma Laboratories Ltd	-
3.	*Mr. Pravin Samant	Strategic Planning Industry Experience, Innovation , Corporate Governance	Non-Independent	-	-
4.	Mr. Rajiv Agarwal	Strategic Planning Industry Experience, Innovation , Corporate Governance	Independent	-	-
5.	Mr. Dhau Lambore	Strategic Planning Industry Experience, Innovation , Corporate Governance	Non-Independent	-	-
**6.	Mr. Youhaan Amol Kapadia	Strategic Planning Industry Experience, Innovation , Corporate Governance	Non-Independent	-	-

***7.	Ms. Alka Shashikant Dhuri	Strategic Planning Industry Experience, Innovation , Corporate Governance	Non-Independent	-	-
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*Post financial year, Mr. Pravin Samant has resigned from the Directorship of the Company w.e.f. August 14, 2024.

**Mr. Youhaan Amol Kapadia has been appointed w.e.f. May 30, 2024

***Ms. Alka Shashikant Dhuri has been appointed w.e.f. May 30, 2024.

A copy of familiarization policy of the company for independent directors is available on the website of the company <http://www.polsonltd.com>. Further, the independent directors fulfill the conditions specified in the SEBI LODR Regulations and are independent of the management.

B) COMMITTEES OF THE BOARD:

With a view to have a more focused attention on business and for better governance and accountability, the Board has constituted the following mandatory committees viz. Audit Committee, Stakeholders' Relationship Committee, Nomination and Remuneration Committee, Corporate Social Responsibility Committee. The terms of reference of these Committees are determined by the Board and their relevance reviewed from time to time. Meetings of each of these Committees are convened by the respective Chairman of the Committee, who also informs the Board about the summary of discussions held in the Committee Meetings.

a) Audit Committees -

A. The Audit Committee of the Company is constituted in line with the provisions of Section 177 of the Companies Act, 2013 read with Regulation 18 of SEBI (Listing Obligations and Disclosures Requirements) Regulations, 2015.

The Audit Committee met Four (4) times in financial year on May 30, 2024; August 14, 2024, November 14, 2024 and February 14, 2025. The necessary quorum was present for all the meetings.

The composition of the Committee during year ended March 31, 2025 and the details of meetings held and attended by the Directors are as under:

Name	Category	Position	Number of meetings during the year ended March 31, 2025	
			Held	Attended
Mr. Rajiv Agarwal	Non-Executive, Independent	Chairman	4	4

Mr. Amol Jagdish Kapadia	Executive	Member	4	4
Mr. Bhavin Sheth	Non-Executive, Independent	Member	4	4

B. Terms of Reference:

The terms of reference stipulated by the Board of Directors to the Audit Committee are as contained under Regulation 18 read with Part C of Schedule II of the SEBI Listing Regulations and Section 177 of the Companies Act, 2013.

b) Nomination and Remuneration Committee (NRC)

A. The nomination and remuneration committee comprises of three non -executive Directors majority of which are Independent Directors. The term of reference of the committee are in line with the requirements of the Companies Act, 2013 and Regulation 19 read with Part D of Schedule II of the SEBI (LODR) Regulations, 2015 which broadly includes to recommend appointment of, and remuneration to Managerial Personnel and review thereof from time to time; determining criteria for evaluation of Directors, Board Diversity, etc.

The Nomination and Remuneration Committee met One (1) time in financial year on February 14, 2025. The composition of the Committee during year ended March 31, 2025 and the details of meetings held and attended by the Directors are as under:

Name	Category	Position	Number of meetings during the year ended March 31, 2025	
			Held	Attended
Mr. Bhavin Sheth	Non-Executive ,Independent	Chairman	1	1
Mr. Dhau Lambore	Non-Executive, Non-Independent Director	Member	1	1
Mr. Rajiv Agarwal	Non-Executive ,Independent	Member	1	1

B. The broad terms of reference of the Nomination and Remuneration Committee are:

The terms of reference of the Nomination and Remuneration Committee are as contained under Regulation 19 read with Part D of Schedule II of the SEBI Listing Regulations and Section 178 of the Companies Act, 2013.

c) Stakeholders' Relationship Committee (SRC)

The Stakeholders' Relationship Committee is in accordance with Section 178 of the Companies Act, 2013 and Regulation 20 of SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015. The Committee periodically reviews the status of Shareholders' Grievances and Redressal of the same.

The Committee met Four (4) times in financial year on May 30, 2024; August 14, 2024; November 14, 2024 and February 14, 2025. The necessary quorum was present for all the meetings.

The composition of the Committee during year ended March 31, 2025 and the details of meetings held and attended by the Directors are as under:

Name	Category	Position	Number of meetings during the year ended March 31, 2025	
			Held	Attended
Mr. Bhavin Sheth	Non-Executive ,Independent	Chairman	4	4
Mr. Rajiv Agarwal	Non-Executive Independent	Member	4	4
Mr. Dhau Lambore	Non-Executive, Non-Independent Director	Member	4	4

In accordance with Regulation 40(2) of SEBI (Listing Obligations and Disclosures Requirements) Regulations, 2015, the Board has authorised Mrs. Sampada Sawant, Company Secretary and Compliance Officer, to severally approve share transfers/transmissions, in addition to the powers with the members of the SRC. Share Transfer formalities are regularly attended to at least once a fortnight.

The detailed particulars of investors' complaints handled by the Company and its Registrar & Share Transfer Agent ("RTA") during the year are as under:

Opening	Complaints Received	Complied	Pending
NIL	2	2	NIL

None of the complaints is pending for a period exceeding 30 days. All the requests for transfer of shares have been processed on time and there are no transfers pending for more than 15 days.

Over and above the aforesaid complaints, the Company and its Registrar & Share Transfer Agent have received letters / queries / requests on various matters such as change of address, change of bank particulars, ECS mandate, nomination request etc.

We are pleased to report that all the complaints have been solved to the satisfaction of Shareholder and there are no pending complaints. All queries / requests have been replied on time.

B. The terms of reference of Stakeholders’ Relationship Committee are as follows;

The terms of reference of the Stakeholders’ Relationship Committee are as contained under Regulation 20 read with Part D of Schedule

C. Name and Designation of Compliance Officer: Mrs. Sampada Sawant (Company Secretary and Compliance Officer).

d) Corporate Social Responsibility (CSR) Committee -

Pursuant to Section 135 of the Companies Act, 2013, the Board of Directors of the Company had re-constituted a “Corporate Social Responsibility Committee comprising of following Chairman and Member(s):

Mr. Rajiv Agarwal (Independent, Non-Executive Director)	Chairman
* Youhaan Amol Kapadia (Executive Director)	Member
Mr. Amol J. Kapadia (Executive Director)	Member

**Mr. Youhaan Amol Kapadia has been appointed as on May 30, 2024.*

Committee of the Board shall consist three or more Directors, out of at least one director shall be an Independent Director.

The broad terms of reference of the Corporate Social Responsibility (CSR) Committee are:

- Formulate, monitor and recommend to the Board, the CSR Policy

- Recommend to the Board, modifications to the CSR Policy as and when required
- Recommend to the Board, the amount of expenditure to be incurred on the activities undertaken
- Review the performance of the Company in the area of CSR including the evaluation of the impact of the Company's CSR activities
- Review the Company's disclosure of CSR matters
- Consider other functions, as defined by the Board, or as may be stipulated under any law, rule or regulation including the listing agreement, and the Companies Act, 2013.

The Committee members met once during the financial year 2024-25 on February 14, 2025. The composition of the Committee as on March 31, 2025 is as follows:

Name	Category	Position	Number of meetings during the year ended March 31, 2025	
			Held	Attended
Mr. Rajiv Agarwal	Non-Executive ,Independent	Chairman	1	1
Mr. Amol Jagdish Kapadia	Executive	Member	1	1
*Mr. Youhaan Amol Kapadia	Executive	Member	1	-

*Mr. Youhaan Amol Kapadia has been appointed w.e.f. February 14, 2025 as a Member of the CSR Committee.

The CSR Policy devised in accordance with Section 135 of the Companies Act, 2013 and the details about the development of CSR Policy and initiatives taken by the Company on CSR during the year as per annexure attached to the Companies (Corporate Social Responsibility Policy) Rules, 2014 have also been appended as an Annexure to the Directors Report.

The activities undertaken by the Company pursuant to the CSR Policy have been outlined in the Corporate Sustainability Initiatives Report published elsewhere in this Annual Report.

C) REMUNERATION OF DIRECTORS:

(a) Pecuniary relationship or transactions of the non-executive director's vis-à-vis the listed entity:

There are no pecuniary relationships or transaction with the non-executive Directors.

(b) Criteria of making payments to non-executive directors

The Company has not paid any remuneration nor does it pays sitting fees to Non-Executive Directors.

(c) Disclosures with respect to remuneration: in addition to disclosures required under the Companies Act, 2013, the following disclosures shall be made:

(i) All elements of remuneration package of individual directors summarized under major groups, such as salary, benefits: The Company does not make payment to its Non-executive directors, No sitting fees are paid to directors for attending meeting.

(ii) Bonuses, stock options, pension etc: The Managing Director is paid remuneration as approved by Nomination and Remuneration Committee and members in the General Meeting.

(iii) Details of fixed component and performance linked incentives, along with the performance criteria: Fixed salary is paid to the managing director.

(iv) Service contracts, notice period, severance fees: **Not Applicable.**

(v) Stock option details, if any and whether issued at a discount as well as the period over which accrued and over which exercisable: No stock options has been granted to any Directors.

D) GENERAL BODY MEETINGS:

(i) Annual General Meeting (AGM):

The location, time and venue of the last three Annual General Meetings were as under:

Meeting	Date and Time Venue	Special resolutions passed
81 st Annual General Meeting	Friday, September 30, 2022 at 10.00 a.m. at the Registered Office of the Company situated at ChitraKuti at Ambaghat, Vishalgad, Taluka-Shahuwadi, Dist. Kolhapur, Kolhapur-415 101	1. Approval of related party transactions
82 nd Annual General Meeting	Friday, September 29, 2023 at 10.00 a.m. at the Registered Office of the Company situated at ChitraKuti at Ambaghat, Vishalgad, Taluka-Shahuwadi, Dist. Kolhapur, Kolhapur-415 101	1. Approval of related party transactions 2. Re-appointment of Mr. Rajiv Agarwal as a Non-Executive Independent Director of the Company w.e.f. August 14, 2023 till August 13, 2028.

83 rd Annual General Meeting	Monday, September 30, 2024 at 10.00 a.m. at the Registered Office of the Company situated at ChitraKuti at Ambaghat, Vishalgad, Taluka-Shahuwadi, Dist. Kolhapur, Kolhapur-415 101	1. To appoint Mr. Youhaan Amol Kapadia (DIN-09509180) as an Executive Director of the Company:
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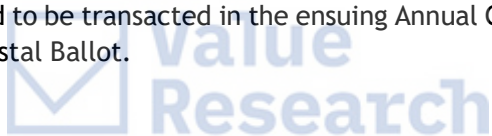
(ii) **Extra Ordinary General Meeting (EGM):**

No Extra Ordinary General Meeting held during the year.

(iii) **Postal Ballot:**

During the year, the Company has not passed any resolutions through postal ballot during.

None of the businesses proposed to be transacted in the ensuing Annual General Meeting require passing a Special Resolution through Postal Ballot.



E) MEANS OF COMMUNICATION:

The Company promptly discloses information on material corporate developments and other events as required under Listing Regulations. Such timely disclosures are an indicator of the Company's good corporate governance practices. The Company promptly discloses information on material corporate developments and other events as required under Listing Regulations.

Such timely disclosures are an indicator of the Company's good corporate governance practices.

The quarterly, half-yearly and yearly financial results of the Company are sent to the Stock Exchanges immediately after these are approved by the Board. These are widely published in The Financial Express and Mumbai lakshadeep. These results are simultaneously posted on the website of the Company at www.polsonltd.com and also uploaded on the website of the Bombay Stock Exchange of India Ltd.

F) GENERAL INFORMATION TO SHAREHOLDERS:

1. Annual General Meeting (AGM)

Date **30th September, 2025**

Day **Tuesday**

Time 10.00 a.m.

Venue ChitraKuti at Ambaghat, Vishalgad, Taluka-Shahuwadi, Dist. Kolhapur, Kolhapur-415 101.

2. Financial Year:

Financial Year - 1st April, 2024 to 31st March, 2025.

3. Book Closure date: Wednesday 24th September, 2025 to Tuesday 30th September, 2025.

4. Dividend Payment Date: No dividend is recommended for the financial year.

5. Listing on Stock Exchange:

The Equity Shares of the Company are listed on **Bombay Stock Exchange Limited (BSE)**, Phiroze Jeejeebhoy Towers, Dalal Street Mumbai - 400 001.

The Company has paid listing fees to the exchange and has complied with the listing requirements. The Company has also paid annual custodian fee for the year under review to NSDL & CDSL.

6. Stock Code:

Stock Exchange	Code
BSE	507645
Demat ISIN Numbers in NSDL and CDSL	INE339F01021
CIN	L15203PN1938PLC002879

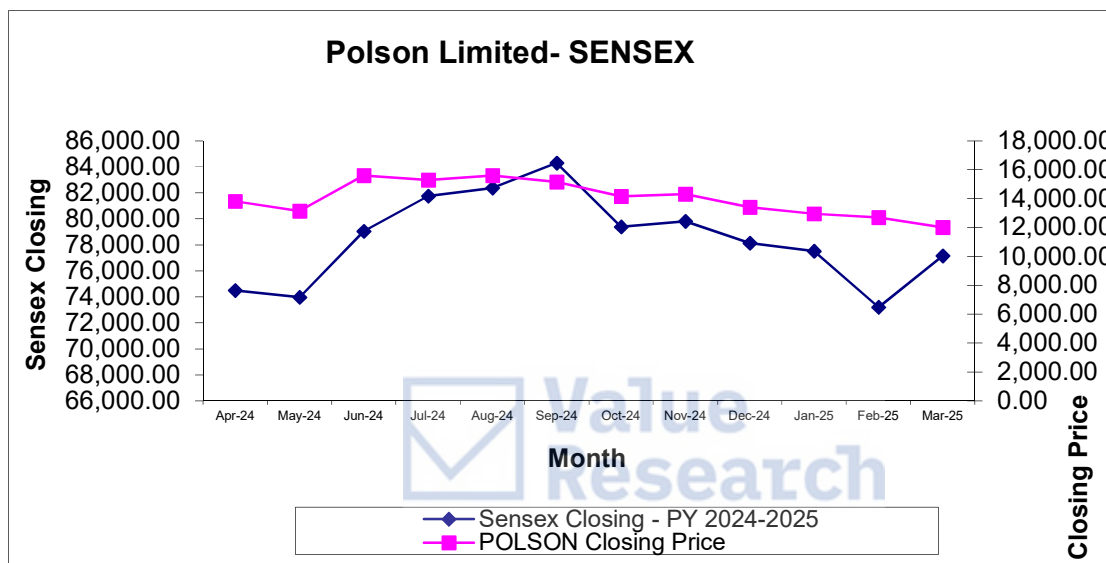
7. Market Price Data:

The high / low market price of the shares during the year ended March 31, 2025 at the Bombay Stock Exchange were as under:-

Month	Bombay Stock Exchange (Face Value of Rs. 50/- Per Share)	
	High (In Rs.)	Low (In Rs.)
April 2024	14400	12512
May 2024	14367	12749
June 2024	15603	12500
July 2024	17450	14000
August 2024	17970	14200
September 2024	16100	14715
October 2024	15500	13428

November 2024	15300.45	13562
December 2024	14800	12800.05
January 2025	13700	11622.25
February 2025	12817.35	11501
March 2025	13166	11226

8. Performance in comparison to Bombay Stock Exchange Limited SENSEX



9. Registrar and Share Transfer Agents:

M/s. Purva Sharegistry (India) Private Limited

Unit No. 9, Shiv Shakti Ind. Estt. J. R. Boricha Marg, Landmark: Behind Delisle Road HP Petrol Pump near Lodha Excelus, Lower Parel (East) Mumbai-400 011

Email ID: purvashr@gmail.com, support@purvashare.com

10. Investor’s Complaints to be addressed to:

Registrar and Share Transfer Agents at the above mentioned addresses.

11. Share Transfer System:

SEBI vide its Circular No. SEBI/LAD-NRO/GN/2018/24 dated 8th June, 2018, amended Regulation 40 of the SEBI Listing Regulations pursuant to which from 1st April, 2019, onwards securities can be transferred only in dematerialized form. It is also clarified that, members can continue holding shares in physical form. Transfer of securities in demat form will facilitate convenience and ensure safety of transactions for investors.

The Company obtains a half-yearly compliance certificate from a Company Secretary in Practice as required under Regulation 40(9) & 40(10) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and files a copy of the said certificate with Stock Exchanges.

12. Distribution of Shareholding as on March 31, 2025 is as under:

Category	Shareholders		Face Value of Rs. 50/- Per Share	
	Numbers	% of shareholders	Amount (Rs.)	% of Amount
1 - 5000	3495	99.32	1210300	20.17
5001 - 10000	16	0.45	112000	1.87
10001 - 20000	0	0	0	0
20001-30000	0	0	0	0
30001-40000	0	0	0	0
40001-50000	4	0.11	178700	2.98
50001-100000	0	0	0	0
100000 and above	4	0.11	4499000	74.98
TOTAL	3587	100.00	6000000	100.00

13. Dematerialization of Shares and Liquidity:

About 90.38% of total equity share capital is held in dematerialized form with National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) as on March 31, 2025.

The break-up of Equity shares held in physical and Demat form as on March 31, 2025 is given below:

Particulars	Shares	%
Physical Shares	11,544	9.62
Demat Shares		
NSDL	99192	82.66
CDSL	9264	7.72
Total	1,20,000	100

For any assistance in converting physical shares in electronic form, investors may approach Registrar and Share Transfer Agents at the above mentioned addresses.

14. Outstanding GDRs or Warrants or any Convertible Instrument, conversion Dates and likely impact on Equity: N.A

15. Commodity price risk or foreign exchange risk and hedging activities;- N.A.

16. Registered Office & Plant Location:

Ambaghat Vishalgad, Taluka-Shahuwadi,
Dist. Kolhapur, Kolhapur-415 101, Maharashtra

17. Addresses for Correspondence

Investor's Correspondence:

For transfer of shares in physical form, dematerialization and rematerialisation:

M/s. Purva Sharegistry (India) Private Limited

Unit No. 9, Shiv Shakti Ind. Estt. J. R. BorichaMarg,
Landmark: Behind Delisle Road HP Petrol Pump Near Lodha Excelus,
Lower Parel (East) Mumbai-400 011
Email ID: busicomp@vsnl.com, support@purvashare.com

Any query on Annual Report:

Polson Limited

Corporate Office:

615/616 Churchgate Chambers
5, New Marine Lines Road
Churchgate Mumbai-400 020

Email ID: compliance@polsonltd.com



18. List of all credit ratings obtained by the entity along with any revisions thereto during the relevant financial year, for all debt instruments of such entity or any fixed deposit program or any scheme or proposal of the listed entity involving mobilization of funds, whether in India or abroad.-N.A.

19. Compliance Officer:

Mrs. Sampada Sawant, Company Secretary

615/616 Churchgate Chambers, 5 New Marine Lines Road,
Churchgate Mumbai-400 020

Tel. No: 022-22626439 Fax : 022-22626437

Email ID: compliance@polsonltd.com

OTHER DISCLOSURES

(a) Disclosures on materially significant related party transactions that may have potential conflict with the interests of listed entity at large;

There were no materially significant related party transactions i.e. transactions of the Company of material nature, with its promoters, Directors or the management, their subsidiaries or relatives etc. during the financial year, that may have potential conflict with the interests of the Company at large.

Transactions with related party are disclosed in the Notes forming part of the financial statements.

The company policy on dealing with Related Party Transactions as required under Regulation 23 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is disclosed on company's website and a web link thereto is www.polsonltd.com.

b) details of non-compliance by the listed entity, penalties, strictures imposed on the listed entity by stock exchange(s) or the board or any statutory authority, on any matter related to capital markets, during the last three years; -

There was no non-compliance by the Company and no penalties or strictures were imposed on the Company by the Stock Exchanges or Securities and Exchange Board of India (SEBI), or any statutory authority on any matter related to the capital markets during the last three years.

(c) Vigil Mechanism / Whistle Blower Policy:

In staying true to our values of Strength, Performance and Passion and in line with our vision of being one of the most respected companies in India, the Company is committed to the high standards of Corporate Governance and stakeholder responsibility. The Company has a Fraud Risk Management Policy (FRM) to deal with instances of fraud and mismanagement, if any. The FRM Policy ensures that strict confidentiality is maintained whilst dealing with concerns and also that no discrimination will be meted out to any person for a genuinely raised concern. A high level Committee has been constituted which looks into the complaints raised. The Committee reports to the Audit Committee and the Board.

The Board of Directors of the Company has adopted a Whistle Blower Policy for establishing a mechanism for employees to report to the management concerns about unethical behavior, actual or suspected fraud or violation of the Company's Code of Conduct or ethics policy. The said policy has been posted on the Company's internet site. The Company affirms that no employee has been denied access to Audit Committee.

A copy of the policy is displayed on the website at www.polsonltd.com.

(d)Details of compliance with mandatory requirements and adoption of the non-mandatory requirements;

The Company has complied with all the applicable mandatory requirements of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. Further, the company is also complied with Corporate Governance Requirements specified in Regulation 17 to 27 and clauses (b) to (i) of Sub-regulation (2) of Regulation 46.

COMPLIANCE WITH NON-MANDATORY REQUIREMENTS:

The company has complied with the following discretionary requirements as specified in Part E of Schedule II of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

i) Shareholder Rights

The Company posts the quarterly, half yearly and annual financial results on its website www.polsonltd.com

ii) Audit qualifications

During the financial year under review, there are some audit qualifications in the Company's financial statements on which directors have given their comments. The Company continues to adopt best practices to ensure a regime of unqualified financial statements.

iii) The Board of Directors

The Company's Board of Directors comprise of professionals with expertise in their respective fields and industry. They Endeavour to keep themselves updated with changes in the economy, legislation and technologies.

iv) Mechanism for evaluation of Non-Executive Board Members (NEDs)

The Board of Directors of the Company, at present, comprises three NEDs. The Directors appointed from diverse fields which are relevant to the Company's business and they have long standing experience and experts in their respective fields. They have gained considerable experience in managing large corporate and have been in public life for decades. The enormously rich and diverse background of the directors is of considerable value to the Company.

The NED's add substantial value through discussions and deliberations at the Board and Committee Meetings. Besides contributing at the Board and Committee meetings, the NED's also have detailed deliberations with the Management Team and add value through such deliberations.

v) Reporting of Internal Auditor

On February 13, 2024, the Company has appointed Mr. Girish Gaikwad as an Internal Auditor of the Company.

(e) Disclosures from key managerial personnel and senior management

The Board has received disclosures from key managerial personnel and senior management relating to material financial and commercial transactions where they and/or their relatives have personal interest. There are no materially significant related party transactions which have potential conflict with the interest of the Company at large.

(f) Compliance with Accounting Standards

In the preparation of the financial statements, the Company has followed the Accounting Standards notified pursuant to Companies (Accounting Standards) Rules, 2006 (as amended) and the relevant provision of the Companies Act, 1956 read with General Circular 8/2014 dated April 04, 2014, issued by the Ministry of Corporate Affairs. The significant accounting policies which are consistently applied have been set out in the Notes to the Financial Statements.

(g) MD/CEO/CFO Certification:

The MD and Chief Financial Officer (CFO) have issued certificate pursuant to the provisions of Part B of Schedule II of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 certifying that the financial statements do not contain any materially untrue statement and these statements represent a true and fair view of the Company's affairs. The said certificate is annexed and forms part of the Annual Report.

(h) Certificate from Practicing Company Secretary regarding disqualification of Directors:

The Company has availed a certificate from a company secretary in practice that none of the directors on the board of the company have been debarred or disqualified from being appointed or continuing as directors of companies by the Board/Ministry of Corporate Affairs or any such statutory authority.

(i) Half Year Certificate (Regulation 40):

The Company has obtained and filed with the stock exchanges, the half yearly certificates received from M/s. Mihen Halani & Associates, Practicing Company Secretaries for due compliance with shares transfer formalities as required under Regulation 40 of the SEBI LODR Regulations.

(j) Compliance with Code of Conduct:

A declaration signed by the managing Director stating that the members of board of directors and senior management personnel have affirmed compliance with the code of conduct of board of directors and senior management has been annexed to the Annual report

(k) Total Payment to Auditor:

Total fees for all services paid by the listed entity and its subsidiaries, on a consolidated basis, to the statutory auditor and all entities in the network firm/network entity of which the statutory auditor is a part is detailed below:

Particulars	Amount (IN Rupees)
Paid to statutory Auditor	9,00,000 (Total)
Statutory Audit	7,50,000
Income Tax Audit	1,50,000
Certification fees	-
To other entities in the same network	-

(l) Disclosures in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:

- a. number of complaints filed during the financial year - NIL
- b. number of complaints disposed of during the financial year- NIL
- c. number of complaints pending as on end of the financial year.-NIL

Details of preferential allotment or qualified institutional placement as specified under Regulation 32 (7A) of the SEBI Listing Regulations.

The Company has not raised funds through preferential allotment or qualified institutional placement.

(m) Policy for determining material subsidiary:

The Company has adopted policy for determining material' subsidiary and the same can be accessed on the following link-www.polsonltd.com

(n) disclosure of commodity price risks and commodity hedging activities: N.A.

(o). Disclosures of shares held in demat suspense account/ unclaimed suspense account under Clause F of Schedule V to the SEBI (Listing obligations & Disclosure Requirements) Regulations, 2015.: Nil

(1) The listed entity shall disclose the following details in its annual report, as long as there are shares in the demat suspense account or unclaimed suspense account, as applicable:

(a) aggregate number of shareholders and the outstanding shares in the suspense account lying at the beginning of the year; Nil

(b) number of shareholders who approached listed entity for transfer of shares from suspense account during the year; Nil

(c) number of shareholders to whom shares were transferred from suspense account during the year; Nil

(d) aggregate number of shareholders and the outstanding shares in the suspense account lying at the end of the year; Nil

(e) that the voting rights on these shares shall remain frozen till the rightful owner of such shares claims the shares. Nil

**DECLARATION REGARDING COMPLIANCE BY THE BOARD MEMBERS AND SENIOR MANAGEMENT
PERSONNEL WITH THE COMPANY'S CODE OF CONDUCT**

In accordance with Regulation 17(5) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board members and the senior management personnel of the Company have confirmed compliance with the Code of conduct for the financial year ended March 31, 2025.

Amol Kapadia
Managing Director
DIN: 01462032

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS
(pursuant to Regulation 34(3) and clause (10)(i) of Para C of Schedule V to the SEBI
(Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,
The Members,
POLSON LTD
CIN: L15203PN1938PLC002879
Ambaghat Talluka, Shahuwadi,
Kolhapur, MH-415 101, IN

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of Polson LTD bearing CIN - L15203PN1938PLC002879 and having registered office at Ambaghat Talluka, Shahuwadi, Kolhapur, MH-415101,IN (hereinafter referred to as “the Company”), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal of the Ministry of Corporate Affairs at “www.mca.gov.in”) as considered necessary and explanations furnished to us by the Company and its officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on March 31, 2025 have been debarred or disqualified from being appointed or continuing as Director of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority.

Sr. No.	Name of Director	DIN	Designation	Date of Appointment In Company
1	Mr. Bhavin Suryakant Sheth	00114608	Non-Executive Independent Director	30/06/2021
2	Mr. Rajiv Ghanshyamdas Agarwal	00518199	Non-Executive Independent Director	14/08/2018
3	Mr. Amol Jagdish Kapadia	01462032	Managing Director	29/12/1987
4	Mr. Dhau Gangaram Lambore	02274626	Non-Executive -Non-Independent Director	12/05/2008
5	*Mr. Pravin Dayanand Samant	02307106	Executive Director	01/04/2004
6	Mr. Youhaan Amol Kapadia	09509180	Executive Director	30.05.2024
7	Ms. Alka Shashikant Dhuri	10657583	Non-Executive Non-Independent Director	30.05.2024

**Mr. Pravin Samant has tendered resignation from the directorship of the Company w.e.f. August 14, 2024.*

Ensuring the eligibility for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

Date: 14.08.2025

Place: Mumbai

UDIN: F009926G001013951

For MIHEN HALANI & ASSOCIATES

Practicing Company Secretaries

Mihen Halani (Proprietor) CP No: 12015

FCS No: 9926



MD/CFO Certification

The Board of Directors
Polson Ltd.

We have reviewed the financial statements and the cash flow statement of **M/s. Polson Ltd.** for the year ended 31st March, 2025 and that to the best of our knowledge and belief, we state that;

- (a) (i) these statements do not contain any materially untrue statement or omit any material fact or contain statements that may be misleading;
- (ii) these statements present a true and fair view of the Company's affairs and are in compliance with current accounting standards, applicable laws and regulations.
- (b) there are, to the best of our knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or in violation of the Company's code of conduct.
- (c) we accept responsibility for establishing and maintaining internal controls for financial reporting. We have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and have disclosed to the Auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and steps taken or proposed to be taken for rectifying these deficiencies.
- (d) we have indicated to the Auditors and the Audit Committee:
- (i) significant changes, if any, in the internal control over financial reporting during the year.
- (ii) significant changes, if any, in accounting policies made during the year and that the same have been disclosed in the notes to the financial statements; and
- (iii) instances of significant fraud of which we have become aware and the involvement therein, if any, of the management or an employee having a significant role in the Company's internal control system over financial reporting.

Yours sincerely,

Sd/-
Sanjay Bhalerao
Chief Financial Officer

Sd/-
Amol Kapadia
Managing Director

Place: Mumbai
Date: 14.08.2025

Certificate of Practicing Company Secretary on Corporate Governance

To
The Members,
Polson Ltd
CIN: L15203PN1938PLC002879
Ambaghat Tallluka, Shahuwadi,
Kolhapur, MH-415 101, IN

We have examined the compliance of conditions of Corporate Governance by Polson Ltd (“the Company”), for the year ended on March 31, 2025, as stipulated in Regulation 17 to 27 and clauses (b) to (i) and (t) of sub-regulation (2) of regulation 46 and para C, D and E of Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI LODR Regulations”).

The compliance of conditions of Corporate Governance is the responsibility of the management. Our examination was limited to the procedure and implementation thereof, adopted by the Company for ensuring compliance of the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us, we certify that the Company, to the extent applicable, has complied with the conditions of Corporate Governance as stipulated in Regulations 17 to 27, clauses (b) to (i) and (t) of sub-regulation (2) of Regulation 46 and Para C, D and E of Schedule V of SEBI LODR Regulations *except following*;

- a. *The company is in the due process of updating its following Policies as required under regulations 23 and 24 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time.*
 - i. *Policy of Materiality of Related Party Transactions and on dealing with Related Party Transactions;*
 - ii. *Policy for Determining Material Subsidiaries;*
- *The Company is in due process of updating its website as required under Regulation 46(2) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.*

We state that in respect of investor's grievance received during the year ended March 31, 2025, the Registrar and Transfer Agent of the Company have certified that as at March 31, 2025, there were no investors' grievances remaining unattended / pending to the satisfaction of the investor.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

Date: 14.08.2025

Place: Mumbai

For MIHEN HALANI & ASSOCIATES
Practicing Company Secretaries



Mihen Halani
(Proprietor)

CP No: 12015

FCS No: 9926

UDIN: F009926G001013973

R G B & ASSOCIATES

CHARTERED ACCOUNTANTS

Office No. 203 & 207, Mint Chambers, 45/47 Mint Road, Opp GPO, Fort, Mumbai - 400 001

☎ 91-22-2265 0430, 4005 8971 E-mail: office@rgbca.com

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF

POLSON LIMITED

Report on the Audit of the Standalone Financial Statements

Opinion

We have audited the accompanying standalone financial statements of **POLSON LIMITED** (the "Company"), which comprise the Balance Sheet as at March 31, 2025, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows for the year ended on that date and a summary of significant accounting policies and other explanatory information (hereinafter referred to as the "standalone financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 (the "Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("IndAS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2025 and its profit, total comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the standalone financial statements in accordance with the Standards on Auditing ("SA"s) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act and the Rules made there under, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the standalone financial statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone financial statements of the current period. These matters were addressed in the context of our audit of the standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

Sr. No.	Key Audit Matters	Procedure Performed / Auditors Response
1	<p>Revenue Recognition The Company is engaged in the business of Manufacturing of Leather Chemicals. The other income comprises of Rent Received, Interest on Deposits Etc. The incomes are recognized on timely basis & only upon there is no uncertainty as to its measurability or collectability.</p>	<p>We have verified the process to identify the impact of the new revenue accounting standard. After reviewing the same we inform that there is no material impact of new revenue accounting standard and the Company can continue with its existing accounting practice.</p> <p>Performed confirmation procedures & obtained the same.</p>
2	<p>Appropriateness of Current and Non-Current Classification</p>	<p>For the purpose of current & non-current classification the Company has considered its normal operating cycle as 12 Months and the same is based on services provided, acquisition of assets or inventory, their realization in cash and cash equivalents. The classification is either done on basis of documentary evidence and if not then on the basis of managements best estimate of period in which asset would be realized or liability would be settled.</p>

Information Other than the Financial Statements and Auditor’s Report Thereon

The Company’s Board of Directors is responsible for the other information. The other information comprises the information included in the Management Discussion and Analysis, Board’s Report including Annexures to Board’s Report, Business Responsibility Report, Corporate Governance and Shareholder’s Information, but does not include the financial statements and our auditor’s report thereon.

Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so ,consider whether the other information is materially

inconsistent with the standalone financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

Management's Responsibilities for the Standalone Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance, including other comprehensive income, changes in equity and cash flows of the Company in accordance with the Ind AS and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial control relevant to the audit in order to design

audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the standalone financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the standalone financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by Section 143(3) of the Act, based on our audit we report that:

- a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
- b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
- c) The Balance Sheet, the Statement of Profit and Loss including Other Comprehensive Income, Statement of Changes in Equity and the Statement of Cash Flows dealt with by this Report are in agreement with the books of account.
- d) In our opinion, the aforesaid standalone financial statements comply with the IndAS specified under Section 133 of the Act.
- e) On the basis of the written representations received from the directors as on March 31, 2025 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2025 from being appointed as a director in terms of Section 164 (2) of the Act.
- f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure A". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls over financial reporting.
- g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended:

In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of section 197 of the Act.

- h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has disclosed the impact of pending litigations on its financial position in its standalone financial statements.
 - ii. The Company has no long term contracts as on March 31, 2025 for which there are material foreseeable losses and did not have any long-term derivative contracts as on March 31, 2025.
 - iii. There were no amounts required to be transferred to the Investor Education and Protection Fund by the Company.
 - iv. (a) The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or

in any other person or entity, including foreign entity (“Intermediaries”), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (“Ultimate Beneficiaries”) or provide any guarantee ,security or the like on behalf of the Ultimate Beneficiaries;

(b) The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity (“Funding Parties”),with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party(“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.

v. The Board of Directors of the Company have not proposed any dividend for the year.

vi. Based on our examination, which included test checks, the Company has used accounting software systems for maintaining its books of account for the financial year ended March 31, 2025 which have the feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software systems. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with and the audit trail has been preserved by the Company as per the statutory requirements for record retention.

2. As required by the Companies (Auditor’s Report) Order, 2020 (the “Order”) issued by the Central Government in terms of Section 143(11) of the Act, we give in “Annexure B” a statement on the matters specified in paragraphs 3 and 4 of the Order.

For R G B & ASSOCIATES

Chartered Accountants

(Firm’s RegistrationNo.144967W)

Bharat R. Kriplani

Partner

(MembershipNo.134969)

UDIN: 25134969BMLEDF8451

Place : Mumbai

Date : 30.05.2025

**ANNEXURE “A” TO THE INDEPENDENT AUDITOR’S REPORT
(Referred to in paragraph 1(f) under ‘Report on Other Legal and Regulatory Requirements’
section of our report to the Members of Polson Limited of even date)**

Report on the Internal Financial Controls Over Financial Reporting under Clause (i) of sub-section 3 of Section 143 of the Companies Act, 2013 (the “Act”)

We have audited the internal financial controls over financial reporting of **POLSON LIMITED** (the “Company”) as of March 31, 2025 in conjunction with our audit of the standalone Ind AS financial statements of the Company for the year ended on that date.

Management’s Responsibility for Internal Financial Controls

The Management of the Company is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India (the “ICAI”). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor’s Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting of the Company based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the “Guidance Note”) issued by the ICAI and the Standards on Auditing prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company’s internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that

- (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;
- (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and
- (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion



In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2025, based on the criteria for internal financial control over financial reporting established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the ICAI.

For R G B & ASSOCIATES
Chartered Accountants
(Firm's Registration No. 144967W)

Bharat R. Kriplani
Partner
(Membership No. 134969)
UDIN: 25134969BMLEDF8451
Place: Mumbai
Date: 30.05.2025

ANNEXURE 'B' TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 2 under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of Polson Limited of even date)

To the best of our information and according to the explanations provided to us by the Company and the books of account and records examined by us in the normal course of audit, we state that:

- i. In respect of the Company's Property, Plant and Equipment and Intangible Assets:
 - (a) (A) The Company has not maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment and relevant details of right-of-use assets.
(B) The Company has maintained proper records showing full particulars of intangible assets.
 - (b) The Company has a program of physical verification of Property, Plant and Equipment and right-of-use assets so to cover all the assets once every three years which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. Pursuant to the program, certain Property, Plant and Equipment were due for verification during the year and were physically verified by the Management during the year. According to the information and explanations given to us, no material discrepancies were noticed on such verification.
 - (c) According to information and explanations given to us, title deeds of immovable properties are held in the name of the Company. However, we were unable to verify the title deeds of immovable properties held by the Company during the course of our Audit, as the Company has not maintained the Fixed Asset Register.
 - (d) The Company has not revalued any of its Property, Plant and Equipment (including right-of-use assets) and intangible assets during the year.
 - (e) No proceedings have been initiated during the year or are pending against the Company as at March 31, 2025 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder.
- ii.
 - (a) According to Information and explanation given to us, inventory has been physically verified by the management at regular intervals during the year. Few discrepancies were noticed on physical verification of inventory as compared to book records and the same has been properly dealt with in the books of accounts.
 - (b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has been sanctioned working capital limits in excess of five crore rupees, in aggregate, from banks on the basis of security of current assets. In our opinion, the quarterly returns or statements filed by the Company with such banks are in agreement with the books of account of the Company.
- iii. According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has during the year, not made investments in, provided any guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties. Accordingly, the provisions of clauses 3(iii) of the Order are not applicable.
- iv. The Company has complied with the provisions of Sections 185 and 186 of the Companies Act, 2013 in respect of loans granted, investments made and guarantees

and securities provided, as applicable.

- v. The Company has not accepted any deposit or amounts which are deemed to be deposits. Hence, reporting under clause 3(v) of the Order is not applicable.
- vi. According to the information and explanations given to us, the Central Government has not prescribed the maintenance of cost records under Section 148(1) of the Companies Act, 2013 for the products manufactured by it (and/ or services provided by it). Accordingly, clause 3(vi) of the Order is not applicable.
- vii. In respect of statutory dues:

- (a) In our opinion, the Company has generally been regular in depositing undisputed statutory dues, including Goods and Services Tax, provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of customs, duty of excise, value added tax, cess and any other statutory dues to it with the appropriate authorities.

There were no undisputed amounts payable in respect of Goods and Service tax, Provident Fund, Income Tax, Sales Tax, Service Tax, duty of Custom, duty of Excise, Value Added Tax, Cess and other material statutory dues in arrears as at March 31, 2025 for a period of more than six months from the date they became payable.

- (b) According to the information and explanations given to us, there are no dues of GST, Provident fund, Employees' State Insurance, Income-tax, Sales tax, Service tax, Duty of Customs, Value added tax, Cess or other statutory dues which have not been deposited by the Company on account of disputes, except for the following::

Nature of the statute	Nature of dues	Forum where Dispute is Pending	Period to which the Amount Relates	Amount Rupees
Income Tax Act, 1961	TDS	Traces Website	AY 2021-22 and Previous Years.	Rs 0.02 Cr
Income Tax Act, 1961	Income Tax	The Commissioner of Income-tax (Appeals)	AY 2016-2017	Rs. 1.43 Cr

- viii. There were no transactions relating to previously un recorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961(43 of 1961).
- ix.
 - (a) In our opinion, the company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender during the year;
 - (b) The Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.
 - (c) According to the information and explanation given to us, term loans were applied for the purpose for which the loans were obtained;
 - (d) On an overall examination of the financial statements of the Company, funds raised on short- term basis have, prima facie, not been used during the year for long-term purposes by the Company.
 - (e) On an overall examination of the financial statements of the Company, the

Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures.

- (f) According to the information and explanation given to us, the company has not raised loans during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies.
- x. (a) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under clause 3(x) (a) of the Order is not applicable.
 (b) During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under clause 3(x) (b) of the Order is not applicable.
- xi. (a) No fraud by the Company and no material fraud on the Company has been noticed or reported during the year.
 (b) No report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and upto the date of this report.
 (c) According to the information and explanation given to us, the company has not received whistle-blower complaints during the year.
- xii. The Company is not a Nidhi Company and hence reporting under clause (xii) of the Order is not applicable.
- xiii. In our opinion, the Company is in compliance with Section 177 and 188 of the Companies Act, 2013 with respect to applicable transactions with the related parties and the details of related party transactions have been disclosed in the standalone financial statements as required by the applicable accounting standards.
- xiv. (a) In our opinion the Company has an adequate internal audit system commensurate with the size and the nature of its business.
 (b) We have considered, the internal audit reports for the year under audit, issued to the Company during the year and till date, in determining the nature, timing and extent of our audit procedures.
- xv. In our opinion during the year the Company has not entered into any non-cash transactions with its Directors or persons connected with its directors and hence provisions of section 192 of the Companies Act, 2013 are not applicable to the Company.
- xvi. According to the information and explanations given to us, we are of the opinion that the company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934 and the company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India, accordingly the provisions of clause 3(xvi) of the Order are not applicable;
- xvii. The Company has not incurred cash losses during the financial year covered by our audit and the immediately preceding financial year.
- xviii. There has been no resignation of the statutory auditors of the Company during the year.
- xix. On the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company

is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

- xx. (a) There are no unspent amounts towards Corporate Social Responsibility (CSR) on other than ongoing projects requiring a transfer to a Fund specified in Schedule VII to the Companies Act in compliance with second proviso to sub-section (5) of Section 135 of the said Act. Accordingly, reporting under clause 3(xx)(a) of the Order is not applicable for the year.
- (b) In respect of ongoing projects, the Company has transferred unspent Corporate Social Responsibility (CSR) amount as at the end of the previous financial year, to a Special account within a period of 30 days from the end of the said financial year in compliance with the provision of section 135(6) of the Act.

For R G B & ASSOCIATES

Chartered Accountants
(Firm's Registration No. 144967W)

Bharat R. Kriplani

Partner
(Membership No. 134969)
UDIN: 25134969BMLEDF8451



Place: Mumbai
Date: 30.05.2025

POLSON LIMITED

BALANCE SHEET AS AT 31 MARCH 2025

(Rs. In Lakhs)

Particulars	Note No.	As at 31 March 2025 (Rs.)	As at 31 March 2024 (Rs.)
ASSETS			
Non-current assets			
Property, Plant and Equipment	4(a)	11,989.12	11,711.45
Investment Property	4(b)	92.13	94.24
Biological assets other than bearer plant	4(c)	27.22	27.22
Financial Assets			
(i) Investments	5	0.18	143.13
(ii) Other financial assets	6	1,759.24	1,744.18
Other non-current assets	7	1,386.85	259.74
Total Non-current assets		15,254.74	13,979.96
Current assets			
Inventories	8	1,639.61	2,033.59
Financial Assets			
(i) Trade receivables	9	1,184.95	1,398.89
(ii) Cash and cash equivalents	10(a)	113.64	92.47
(iii) Bank balances other than (ii) above	10(b)	11.11	10.61
(iv) Loans	11	115.84	86.58
(v) Other financial assets	12	35.86	14.34
Current tax assets (net)	25	2.53	-
Other current assets	13	512.20	411.55
Total Current Assets		3,615.74	4,048.03
Total Assets		18,870.48	18,027.99
EQUITY AND LIABILITIES			
Equity			
a) Equity Share Capital	14	60.00	60.00
b) Other Equity	15	12,601.28	12,103.37
Total Equity		12,661.28	12,163.37
Non-current liabilities			
Financial Liabilities			
(i) Borrowings	17	2,586.38	1,436.38
(ii) Other financial liabilities	16	12.79	-
Provisions	18	24.69	22.35
Deferred tax liabilities (Net)	19	879.04	847.56
Total non-current liabilities		3,502.90	2,306.29
Current liabilities			
Financial Liabilities			
(i) Borrowings	20	1,370.19	2,039.35
(ii) Trade payables			
- Total Outstanding Dues of Micro and Small Enterprises	21	67.54	56.99
- Total Outstanding Dues of Creditors other than Micro and Small Enterprises	21	859.77	981.15
(iii) Other financial liabilities	22	341.58	334.41
Other current liabilities	23	67.01	144.64
Provisions	24	0.21	0.20
Current tax liability (net)	25	-	1.59
Total current liabilities		2,706.30	3,558.33
Total Liabilities		6,209.20	5,864.62
Total Equity and Liabilities		18,870.48	18,027.99

Significant accounting policies

2-3

The accompanying notes form an integral part of the standalone Ind AS financial statements

As per our report of even date attached

For R G B & Associates

Chartered Accountants

Firm's Registration No.144967W

CA Bharat Kriplani

Partner

Membership No. 134969

UDIN - 25134969BMLEDF8451

For and on behalf of the Board of Directors

Youhaan Kapadia

Director

DIN-09509180

Amol Kapadia

Managing Director

DIN-01462032

Sanjay Bhalerao

Chief Financial Officer

Sampada Sawant

Company Secretary

ACS- A51343

Mumbai; Dated: 30th May 2025

Mumbai; Dated: 30th May 2025

POLSON LIMITED

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31 MARCH 2025

(Rs. In Lakhs)

	Particulars	Note No.	Current Year 2024-25 (Rs.)	Previous Year 2023-24 (Rs.)
I	Revenue from operations	26	9,328.05	9,639.36
II	Other income	27	185.49	132.22
III	Total Revenue		9,513.54	9,771.58
IV	Expenses			
	Cost of raw materials consumed	28	4,875.77	5,169.51
	Changes in inventories of finished goods/traded goods and work-in	29	(32.62)	2.59
	Employee benefits expense	30	729.66	684.22
	Finance costs	31	367.36	406.46
	Depreciation and amortisation expense		605.59	574.59
	Other expenses	32	2,254.00	2,201.85
	Total expenses		8,799.76	9,039.22
V	Profit before exceptional item and tax		713.78	732.36
VI	Exceptional item		-	-
VII	Profit before tax		713.78	732.36
VIII	Income tax expense:			
	Current tax		(158.52)	(180.49)
	Deferred tax		(31.06)	(37.24)
	Prior year tax adjustments (net)		(1.11)	5.08
			(190.69)	(212.65)
IX	Profit for the year		523.09	519.71
X	Other comprehensive income/(Loss)			
	Items that will not be reclassified to statement of profit and loss			
	Remeasurement of defined employee benefit plans		1.63	3.59
	Fair value changes on Equity & other Instruments carried at fair value through OCI;		(26.39)	23.35
	Tax impact of items that will not be reclassified to statement of profit and loss		(0.41)	(0.90)
	Total comprehensive income for the year		497.92	545.75
	Earnings per equity share (Rs.)			
	(1) Basic		435.91	433.09
	(2) Diluted		435.91	433.09
	Nominal value of equity shares		50.00	50.00

Significant accounting policies

2-3

The accompanying notes form an integral part of the standalone Ind AS financial statements

As per our report of even date attached

For R G B & Associates

Chartered Accountants

Firm's Registration No.144967W

CA Bharat Kriplani

Partner

Membership No. 134969

UDIN - 25134969BMLEDF8451

For and on behalf of the Board of Directors

Youhaan Kapadia

Director

DIN-09509180

Amol Kapadia

Managing Director

DIN-01462032

Sanjay Bhalerao

Chief Financial Officer

Sampada Sawant

Company Secretary

ACS- A51343

Mumbai; Dated: 30th May 2025

Mumbai; Dated: 30th May 2025

POLSON LIMITED

STATEMENT OF CHANGES IN EQUITY FOR YEAR ENDED 31 MARCH 2025

A Equity		(Rs. In Lakhs)
Particulars	Amount (Rs.)	
Balance as at 1 April 2023	60.00	
Changes in equity share capital during the year	-	
Balance as at 31 March 2024	60.00	
Changes in equity share capital during the year	-	
Balance as at 31 March 2025	60.00	

B Other Equity							(Rs. In Lakhs)
Particulars	Reserves and Surplus				Items of Other Comprehensive Income		Total (Rs.)
	Securities Premium (Rs.)	General Reserve (Rs.)	Capital Reserve (Rs.)	Retained Earnings (Rs.)	Equity & Other instrument fair value (Rs.)	Remeasurment of defined benefit plans (Rs.)	
Balances at 1 April 2023	21.14	779.27	74.46	10,636.85	28.43	17.47	11,557.62
Profit for the year	-	-	-	519.71	-	-	519.71
Other Comprehensive Income for the year	-	-	-	-	23.35	3.59	26.94
Tax impact of items not classified to statement of profit and loss	-	-	-	-	-	(0.90)	(0.90)
Balance at 31 March 2024	21.14	779.27	74.46	11,156.56	51.78	20.16	12,103.37
Profit for the year	-	-	-	523.09	-	-	523.09
Other Comprehensive Income for the year	-	-	-	-	(26.39)	1.63	(24.76)
Tax impact of items not classified to statement of profit and loss	-	-	-	-	-	(0.41)	(0.41)
Balance at 31 March 2025	21.14	779.27	74.46	11,679.65	25.39	21.38	12,601.29

Significant accounting policies

2-3

The accompanying notes form an integral part of the standalone Ind AS financial statements

As per our report of even date attached

For R G B & Associates

Chartered Accountants

Firm's Registration No.144967W

For and on behalf of the Board of Directors

CA Bharat Kriplani

Partner

Membership No. 134969

UDIN - 25134969BMLEDF8451

Mumbai; Dated: 30th May 2025

Youhaan Kapadia

Director

DIN-09509180

Mumbai; Dated: 30th May 2025

Amol Kapadia

Managing Director

DIN-01462032

Sanjay Bhalerao

Chief Financial Officer

Sampada Sawant

Company Secretary

ACS- A51343

POLSON LIMITED

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2025

(Rs. In Lakhs)

Particulars		Current Year 2024-25 (Rs.)	Previous Year 2023-24 (Rs.)
Cash flow from/(used in) operating activities			
Profit before tax		713.78	732.36
Adjustment for:			
Interest expense		320.73	375.78
Interest income on deposits		(6.49)	(4.48)
Depreciation and amortization		605.59	574.59
(Profit)/Loss from sale of property, plant and equipment		(1.19)	7.92
(Profit)/Loss on Sale of Investments		(64.53)	-
Remeasurement of defined employee benefit plans		1.63	3.59
Operating profit before working capital changes		1,569.52	1,689.76
Movement in working capital:			
(Increase)/decrease in trade receivables		393.99	703.04
(Increase)/decrease in inventories		(29.26)	(1.48)
(Increase)/decrease in loans		(78.43)	(12.69)
Increase/(decrease) in trade payables		(110.82)	487.52
Increase/(decrease) in other liabilities		(77.64)	7.73
Increase/(decrease) in provision		2.36	0.68
Cash generated/(used) in operations		1,883.66	2,685.36
Income taxes paid		(163.76)	(147.64)
Net Cash flow from operating activities	(A)	1,719.90	2,537.72
Cash flow from/(used) investing activities			
Payments property, plant and equipment		(971.55)	(1,007.41)
Capital advance paid for purchase of property		(1,145.25)	-
Interest received		1.53	0.39
Proceeds from sale of property, plant and equipment		87.50	41.00
(Increase)/decrease in deposit		(2.27)	(3.25)
(Increase)/decrease in fixed deposit with bank		(0.50)	-
(Increase)/decrease in Investment		164.53	-
Cash generated/(used) in investing activities	(B)	(1,866.01)	(969.27)
Cash flow from/(used in) financing activities			
Proceed/(repayment) of borrowings (net)		488.01	(1,147.76)
Interest paid		(320.73)	(375.78)
Cash generated/(used) in financing activities	(C)	167.28	(1,523.54)
Net increase/(decrease) in cash and cash equivalents	(A+B+C)	21.17	44.91
Cash and cash equivalent at beginning of year		92.47	47.56
Cash and cash equivalent at end of year		113.64	92.47
Net increase/(decrease) as disclosed above		21.17	44.91
		-	-

Significant accounting policies

2-3

The accompanying notes form an integral part of the standalone Ind AS financial statements

As per our report of even date attached

For R G B & Associates

Chartered Accountants
Firm's Registration No.144967W

For and on behalf of the Board of Directors

CA Bharat Kriplani

Partner
Membership No. 134969
UDIN - 25134969BMLED8451

Youhaan Kapadia

Director
DIN-09509180

Amol Kapadia

Managing Director
DIN-01462032

Sanjay Bhalerao

Chief Financial Officer

Sampada Sawant

Company Secretary
ACS-A51343

Mumbai; Dated: 30th May 2025

Mumbai; Dated: 30th May 2025

POLSON LIMITED

Notes to the Standalone Financial Statements for the year ended 31 March 2025

1 Corporate information

Polson Limited ("The Company") was incorporated on 21st December, 1938 by Mr. Pestonji Edulji Dalal and others. The management of the Company taken over by Late Mr. Jagdish Kapadia, Former Chairman and Mr. Amol Kapadia, Managing Director in 1970. The Company is engaged in business of Manufacturing and selling of Synthetic Organic Tanning Substance for Domestic and Export market. The registered office is at Ambaghat Taluka Shahuwadi Kolhapur - 415101.

2 Basis of preparation of financial statements

These financial statements, for the year ended 31 March 2025 and 31 March 2024 are prepared in accordance with Ind AS. For periods up to and including the year ended 31 March 2025, the Company prepared its financial statements in accordance with accounting standards notified under section 133 of the Companies Act 2013, read with relevant rules issued thereunder

Accordingly, the Company has prepared financial statements which comply with Ind AS applicable for periods ending on 31 March 2025, together with the comparative period data as at and for the year ended 31 March 2024, as described in the summary of significant accounting policies. The accounting policies are applied consistently to all the periods presented in the financial statements. All assets and liabilities have been classified as current or non-current as per the Company's normal operating cycle (twelve months) and other criteria set out in the Schedule III to the Act.

3.01 Functional and presentation currency

Items included in the financial statements of Company are measured using the currency of the primary economic environment in which the Company operates ("the functional currency"). Indian rupee is the functional currency of the Company.

3.02 First-time adoption of Ind AS

Ind AS 101 requires that all Ind AS effective for the first Ind AS financial statements, be applied consistently and retrospectively for all fiscal years presented. However, this standard has some exception and exemption to this general requirement in specific cases. The application of relevant exception and exemption are:

Exceptions to retrospective application of other Ind AS

- (a) **Estimates:** An entity's estimates in accordance with Ind AS at the date of transition to Ind AS shall be consistent with estimates made for the same date in accordance with previous GAAP (after adjustments to reflect any difference in accounting policies), unless there is an objective evidence that those estimates were in error.
- (b) **Ind AS 109-Financial Instruments (Derecognition of previously recognised financial assets / financial liabilities):** An entity shall apply the derecognition requirements in Ind AS 109 in financial instruments prospectively for transactions occurring on or after the date of transition. The Company has applied the derecognition requirements prospectively.
- (c) **Ind AS 109-Financial Instruments (Classification and measurement financial assets):** Classification and measurement shall be made on the basis of facts and circumstances that exist at the date of transition to Ind AS. The Company has evaluated the facts and circumstances existing on the date of transition to Ind AS for the purpose of classification and measurement of financial assets and accordingly has classified and measured the financial assets on the date of transition.

Exemptions from retrospective application of Ind AS

- (a) **Ind AS 40 Investment Property:** If there is no change in the functional currency an entity may elect to continue with the carrying value for all of its investment property as recognised in its Indian GAAP financial statements as deemed cost at the date of transition.
- (b) **Ind AS 17 Leases:** An entity shall determine based on facts and circumstances existing at the date of transition to Ind AS whether an arrangement contains a Lease and when a lease includes both land and building elements, an entity shall assess the operating lease. The Company has used this exemption and assessed all arrangements based on conditions existing as at the date of transition.
- (c) **Ind AS 109-Financial Instruments:** Ind AS 109 permits an entity to designate a financial liabilities and financial assets (meeting certain criteria) at fair value through profit or loss. A financial liability and financial asset shall be designated at fair value through profit or loss, on the basis of facts and circumstances that exist at the date of transition.

3.03 Use of estimates

The preparation of financial statements in conformity of Ind AS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, the disclosures of contingent assets and contingent liabilities at the date of financial statements, income and expenses during the period. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in future periods which are affected.

Application of accounting policies that require critical accounting estimates and assumption having the most significant effect on the amounts recognised in the financial statements are:

- Valuation of financial instruments
- Valuation of derivative financial instruments
- Useful life of property, plant and equipment
- Useful life of investment property
- Provisions
- Recoverability of trade receivables

POLSON LIMITED

Notes to the Standalone Financial Statements for the year ended 31 March 2025

Summary of significant accounting policies

3.04 Current versus non-current classification

The Company presents assets and liabilities in the balance sheet based on current/ non-current classification. An asset is treated as current when it is:

- Expected to be realised or intended to be sold or consumed in normal operating cycle
- Held primarily for the purpose of trading
- Expected to be realised within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle
- It is held primarily for the purpose of trading
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

The Company classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents. The Company has identified twelve months as its operating cycle.

3.05 Fair value measurement

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities

Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.

Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

The Company's Management determines the policies and procedures for both recurring fair value measurement, such as derivative instruments and unquoted financial assets measured at fair value, and for non-recurring measurement, such as assets held for distribution in discontinued operations.

At each reporting date, the Management analyses the movements in the values of assets and liabilities which are required to be remeasured or re-assessed as per the Company's accounting policies. For this analysis, the Management verifies the major inputs applied in the latest valuation by agreeing the information in the valuation computation to contracts and other relevant documents.

The Management also compares the change in the fair value of each asset and liability with relevant external sources to determine whether the change is reasonable.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

This note summarises accounting policy for fair value. Other fair value related disclosures are given in the relevant notes.

Disclosures for valuation methods, significant estimates and assumptions.

Financial instruments (including those carried at amortised cost).

3.06 Revenue recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured, regardless of when the payment is being made. Revenue is measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment and excluding taxes or duties collected on behalf of the government.

Revenue from sale of goods

Revenue from export sales is recognised when delivery of goods is physically given to Customs authorities. Revenue from domestic sales is recognised when goods are delivered to the customer and the title of goods passes to the customers.

Interest income

The interest are recognised only when no uncertainty as to measurability or collectability exists. Interest on fixed deposits is recognised on time proportion basis taking into account the amount outstanding and the rate applicable.

3.07 Inventories:

- i) Cost of inventories includes cost of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition. Inventories are valued at the lower of cost (on FIFO basis) and the net realisable value after providing for obsolescence and other losses, where considered necessary.

3.08 Foreign currency transactions and translation

- i) Transactions in foreign currencies are recorded at the exchange rate prevailing on the date of transaction. Monetary assets and liabilities denominated in foreign currencies are translated in functional currency at closing rates of exchange at the reporting date.
- ii) Exchange differences arising on settlement or translation of monetary items recognised in statement of profit and loss.
- iii) The Company is primarily engaged in business of imports and exports. It has availed foreign currency denominated credit facilities for the purpose of its export and import business. As the Company enters into business transactions based on the prevailing exchange rates, the gain/(loss) on this account is considered to be an integral part of the operations of the Company in accordance with industry practice and to avoid distortion of operating performance.

POLSON LIMITED

Notes to the Standalone Financial Statements for the year ended 31 March 2025

3.09 Taxes

Current income tax

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The Company determines the tax as per the provisions of Income Tax Act 1961 and other rules specified thereunder.

Current income tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity). Current tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred tax

Deferred tax is provided in full using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

When the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.

Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised, except when the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity). Deferred tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

3.10 a) Property, plant and equipment

Property, plant and equipment is stated at cost less accumulated depreciation and where applicable accumulated impairment losses. Property, plant and equipment and capital work in progress cost include expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials, direct labour and any other costs directly attributable to bringing the asset to a working condition for its intended use, and the costs of dismantling and removing the items and restoring the site on which they are located. Purchased software that is integral to the functionality of the related equipment is capitalized as part of that equipment.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Subsequent Cost

The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Company and its cost can be measured reliably. The carrying amount of the replaced part is de-recognised and charged to the statement of Profit and Loss. The costs of the day-to-day servicing of property, plant and equipment are recognised in the Statement of Profit and Loss.

b) Intangible assets

Intangible assets are stated at cost less accumulated amortisation and impairment loss. The system software which is expected to provide future enduring benefits is capitalised. The capitalised cost includes license fees and cost of implementation/system integration.

Depreciation and amortisation

The depreciation on tangible assets is calculated on SLM method over the estimated useful life of assets prescribed by the Schedule II to the Companies Act 2013 as follows:

Asset class	Useful life as per
Plant and machinery:	15 years
Office equipment	5 years
Computers	3 years
Vehicles	8 years
Furniture and fixtures	10 years
Electrical installation	10 years
Office premises	60 years
Residential premises	60 years
Factory Building	30 years

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

Derecognition of assets

An item of property plant & equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset is included in the income statement when the asset is derecognised.

POLSON LIMITED

Notes to the Standalone Financial Statements for the year ended 31 March 2025

3.11 Investment property

Property that is held for long term rental yield or for capital appreciation or both, and that is not occupied by the Company, is classified as Investment property. Investment properties measured initially at cost including related transitions cost and where applicable borrowing cost. Subsequent expenditure is capitalised to the assets carrying amount only when it is probable that future economic benefits associated with the expenditure will flow to the entity and the cost of the item can be measured reliably. All other repairs and maintenance costs are expensed when incurred. When part of an investment property is incurred the carrying amount of replaced part is derecognised.

Investment properties other than land are depreciated using SLM method over the estimated useful life of assets prescribed by the Schedule II to the Companies Act 2013 i.e. 60 years for office premises. Investment properties include:
(i) Office premises.

3.12 Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds. Borrowing cost also includes exchange differences to the extent regarded as an adjustment to the borrowing costs.

3.13 Contingent liabilities

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the company or a present obligation that is not recognised because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in extremely rare cases where there is a liability that cannot be recognised because it cannot be measured reliably. The contingent liability is not recognised in books of account but its existence is disclosed in financial statements.

3.14 Impairment of non-financial assets

The Company assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Company estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) fair value less costs of disposal and its value in use. Recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or Company's assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

3.15 Biological assets

The biological assets of the Group comprise Eucalyptus Plantations, Other Plantation in Progress and Live Stock. As the fair value could not be reliably measured, Biological asset are measured at its cost less any accumulated depreciation and any accumulated impairment losses. Once the fair value of such a biological asset becomes reliably measurable, Company will measure it at its fair value less costs to sell

3.16 Provisions

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Company expects some or all of a provision to be reimbursed the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the statement of profit and loss net of any reimbursement.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

3.17 Financial instruments

Initial recognition

The company recognise the financial asset and financial liabilities when it becomes a party to the contractual provisions of the instruments. All the financial assets and financial liabilities are recognised at fair value on initial recognition, except for trade receivable which are initially recognised at transaction price. Transaction cost that are directly attributable to the acquisition of financial asset and financial liabilities, that are not at fair value through profit and loss, are added to the fair value on the initial recognition.

Subsequent measurement

(A) Non derivative financial instruments

(i) Financial Assets at amortised cost

A financial assets is measured at the amortised cost if both the following conditions are met :

- a) The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and
- b) Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

This category is the most relevant to the Company. All the Loans and other receivables under financial assets (except Investments) are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Trade receivables do not carry any interest and are stated at their nominal value as reduced by impairment amount.

POLSON LIMITED

Notes to the Standalone Financial Statements for the year ended 31 March 2025

(ii) Financial Assets at Fair Value through Profit or Loss/Other comprehensive income

Instruments included within the FVTPL category are measured at fair value with all changes recognised in the Statement of Profit and Loss.

If the company decides to classify an instrument as at FVTOCI, then all fair value changes on the instrument, excluding dividends, are recognised in the OCI. There is no recycling of the amounts from OCI to P&L, even on sale of investment. However, the company may transfer the cumulative gain or loss within equity.

(iii) Financial liabilities

The measurement of financial liabilities depends on their classification, as described below:

(a) Loans and borrowings

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest rate (EIR) method. However, the Company has borrowings at floating rates. Considering the impact of restatement of Effective interest rate, transaction cost is being amortised over the tenure of loan and borrowing.

(b) Trade & other payables

After initial recognition, trade and other payables maturing within one year from the Balance sheet date, the carrying amounts approximate fair value due to the short maturity of these instruments.

(B) Derivative financial instruments

The company holds derivatives financial instruments such as foreign exchange forward and option contracts to mitigate the risk of changes in exchange rates on foreign currency exposures. Company has taken all the forward contract from the bank.

The company have derivative financial assets/financial liabilities which are not designated as hedges;

Derivatives not designated are initially recognised at the fair value and attributable transaction cost are recognised in statement of profit and loss, when incurred. Subsequent to initial recognition, these derivatives are measured at fair value through profit and loss. Asset/Liabilities in this category are presented as current asset/current liabilities.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

3.18 Cash and cash equivalents

Cash and cash equivalent in the balance sheet comprise cash at banks and on hand and short-term deposits which are subject to an insignificant risk of changes in value.

For the purpose of the statement of cash flows, cash and cash equivalents consist of cash and short-term deposits, as defined above, as they are considered an integral part of the Company's cash management

3.19 Employee Benefits

i) Defined contribution plans (Provident Fund)

In accordance with Indian Law, eligible employees receive benefits from Provident Fund, which is defined contribution plan. Both the employee and employer make monthly contributions to the plan, which is administrated by the Government authorities, each equal to the specific percentage of employee's basic salary. The Company has no further obligation under the plan beyond its monthly contributions. Obligation for contributions to the plan is recognised as an employee benefit expense in the Statement of Profit and Loss when incurred.

ii) Defined benefit plans (Gratuity)

In accordance with applicable Indian Law, the Company provides for gratuity, a defined benefit retirement plan (the Gratuity Plan) covering eligible employees. The Gratuity Plan provides a lumpsum payment to vested employees, at retirement or termination of employment, and amount based on respective last drawn salary and the years of employment with the Company. The Company's net obligation in respect of the Gratuity Plan is calculated by estimating the amount of future benefits that the employees have earned in return of their service in the current and prior periods; that benefit is discounted to determine its present value. Any unrecognised past service cost and the fair value of plan assets are deducted. The discount rate is yield at reporting date on risk free government bonds that have maturity dates approximating the terms of the Company's obligation. The calculation is performed annually by a qualified actuary using the projected unit credit method. When the calculation results in a benefit to the Company, the recognised asset is limited to the total of any unrecognised past service cost and the present value of the economic benefits available in the form of any future refunds from the plan or reduction in future contribution to the plan.

The Company recognises all Remeasurement of net defined benefit liability/asset directly in other comprehensive income and presented within equity.

iii) Short term benefits

Short term employee benefit obligations are measured on an undiscounted basis and are expensed as a related service provided. A liability is recognised for the amount expected to be paid under short term cash bonus or profit sharing plans if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

3.20 Lease

Operating lease:

Lease of assets under which all the risk and rewards of ownership are effectively retained by the lessor are classified as operating lease. Lease payments / revenue under operating leases are recognised as an expense / income on accrual basis in accordance with the respective lease agreements.

3.21 Earnings per share

Basic and diluted earnings per share are computed by dividing the net profit attributable to equity shareholders for the year, by the weighted average number of equity shares outstanding during the year.

POLSON LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

4 a) Property, Plant and Equipment

(Rs. In Lakhs)

Particulars	Tangible Assets							Total
	Land	Buildings	Plant and equipment	Office equipment	Furniture and fixtures	Vehicles	Leasohold Premises (Note 1)	
	(Rs.)	(Rs.)	(Rs.)	(Rs.)	(Rs.)	(Rs.)	(Rs.)	
Gross Block (At cost)								
As at 01 April 2023	163.03	12,629.50	1,585.28	277.22	330.42	467.26	597.85	16,050.56
Reclassified as Investment Property	-	-	-	-	-	-	-	-
Reclassified	-	597.85	-	-	-	-	(597.85)	-
Additions	-	547.25	183.84	33.31	127.95	51.74	-	944.08
Deductions/Adjustments	-	-	-	-	-	56.37	-	56.37
As at 31 March 2024	163.03	13,774.60	1,769.12	310.53	458.37	462.63	-	16,938.27
Reclassified as Investment Property	-	-	-	-	-	-	-	-
Reclassified	-	-	-	-	-	-	-	-
Additions	-	379.04	39.11	16.67	51.31	481.33	-	967.46
Deductions/Adjustments	80.00	-	-	-	-	22.91	-	102.91
As at 31 March 2025	83.03	14,153.64	1,808.23	327.19	509.68	921.05	-	17,802.82
Depreciation/amortisation								
As at 01 April 2023	-	2,793.68	1,167.38	217.18	233.78	249.77	-	4,661.79
Reclassified as Investment Property	-	-	-	-	-	-	-	-
For the year	-	367.74	97.70	22.91	33.95	50.17	-	572.48
Deductions/Adjustments	-	-	-	-	-	7.45	-	7.45
As at 31 March 2024	-	3,161.42	1,265.08	240.10	267.74	292.49	-	5,226.82
Reclassified as Investment Property	-	-	-	-	-	-	-	-
For the year	-	385.22	100.04	25.28	31.10	61.83	-	603.48
Deductions/Adjustments	-	-	-	-	-	16.60	-	16.60
As at 31 March 2025	-	3,546.64	1,365.12	265.38	298.84	337.72	-	5,813.70
Net Block								
At 31 March 2024	163.03	10,613.18	504.05	70.43	190.63	170.14	-	11,711.45
At 31 March 2025	83.03	10,607.01	443.11	61.81	210.83	583.33	-	11,989.12

Note :

- 1 The Company has taken a premises on leave and license basis in the financial year 2018-19. The said premises has received the occupation certificate and employees of the Company have started utilising the premises for business purposes from the previous financial year.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

4 b) Investment Property

(Rs. In Lakhs)

	Buildings (Rs.)	Total (Rs.)
Gross Block (At cost)		
As at 01 April 2023	129.39	129.39
Reclassified as Investment Property	-	-
Additions	-	-
Deductions	-	-
Reclassified as held for sale	-	-
As at 31 March 2024	129.39	129.39
Reclassified as Investment Property	-	-
Additions	-	-
Deductions	-	-
Reclassified as held for sale	-	-
As at 31 March 2025	129.39	129.39
Depreciation/amortisation		
Up to 31 March 2023	33.04	33.04
Reclassified as Investment Property	-	-
For the year	2.11	2.11
Deductions	-	-
Reclassified as held for sale	-	-
Up to 31 March 2024	35.15	35.15
Reclassified as Investment Property	-	-
For the year	2.11	2.11
Deductions	-	-
Reclassified as held for sale	-	-
Up to 31 March 2025	37.26	37.26
Net Block		
At 31 March 2024	94.24	94.24
At 31 March 2025	92.13	92.13

VALUE RESEARCH PREMIUM

Reconciliation of changes in the fair value of Investment property

(Rs. In Lakhs)

Particulars	Buildings (Rs.)	Total (Rs.)
As at 1 April 2023	244.67	244.67
Deductions	-	-
Changes in the fair value	17.13	17.13
Closing balance as on 31 March 2024	261.80	261.80
Deductions	-	-
Changes in the fair value	18.33	18.33
Closing balance as on 31 March 2025	280.12	280.12

The fair valuation is based on current prices in the active market for similar properties. The main inputs used are quantum, area, location, demand, restrictive entry to the complex, age of building and trend of fair market rent. The future minimum lease receipts under operating leases in the aggregate is as follows:

(Rs. In Lakhs)

Particular	As at 31-03-2025 (Rs.)	As at 31-03-2024 (Rs.)
Not later than one year	48.59	-
Later than one year and not later than five year	237.96	-
Later than five year	-	-

4 c) Biological assets

(Rs. In Lakhs)

	Eucalyptus Plantations (Rs.)	Other Plantation in Progress (Rs.)	Live Stock (Rs.)	Total (Rs.)
As at 01 April 2023	1.13	22.08	4.01	27.22
Additions	-	-	-	-
Deductions	-	-	-	-
As at 31 March 2024	1.13	22.08	4.01	27.22
Additions	-	-	-	-
Deductions	-	-	-	-
As at 31 March 2025	1.13	22.08	4.01	27.22
Depreciation/amortisation				
Up to 31 March 2023	-	-	-	-
For the year	-	-	-	-
Deductions	-	-	-	-
Up to 31 March 2024	-	-	-	-
For the year	-	-	-	-
Deductions	-	-	-	-
Up to 31 March 2025	-	-	-	-
Net Block				
At 31 March 2024	1.13	22.08	4.01	27.22
At 31 March 2025	1.13	22.08	4.01	27.22

POLSON LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

5 Non Current Investments:

(Rs. In Lakhs)

Particulars	As at 31 March 2025 (Rs.)	As at 31 March 2024 (Rs.)
A. Investments in equity instruments		
Other Investments - Quoted - measured at Fair Value through Other Comprehensive Income		
4,000 (as at 31.03.2024: 4000) Equity Shares of Vallabh Glass Works Ltd	-	-
20 (as at 31.03.2024: 20) shares of NELCO Ltd.	0.18	0.14
B. Investments in Alternative Investment Funds		
Other Investments - Unquoted - measured at Fair Value through Other Comprehensive Income		
Nil Units (as at 31.03.2024: 7468.422 Units) of Ace Lansdowne India Equity Fund	-	142.99
Total	0.18	143.13

(Rs. In Lakhs)

Particulars	As at 31 March 2025 (Rs.)	As at 31 March 2024 (Rs.)
Aggregate amount of quoted investments	0.18	0.14
Aggregate amount of unquoted investments	-	142.99
Market value of quoted investments	0.18	0.14
Aggregate provision for diminution in value of investments	-	-

6 Other Financial Assets

(Rs. In Lakhs)

Particulars	As at 31 March 2025 (Rs.)	As at 31 March 2024 (Rs.)
Security Deposits	1,759.24	1,744.18
Total	1,759.24	1,744.18

7 Other Non- Current Assets

(Rs. In Lakhs)

Particulars	As at 31 March 2025 (Rs.)	As at 31 March 2024 (Rs.)
Capital advances	1,364.63	215.30
Deferred marketing survey fee expenditure	22.22	44.44
Total	1,386.85	259.74

8 Inventories

(Rs. In Lakhs)

Particulars	As at 31 March 2025 (Rs.)	As at 31 March 2024 (Rs.)
Raw Materials	1,013.70	1,353.44
Finished Products	340.72	268.20
Work in Process	99.00	138.90
Consumables/Stores/Fuel/Packing Material	186.06	272.92
Cans & Trays	0.13	0.13
Total	1,639.61	2,033.59

9 Trade Receivables

(Rs. In Lakhs)

Particulars	As at 31 March 2025 (Rs.)	As at 31 March 2024 (Rs.)
(Trade Receivables considered good – Unsecured)		
Debts outstanding for a year exceeding six months from the date they are due for payment	-	-
Others debts	1,171.72	1,385.66
(Trade Receivables that have an increase in Credit Risk that is significant)		
Debts outstanding for a year exceeding six months from the date they are due for payment	13.23	13.23
Others debts	-	-
Total	1,184.95	1,398.89

POLSON LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

10 a) Cash and Cash Equivalents

(Rs. In Lakhs)

Particulars	As at 31 March 2025 (Rs.)	As at 31 March 2024 (Rs.)
Balances with banks	113.06	91.64
Cash on hand	0.58	0.83
Total	113.64	92.47
Other bank balances:		
Bank deposits with original maturity less than three months	-	-
Total	113.64	92.47

10 b) Bank balances other than (a) above

(Rs. In Lakhs)

Particulars	As at 31 March 2025 (Rs.)	As at 31 March 2024 (Rs.)
In fixed deposits		
Deposits with original maturity of more than three months but less than twelve months	11.11	10.61
Total	11.11	10.61

11 Loans

(Rs. In Lakhs)

Particulars	As at 31 March 2025 (Rs.)	As at 31 March 2024 (Rs.)
(Unsecured and considered good)		
Advances to employees	115.84	86.58
Total	115.84	86.58

12 Others Financial Assets

(Rs. In Lakhs)

Particulars	As at 31 March 2025 (Rs.)	As at 31 March 2024 (Rs.)
Unsecured, Considered good		
Mark to Market Gain on Forward Contract	25.63	9.07
Interest accrued but not due	10.23	5.27
Total	35.86	14.34

13 Other Current Assets

(Rs. In Lakhs)

Particulars	As at 31 March 2025 (Rs.)	As at 31 March 2024 (Rs.)
Unsecured, Considered good		
Advances to suppliers	315.41	122.40
Balances with Government & Local Authorities (Includes Duty drawback receivable of Rs.11.86 lakhs as on 31.03.2025 & Rs.11.41 lakhs as on 31.03.2024)	171.26	263.62
Other receivable - court fees and others	25.53	25.53
Total	512.20	411.55

POLSON LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

14 Equity Share Capital

(Rs. In Lakhs)

Particulars	As at	As at
	31 March 2025 (Rs.)	31 March 2024 (Rs.)
Authorised:		
4,00,000 (as at 31 March 2024: 4,00,000) Equity shares of 50 each	200.00	200.00
50,000, 6% Cumulative Redeemable Preference Share of Rs. 100 each (as at 31 March 2024: 50,000) of Rs.100 each	50.00	50.00
	250.00	250.00
Issued, subscribed and paid up:		
1,20,000 (as at 31 March 2024: 1,20,000) Equity shares of Rs.50 each fully paid up	60.00	60.00
Total Equity	60.00	60.00

a) Details of reconciliation of the number of shares outstanding

(Rs. In Lakhs)

Particulars	As at		As at	
	31 March 2025		31 March 2024	
	No. of shares	Rs. in Lakhs	No. of shares	Rs. in Lakhs
Equity Shares:				
Shares outstanding at the beginning of the year	1,20,000	60.00	1,20,000	60.00
Add: Shares issued during the year	-	-	-	-
Less: Shares bought back during the year	-	-	-	-
Shares outstanding at the end of the year	1,20,000	60.00	1,20,000	60.00

b) Terms/ rights attached to equity shares

The Company has only one class of equity shares. Each holder of equity shares is entitled to one vote per share. The dividend proposed, if any by the Board of Directors is subject to approval of the shareholders in ensuing Annual General Meeting
In the event of liquidation of the Company, the holders of the equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

c) Details of the shares held by holding company

Name of Shareholder	As at 31 March 2025		As at 31 March 2024	
	No. of shares	% of Holding	No. of shares	% of Holding
Equity Shares :				
AJI Commercial Private Limited	64,339	53.62%	64,339	53.62%

d) Details of shares in the company held by each shareholder holding more than 5 percent

Name of Shareholder	As at 31 March 2025		As at 31 March 2024	
	No. of shares	% of Holding	No. of shares	% of Holding
AJI Commercial Pvt. Ltd	64,339	53.62%	64,339	53.62%
Oriental Pharmaceuticals Industries Limited	8,849	7.37%	8,849	7.37%
Late Mrs. Sushila J. Kapadia (Director)#	11,222	9.35%	11,222	9.35%

Due to the sad demise of Mrs. Sushila J. Kapadia, Promoter Director of the Company in FY 2023-24, the transmission of her shares to her legal heirs is in process as of 31-03-2025.

e) The Company has neither issued any shares for consideration other than cash or as bonus shares nor any shares issued had been bought back by the Company during the last five years.

15 Other Equity

(Rs. In Lakhs)

Particulars	As at	As at
	31 March 2025 (Rs.)	31 March 2024 (Rs.)
Equity & other instruments through other comprehensive income		
Balance as per last financial statement	51.78	28.43
Addition during the year (net of tax)	(26.39)	23.35
Transfer to retained earning realised (gain)/Loss	-	-
Closing balances	25.39	51.78
Retained earning		
Balance as at beginning of the year	11,176.72	10,654.32
Profit for the year	523.08	519.71
Remeasurements of the net defined benefit plans net of tax	1.22	2.69
Total retained earning	11,701.02	11,176.72
Securities premium account	21.14	21.14
Capital Reserve	74.46	74.46
General reserves	779.27	779.27
Total	12,601.28	12,103.37

POLSON LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

16 Other Financial Liabilities

(Rs. In Lakhs)

Particulars	As at 31 March 2025 (Rs.)	As at 31 March 2024 (Rs.)
Security deposits	12.79	-
Total	12.79	-

17 Borrowings (non current)

(Rs. In Lakhs)

Particulars	As at 31 March 2025 (Rs.)	As at 31 March 2024 (Rs.)
Financial Liabilities at amortised cost		
Secured		
Term Loan - from banks - in Indian rupees		
Term loans secured against freehold properties	1,499.95	1,184.24
Term loans secured against vehicles	111.78	-
Term loans for capital expenditure	974.65	-
(Term loans from banks are secured against property, plant and equipments of the Company, repayable in 116-231 monthly installments and carries interest at the rate of 9.00% p.a. to 11.00% p.a.)		
LIC Loan against Keyman Insurance Policy		
Loan from LIC	-	252.14
(Loan from LIC was secured against keyman insurance policy of managing director of the Company and carries interest at the rate of 10% p.a.)		
Total	2,586.38	1,436.38

18 Provisions

(Rs. In Lakhs)

Particulars	As at 31 March 2025 (Rs.)	As at 31 March 2024 (Rs.)
Provision for employee benefits		
Gratuity (Unfunded)	24.69	22.35
Total	24.69	22.35

19 Deferred tax liabilities (Net)

(Rs. In Lakhs)

Particulars	As at 31 March 2025 (Rs.)	As at 31 March 2024 (Rs.)
Deferred tax liabilities		
Depreciation on property, plant and equipments	872.77	841.89
	872.77	841.89
Deferred tax assets		
Provision for gratuity	(6.27)	(5.67)
	(6.27)	(5.67)
Total	879.04	847.56

POLSON LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

20 Borrowings - Current

(Rs. In Lakhs)

Particulars	As at 31 March 2025 (Rs.)	As at 31 March 2024 (Rs.)
Financial Liabilities at amortised cost		
Secured		
From banks - in Indian rupees		
Cash Credit/Overdraft facilities with Banks	(38.22)	(58.46)
From banks - in foreign currency		
Packing credit with Bank	119.90	687.74
Export Bills Discounted/Purchased by Bank	306.06	406.77
FCNR Loans #	982.45	1,003.30
(Cash credit, overdraft facility, working capital loans, packing credits, export bills discounted from banks and FCNR Loans are secured by hypothecation of current assets (first pari passu) of the Company.)		
(# The Company has entered into Forward Contract with the bank for repayment of principle and interests for the FCNR Loans taken during the year.)		
Total	1,370.19	2,039.35

21 Trade Payables

(Rs. In Lakhs)

Particulars	As at 31 March 2025 (Rs.)	As at 31 March 2024 (Rs.)
Financial Liabilities at amortised cost		
Trade payables :		
total outstanding dues of MSME	67.54	56.99
total outstanding dues of creditors other than MSME	859.77	981.15
Total	927.31	1,038.14

The Company has not received information from majority of its suppliers regarding their registration under the 'Micro, Small and Medium Enterprises Development Act, 2006'. Hence classification is made on the basis of the disclosure received for MSME. The amount mentioned in the above note is not yet due for payment.

22 Other Financial Liabilities

(Rs. In Lakhs)

Particulars	As at 31 March 2025 (Rs.)	As at 31 March 2024 (Rs.)
Financial Liabilities at amortised cost		
Others		
Current maturities of long-term debt (Rupee loans)	333.99	247.27
Current maturities of long-term debt for Capital Exp (Rupee loans)	-	76.77
Interest accrued and due	7.59	10.37
Total	341.58	334.41

23 Other Current Liabilities

(Rs. In Lakhs)

Particulars	As at 31 March 2025 (Rs.)	As at 31 March 2024 (Rs.)
Advances from customers	44.14	126.48
Employee dues payable	7.23	5.92
Statutory dues payable	15.64	12.24
Total	67.01	144.64

24 Provisions

(Rs. In Lakhs)

Particulars	As at 31 March 2025 (Rs.)	As at 31 March 2024 (Rs.)
Provision for employee benefits:		
Gratuity (unfunded)	0.21	0.20
Total	0.21	0.20

25 Current tax liabilities / (assets) - (net)

(Rs. In Lakhs)

Particulars	As at 31 March 2025 (Rs.)	As at 31 March 2024 (Rs.)
Provision for income tax (net) / (receivable)	(2.53)	1.59
Total	(2.53)	1.59

POLSON LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

26 Revenue From Operations

Particulars	<i>(Rs. In Lakhs)</i>	
	Current Year 2024-25 (Rs.)	Previous Year 2023-24 (Rs.)
Sale of Products - Finished Goods		
Domestic sales	3,711.00	3,631.79
Export sales	5,617.05	6,007.57
Total	9,328.05	9,639.36

27 Other Income

Particulars	<i>(Rs. In Lakhs)</i>	
	Current Year 2024-25 (Rs.)	Previous Year 2023-24 (Rs.)
Interest income:		
On fixed deposit with banks	6.49	4.48
On security deposit	2.04	3.24
Others:		
Duty drawback received	64.11	70.81
RodTEP/MEIS/FPS License fee	46.77	53.13
Profit/(loss) on sale of investments	64.53	-
Profit on sale of propert, plant and equipment	1.19	-
Sundry balances written back/(write-off)	0.05	0.04
Miscellaneous income	0.31	0.52
Total	185.49	132.22



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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 202

28 Cost of Raw Materials Consumed

Particulars	<i>(Rs. In Lakhs)</i>	
	Current Year 2024-25 (Rs.)	Previous Year 2023-24 (Rs.)
Raw materials consumed :		
Opening stock	1,353.44	2,136.35
Add: Purchases	3,620.18	3,387.78
Less: Closing stock	1,013.70	1,353.44
Total (a)	3,959.92	4,170.69
Consumables/Stores/Fuel/Packing Material :		
Opening stock	272.92	190.46
Add: Purchases	828.99	1,081.28
Less: Closing stock	186.06	272.92
Total (b)	915.85	998.82
Total (a+b)	4,875.77	5,169.51

29 Changes In Inventories of Finished Goods and Work-In-Progress

Particulars	<i>(Rs. In Lakhs)</i>	
	Current Year 2024-25 (Rs.)	Previous Year 2023-24 (Rs.)
a) Changes in inventories of finished goods		
Opening stock of finished goods	268.20	273.90
Less: Closing stock of finished goods	340.72	268.20
Total (a)	(72.52)	5.70
b) Changes in work in progress		
Opening stock of work in progress	138.90	135.79
Less: Closing stock of work in progress	99.00	138.90
Total (b)	39.90	(3.11)
Total (a+b)	(32.62)	2.59



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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

30 Employee Benefits Expense

Particulars	<i>(Rs. In Lakhs)</i>	
	Current Year 2024-25 (Rs.)	Previous Year 2023-24 (Rs.)
Salaries, wages, bonus, commission and allowances	535.99	529.88
Directors' remuneration	138.00	108.00
Contribution to provident and other funds	16.72	13.44
Apprentices' stipend	5.45	5.85
Gratuity	4.65	4.59
Staff welfare expenses	28.85	22.46
Total	729.66	684.22

31 Finance Costs

Particulars	<i>(Rs. In Lakhs)</i>	
	Current Year 2024-25 (Rs.)	Previous Year 2023-24 (Rs.)
Interest expenses on		
Cash credits	90.38	96.81
Term loans	160.07	190.59
Working capital demand loans	-	5.42
FCNR Loans	67.43	77.51
Others	0.07	0.01
Other borrowing costs	49.41	36.12
Total	367.36	406.46



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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

32 Other Expenses

Particulars	(Rs. In Lakhs)	
	Current Year 2024-25 (Rs.)	Previous Year 2023-24 (Rs.)
Freight & Forwarding	396.17	404.74
Carriage Inward	186.34	160.46
Freight - Ocean	89.56	91.51
Factory Electricity	160.74	138.71
Electricity & Water Expenses	26.11	18.62
Travelling Exp (includes Director's travelling)	154.95	184.65
Conveyance	9.52	9.12
Repairs & Maintenance (Building & others)	133.00	100.57
Repairs & Maintenance (Machinery)	13.55	11.75
Computer Maintenance	2.88	3.17
Rent, Rates & Taxes (including GST)	271.11	249.34
Professional & Legal Fees	404.54	321.36
Exchange Difference	(13.25)	87.12
Commission	49.36	60.24
Business Promotion	178.03	147.15
Diwali Gifts & others	1.59	0.14
Advertisement	1.94	0.82
Expenditure related to Corporate Social Responsibility	16.25	34.28
Donation	0.44	1.19
Vehicle Expenses	31.85	32.51
Loss on sale of propert, plant and equipment	-	7.92
Insurance	10.66	10.43
Telephone Exp.	5.19	5.14
Internet charges	1.99	1.16
Security Expenses	9.66	8.68
Postage & Courier	14.11	13.76
Garden, landscaping and other expenses	19.20	21.77
General Expenses	7.78	8.28
Research & Development	10.08	11.89
Printing & Stationery	12.24	13.04
Auditors Fee For Statutory & Tax Audits	9.00	9.00
Membership & Subscription	10.10	8.05
ROC/ BSE / SEBI - Listing/Filing fees	9.48	3.70
Office Expenses	12.77	14.53
Miscellaneous expenses	7.06	7.05
Total	2,254.00	2,201.85

POLSON LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

33 Contingent liability & capital commitments

Particulars	(Rs. In Lakhs)	
	As at 31 March 2025 (Rs.)	As at 31 March 2024 (Rs.)
Disputed Claims (The Company has filed two suits against Modipon Ltd for unlawful termination of agreement for a sum aggregating to Rs.3,26,60,748/-. The said Company has made counter claim for Rs.4,76,30,583/-. The case is pending before the Court.)	476.31	476.31
Tax Deducted at Source (TDS) liabilities for various years Income tax liability AY 2013-14 (Appropriate steps have been taken by the Company for rectification applications with the appropriate income tax authorities which are pending for decision.)	2.36	2.36
Capital Commitments : As at 31st March 2025, the Company has entered into a contract with Kalpataru Properties Pvt. Ltd. for the purchase of a property for a total consideration of ₹ 29.41 crores plus applicable taxes. The estimated amount of contracts remaining to be executed on capital account and not provided for as at 31st March 2025 is ₹ 19.12 crores plus applicable taxes (Previous Year: Nil).	1,912	-

34 Employee benefit obligations

i. Defined Contribution Plans:

The following amount recognized as an expense in Statement of profit and loss on account of provident fund and other funds. There are no other obligations other than the contribution payable to the respective authorities.

Particulars	(Rs. In Lakhs)	
	Current year 2024-2025 (Rs.)	Previous year 2023-2024 (Rs.)
Contribution to provident fund	16.72	13.44

ii. Defined Benefit Plan:

The Company has a unfunded defined benefit gratuity plan. The gratuity plan is governed by the Payment of Gratuity Act, 1972. Under the Act, employee who has completed five years of service is entitled to specific benefit. The level of benefits provided depends on the member's length of service and salary at retirement age. Every employee who has completed five years or more of service gets a gratuity on departure at 15 days salary (last drawn salary) for each completed year of service as per the provision of the Payment of Gratuity Act, 1972 with total ceiling on gratuity of Rs.20,00,000.

The following tables summaries the components of net benefit expense recognised in the Statement of profit and loss and the funded status and amounts recognised in the balance sheet for the gratuity plan:

Particulars	(Rs. In Lakhs)	
	Current year 2024-2025 (Rs.)	Previous year 2023-2024 (Rs.)
Statement of profit and loss		
Net employee benefit expense recognised in the employee cost		
Current service cost	3.07	3.01
Interest cost on defined benefit obligation	1.58	1.58
Total expense charged to profit and loss account	4.65	4.59
Amount recorded in Other Comprehensive Income (OCI)		
Opening amount recognised in OCI outside profit and loss account		
Remeasurement during the period due to :		
Actuarial loss / (gain) arising from change in financial assumptions	(1.63)	(3.59)
Closing Amount recognised in OCI outside profit and loss account	(1.63)	(3.59)
Reconciliation of net liability / asset		
Opening defined benefit liability / (assets)	22.55	21.87
Expense charged to profit & loss account	4.65	4.59
Amount recognised in outside profit and loss account	(1.63)	(3.59)
Benefit Paid	(0.66)	(0.32)
Closing net defined benefit liability / (asset)	24.91	22.55

Movement in benefit obligation and balance sheet

A reconciliation of the benefit obligation during the inter-valuation period:

Particulars	Current year 2024-2025 (Rs.)		Previous year 2023-2024 (Rs.)	
	Opening defined benefit obligation	22.55	21.87	
Current service cost	3.07	3.01		
Interest on defined benefit obligation	1.58	1.58		
Remeasurement during the period due to :				
Actuarial loss / (gain) arising from change in financial assumptions	(1.63)	(3.59)		
Benefits paid	(0.66)	(0.32)		
Closing defined benefit obligation [liability / (asset)] recognised in balance sheet	24.91	22.55		

Net liability is bifurcated as follows :

	As at 31 March 2025 (Rs.)		As at 31 March 2024 (Rs.)	
	Current	0.21	0.20	
Non-current	24.69	22.35		
Net liability	24.91	22.55		

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

The principal assumptions used in determining gratuity benefit obligation for the company's plans are shown below:

Discount rate	6.66%	7.09%
Expected rate of return on plan assets (p.a.)	0.00%	0.00%
Salary escalation rate (p.a.)	10.00%	10.00%
Withdrawal rate	5% at younger age reducing to 1% at older ages	5% at younger age reducing to 1% at older ages
Attrition rate (p.a.)	-1.00%	-1.00%
Mortality rate	25% at younger age reducing to 1% at older ages	25% at younger age reducing to 1% at older ages
Mortality pre-retirement	Indian Assured Lives Mortality (2012-14)	Indian Assured Lives Mortality (2012-14)

A quantitative analysis for significant assumption is as shown below:

Indian gratuity plan: Particulars	(Rs. In Lakhs)	
	Current year 2024-2025 (Rs.)	Previous year 2023-2024 (Rs.)
Assumptions -Discount rate		
Sensitivity Level (a hypothetical increase / (decrease) by)	1.00%	1.00%
Impact on defined benefit obligation -increase of sensitivity level	21.66	19.60
Impact on defined benefit obligation -decrease of sensitivity level	28.89	26.16
Assumptions -Future salary escalations rates		
Sensitivity Level (a hypothetical increase / (decrease) by)	1.00%	1.00%
Impact on defined benefit obligation-increase of sensitivity level	28.28	25.77
Impact on defined benefit obligation-decrease of sensitivity level	21.75	19.67

The following payments are expected contributions to the defined benefit plant in future years.

Particulars	(Rs. In Lakhs)	
	As at 31 March 2025 (Rs.)	As at 31 March 2024 (Rs.)
Within 1 year	0.21	0.20
1-2 year	0.25	0.23
2-3 year	0.59	0.27
3-4 year	0.31	0.74
4-5 year	0.53	0.32
5-10 year	10.98	11.67

The average duration of the defined benefit plan obligation at the end of the reporting period is 14.47 years.

35 Segmental Information

In accordance with IND AS 108 "Operating segment" - The Company used to present the segment information identified on the basis of internal report used by the Company to allocate resources to the segment and assess their performance. The Board of Directors of the Company is collectively the Chief Operating Decision Maker (CODM) of the Company.

The chief operating decision maker monitors the operating results of its segment separately for the purpose of making decisions about resources allocation and performance assessment. Segment performance is evaluated on the basis on profit and loss.

Summary of the segment Information as follows:

Particulars	(Rs. In Lakhs)	
	As at 31 March 2024 (Rs.)	As at 31 March 2024 (Rs.)
Segment revenue		
Sales and income from operations		
Within India	3,711	3,632
Outside India	5,617	6,008
Total	9,328	9,639
Carrying amount of assets by geographical location of assets		
Segment assets		
Within India	18,868	18,028
Outside India	-	-
Total	18,868	18,028
Additions to fixed assets (including intangible assets and capital work in progress)		
Within India	967.46	938.80
Outside India	-	5.28
Total	967.46	944.08

36 CORPORATE SOCIAL RESPONSIBILITY (CSR)

As per Section 135 of the Companies Act, 2013, a CSR committee has been formed by the Company. The areas for CSR activities are eradicating hunger, poverty and malnutrition, promoting preventive health care including preventive health care, ensuring environmental sustainability education, promoting gender equality and empowering women and other activities. The amount has to be expended on the activities which are specified in Schedule VII of the Companies Act, 2013.

Details of CSR expenditure required to be spent and amount spent are as under:

Particulars	(Rs. In Lakhs)	
	Current year 2024-2025 (Rs.)	Previous year 2023-2024 (Rs.)
Gross amount required to be spent by the company during the year as per Section 135 of the Companies Act, 2013 read with schedule VII	14.68	15.66
Amount spent during the year	16.25	34.28
Cumulative CSR Expenditure required to be spent deposited into separate account for ongoing project/(excess)	25.32	26.89

Note - The Company will spend the unspent CSR expenditure in FY 2025-26.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

37 Financial Instruments

Financial instrument by category

The carrying value and fair value of financial instrument by categories as of 31 March 2025 were as follows

(Rs. In Lakhs)

Particulars	at amortised cost (Rs.)	at fair value through profit and loss (Rs.)	at fair value through OCI (Rs.)	Total Carrying value (Rs.)	Total fair value (Rs.)
Assets:					
Cash and cash equivalents	113.64	-	-	113.64	113.64
Other bank balance	11.11	-	-	11.11	11.11
Trade receivables	1,184.95	-	-	1,184.95	1,184.95
Other financial assets	1,769.47	-	25.63	1,795.10	1,795.10
Loans	115.84	-	-	115.84	115.84
Investments	-	-	0.18	0.18	0.18
	3,195.00	-	25.81	3,220.81	3,220.81
Liabilities:					
Borrowing	14.34	-	-	14.34	14.34
Trade and other payables	60.00	-	-	60.00	60.00
Other financial liabilities	12,103.36	-	-	12,103.36	12,103.36
	12,177.71	-	-	12,177.71	12,177.71

Financial instrument by category

The carrying value and fair value of financial instrument by categories as of 31 March 2024 were as follows

(Rs. In Lakhs)

Particulars	at amortised cost (Rs.)	at fair value through profit and loss (Rs.)	at fair value through OCI (Rs.)	Total Carrying value (Rs.)	Total fair value (Rs.)
Assets:					
Cash and cash equivalents	92.47	-	-	92.47	92.47
Other bank balance	10.61	-	-	10.61	10.61
Trade receivables	1,398.89	-	-	1,398.89	1,398.89
Other financial assets	1,749.45	-	9.07	1,758.52	1,758.52
Loans	86.58	-	-	86.58	86.58
Investments	-	-	143.13	143.13	143.13
	3,338.00	-	152.20	3,490.20	3,490.20
Liabilities:					
Borrowing	3,475.72	-	-	3,475.72	3,475.72
Trade and other payables	981.14	-	-	981.14	981.14
Other financial liabilities	334.41	-	-	334.41	334.41
	4,791.27	-	-	4,791.27	4,791.27

38 Fair value hierarchy

Level 1 - Quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2 - Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3 - Inputs for the assets or liabilities that are not based on observable market data (unobservable inputs).

The following table presents fair value hierarchy of assets and liabilities measured at fair value on a recurring basis as of 31 March 2025:

(Rs. In Lakhs)

Particulars	As at 31 March 2025 (Rs.)	Fair value measurement at end of the reporting year using		
		Level 1 (Rs.)	Level 2 (Rs.)	Level 3 (Rs.)
Assets /Liabilities measured at fair value				
Financial Assets:				
Non current investments	0.18	-	0.18	-
Mark to Market Gain on Forward Contract	25.63	-	-	25.63
Financial Liabilities:				
Borrowings	2,586.38	-	-	2,586.38

The following table presents fair value hierarchy of assets and liabilities measured at fair value on a recurring basis as of 31 March 2024:

(Rs. In Lakhs)

Particulars	As at 31 March 2024 (Rs.)	Fair value measurement at end of the reporting year using		
		Level 1 (Rs.)	Level 2 (Rs.)	Level 3 (Rs.)
Assets /Liabilities measured at fair value				
Financial Assets:				
Non current investments	143.13	-	143.13	-
Mark to Market Gain on Forward Contract	9.07	-	-	9.07
Financial Liabilities:				
Borrowings	1,436.38	-	-	1,436.38

POLSON LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

There have been no transfers among Level 1, Level 2 and Level 3 during the period.

The management assessed that cash and cash equivalents, Trade receivable and other financial asset, trade payables and other financial liabilities approximate their carrying amount largely due to short term maturity of these instruments.

39 Financial risk management objectives and policies

The risk management policies of the Company are established to identify and analyse the risks faced by the Company, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Company's activities.

The Management has overall responsibility for the establishment and oversight of the Company's risk management framework. In performing its operating, investing and financing activities, the Company is exposed to the Credit risk, Liquidity risk and Market risk.

Carrying amount of financial assets and liabilities:

The following table summaries the carrying amount of financial assets and liabilities recorded at the end of the period by categories:

Particulars	(Rs. In Lakhs)	
	As at 31 March 25 (Rs.)	As at 31 March 24 (Rs.)
Financial assets		
Non current investment	0.18	143.13
Cash and cash equivalent	113.64	92.47
Bank balances other than above	11.11	10.61
Trade receivables	1,184.95	1,398.89
Loans	115.84	86.58
Other financial assets	1,795.10	1,758.52
At end of the year	3,220.81	3,490.20
Financial liabilities		
Borrowings	3,956.56	3,475.72
Trade payables	927.31	1,038.13
Other financial liabilities	354.37	334.41
At end of the year	5,238.24	4,848.26

Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, currency risk and other price risk, such as equity price risk and commodity risk. Financial instruments affected by market risk include loans and borrowings, deposits and derivative financial instruments.

Credit risk on financial assets

Financial assets that are potentially subject to concentrations of credit risk and failures by counterparties to discharge their obligations in full or in a timely manner consist principally of cash balances with banks, cash equivalents and receivables, and other financial assets. The maximum exposure to credit risk is: the total of the fair value of the financial instruments and the full amount of any loan payable commitment at the end of the reporting year. Credit risk on cash balances with banks is limited because the counterparties are entities with acceptable credit ratings. Credit risk on other financial assets is limited because the other parties are entities with acceptable credit ratings.

As disclosed in Note 10 (b), cash and cash equivalents balances generally represent short term deposits with a less than 180-day maturity.

As part of the process of setting customer credit limits, different credit terms are used. The average credit period generally granted to trade receivable customers is about 90-360 days. But some customers take a longer period to settle the amounts.

Exposure to credit risk

Financial asset for which loss allowance is measured using expected credit loss model

Particulars	(Rs. In Lakhs)	
	As at 31 March 25 (Rs.)	As at 31 March 24 (Rs.)
Financial assets		
Non current investment	0.18	143.13
Cash and cash equivalent	113.64	92.47
Bank balances other than above	11.11	10.61
Trade receivables	1,184.95	1,398.89
Loans	115.84	86.58
Other financial assets	1,795.10	1,758.52
At end of the year	3,220.81	3,490.20

Ageing analysis of the age of trade

Particulars	(Rs.)	
	As at 31 March 25 (Rs.)	As at 31 March 24 (Rs.)
Trade receivables:		
Less than 90 days	1,156.32	1,354.12
90 to 180 days	15.39	31.54
Over 180 days	13.23	13.23
	1,184.95	1,398.89

In the opinion of management, trade receivable, financial assets, cash and cash equivalent, balance with bank, loans and other financial assets have a value on realisation in the ordinary course of business at least equal to the amount at which they are stated in the balance sheet.

The Company has not recognised any loss allowance as the Company expect that there is no credit loss on trade receivables.

POLSON LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

Foreign currency risk

The Company operates internationally and the major portion of business is transacted in USD. The Company has Sales, Purchase, Borrowing (etc.) in foreign currency. Consequently, the Company is exposed to foreign exchange risk.

Foreign exchange exposure is partially balanced by purchasing in goods, commodities and services in the respective currencies.

The company evaluate exchange rate exposure arising from foreign currency transactions and the company follows established risk management policies, including the use of derivatives like foreign exchange forward contracts to hedge exposure to foreign currency risk.

Foreign currency exposures not specifically covered by forward exchange contracts as at year end are as follows:

Currency	As at 31 March 2025		As at 31 March 2024	
	Foreign currency	Rs. In Lakhs	Foreign currency	Rs. In Lakhs
USD - Trade receivables	6,34,039	542.62	8,28,528	690.78
USD - Advances from customer	50,380	43.12	1,51,702	126.48
USD - Trade payables	-	-	3,202	2.67
USD - Advances to suppliers	-	-	7,555	6.30
USD - Packing credit with bank	1,40,096	119.90	8,24,888	687.74
USD - Export bills discounted	3,57,622	306.06	4,87,883	406.77
USD - FCNR loans	11,47,974	982.45	12,03,369	1,003.30

Foreign currency sensitivity

1 % increase or decrease in foreign exchange rates will have the following impact on profit before tax

Currency	As at 31 March 2025		As at 31 March 2024	
	1 % increase (Rs.)	1 % decrease (Rs.)	1 % increase (Rs.)	1 % decrease (Rs.)
USD - Trade receivables	(5.43)	5.43	(6.91)	6.91
USD - Advances from customer	(0.43)	0.43	(1.26)	1.26
USD - Trade payables	-	-	(0.03)	0.03
USD - Advances to suppliers	-	-	(0.06)	0.06
USD - Packing credit with bank	(1.20)	1.20	(6.88)	6.88
USD - Export bills discounted	(3.06)	3.06	(4.07)	4.07
USD - FCNR loans	(9.82)	9.82	(10.03)	10.03

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Company has interest rate risk exposure mainly from changes in rate of interest on borrowing & on deposit with bank. The interest rate are disclosed in the respective notes to the financial statements of the Company. The following table analyse the breakdown of the financial assets and liabilities by type of interest rate:

Particulars	As at 31 March 25 (Rs. In Lakhs)	As at 31 March 24 (Rs. In Lakhs)
Financial assets		
Interest bearing - Fixed interest rate		
- Current fixed deposit	11.11	10.61
Financial Liabilities		
Interest bearing		
Borrowings - Floating interest rate		
- Working capital loan	1,611.73	1,184.24
Borrowings - Fixed interest rate		
- Other Loans	-	252.14

Interest rate sensitivity

The following table demonstrates the sensitivity to a reasonably possible change in interest rates on that portion of loans and borrowings affected, after the excluding the credit exposure for which interest rate swap has been taken and hence the interest rate is fixed. With all other variables held constant, the Company's profit before tax is affected through the impact on floating rate borrowings, as follows:

Particulars	As at 31 March 25 (Rs. In Lakhs)	As at 31 March 24 (Rs. In Lakhs)
Increase in 100 bps points		
Effect on profit before tax	(16.12)	(11.84)
Decrease in 100 bps points		
Effect on profit before tax	16.12	11.84

Liquidity risk

Liquidity risk is the risk that the Company may not be able to meet its present and future cash and collateral obligations without incurring unacceptable losses. The Company's objective is to, at all times maintain optimum levels of liquidity to meet its cash and collateral requirements. The Company closely monitors its liquidity position and deploys a robust cash management system. It maintains adequate sources of financing including debt and overdraft from banks at an optimised cost.

The Company maximum exposure to credit risk for the components of the balance sheet at 31 March 2025 and 31 March 2024 is the carrying amounts. The liquidity risk is managed on the basis of expected maturity dates of the financial liabilities. The average credit period taken to settle trade payables is about 90 days. The other payables are with short-term durations. The carrying amounts are assumed to be a reasonable approximation of fair value. The following table analysis financial liabilities by remaining contractual maturities:

Particulars	On demand (Rs.)	Less than 3 months (Rs.)	3 to 12 months (Rs.)	1 to 5 years (Rs.)	> 5 years (Rs.)	Total (Rs.)
Year ended 31 March 2025						
Borrowings	-	-	-	2,586.38	-	2,586.38
Other financial liabilities	-	85.40	256.19	-	-	341.58
Trade and other payables	-	927.31	-	-	-	927.31
	-	1,012.71	256.19	2,586.38	-	3,855.27
Year ended 31 March 2024						
Borrowings	-	-	-	1,436.38	-	1,436.38
Other financial liabilities	-	83.60	250.81	-	-	334.41
Trade and other payables	-	1,038.13	-	-	-	1,038.13
	-	1,121.73	250.81	1,436.38	-	2,808.92

At present, the Company does expects to repay all liabilities at their contractual maturity. In order to meet such cash commitments, the operating activity is expected to generate sufficient cash inflows.

POLSON LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

40 Capital management

For the purpose of the Company's capital management, capital includes issued equity capital, share premium and all other equity reserves attributable to the equity holders of the parent. The primary objective of the Company's capital management is to maximise the shareholder value.

The Company manages its capital structure and makes adjustments in light of changes in economic conditions and the requirements of the financial covenants. To maintain or adjust the capital structure, the Company may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. The Company monitors capital using a gearing ratio, which is net debt divided by total capital plus net debt. The Company's policy is to keep optimum gearing ratio. The Company includes within net debt, interest bearing loans and borrowings, trade and other payables, less cash and cash equivalents, excluding discontinued operations.

Particulars	As at 31 March 25 (Rs. In Lakhs)	As at 31 March 24 (Rs. In Lakhs)
Borrowings	3,956.56	3,475.72
Trade payables	927.31	1,038.13
Other financial liabilities	354.37	334.41
Less: cash and cash equivalents	(113.64)	(92.47)
Net debt	5,124.60	4,755.79
Total equity		
Total member's capital	12,661.27	12,163.36
Capital and net debt	17,785.87	16,919.16
Gearing ratio (%)	(a/b)*100	28.81

In order to achieve this overall objective, the Company's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the interest-bearing loans and borrowings that define capital structure requirements. Breaches in meeting the financial covenants would permit the bank to immediately call loans and borrowings. There have been no breaches in the financial covenants of any interest-bearing loans and borrowing in the current period.

No changes were made in the objectives, policies or processes for managing capital during the years ended 31 March 2025 and 31 March 2024.

41 Ratios

Particulars	As at 31 March 25	As at 31 March 24
Current Ratio (in times) (Current assets# / Current liabilities*)	1.34	1.14
Debt - Equity Ratio (in times) (Total debt/Total equity)	0.29	0.28
Debt Service Coverage Ratio (in times) (Profit after Tax + Deferred Tax + Depreciation + Finance cost - profit on sale of asset) / (Interest expenses + Interest Capitalised + Principal repayment of long term debt)	1.65	2.20
Return on Equity (ROE) (Net profit after tax) / (Average Shareholder's Equity)	4.21%	4.37%
Inventory Turnover (in times) (annualized) (Cost of goods sold / Average Inventory)	0.66	0.54
Trade Receivable Turnover (in times) (annualized) (Net credit sales / Average accounts receivable)	7.22	7.39
Trade Payables Turnover (in times) (annualized) (Net credit purchases / Average trade payables)	4.53	5.63
Net Capital Turnover (Net Sales / Working Capital)	10.26	19.68
Net Profit Margin (%) - (Net profit for the period/year - profit from discontinued operations) / Revenue from Operations	5.61%	5.39%
Return on capital employed - (Profit before interest and tax) / (capital employed = Net worth + Total Debt + Deferred Tax liability)	6.56%	7.70%
Return on investment (ROI) - (Market Value Diff) / (Opening market value)	29.79%	24.34%
Operating Margin (%) - (Earnings before Interest, Depreciation, Tax and Exceptional items) / Revenue from Operations	18.08%	17.78%
Interest Service Coverage Ratio (in times) - (Profit after Tax + Deferred Tax + Depreciation + Finance cost - profit on sale of asset) / (Interest expenses + Interest Capitalised)	4.42	4.15
Current Liability Ratio (in times) (Current Liabilities * / Total liabilities)	0.44	0.61
Total debts to Total assets (in times) (Non Current borrowings + Current borrowings) / Total assets	0.23	0.21
Long term debt to Working Capital (in times) Long term borrowings (including current maturities) / (Current asset# - Current liabilities*)	1.28	0.70

Current asset excluding held for sale

*Current liabilities excluding held for sale & current borrowings

POLSON LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

42 Income tax

The major components of income tax expense for the years are:

(Rs. In Lakhs)

Particulars	As at 31 March 2025	As at 31 March 2024
Current income tax:		
Current income tax charge	158.52	180.49
Adjustments in respect of previous year	1.11	(5.08)
Deferred tax:		
Relating to origination and reversal of temporary differences	31.06	37.24
Income tax expense reported in the statement of profit or loss	190.69	212.65

A Reconciliation of income tax provision to the amount computed by applying the statutory income tax rate to the income before Income taxes is summarized as follow:

Particulars	As at 31 March 2025	As at 31 March 2024
Profit before income tax	713.77	732.37
Rate of Income tax	25.17%	25.17%
Computed expected tax expenses	179.64	184.32
Additional allowances for tax purpose/Considered Separately	(201.68)	(178.17)
Additional Tax for capital gain	-	-
Additional Tax for Other Sources	-	-
Additional Tax for House Property	-	-
Deduction u/s 80G	-	-
Expenses not allowed for tax purposes/Considered Separately	178.43	171.40
Other Adjustment	-	-
Interest on late payment of advance tax	2.13	2.94
Income tax expense reported in the statement of profit or loss	158.52	180.49

Applicable statutory tax rate for financial year 2024-25 is 25.168% (Previous year 2023-24 is 25.168%)

The Gross movement in the current income tax asset/(Liability) for the year ended March 31, 2025 and March 31, 2024 is as follows

Particulars	As at 31 March 2025	As at 31 March 2024
Net current income tax asset/(liability) at the beginning	-1.59	26.19
Income tax paid	163.76	147.64
Current tax expenses	(158.52)	(180.49)
Excess short provision of earlier year	(1.11)	5.08
Net current income tax asset/(liability) at the end	2.53	(1.59)

43 Estimates

The estimates at 31 March 2025 and at 31 March 2024 are consistent with those made for the same dates in accordance with Indian GAAP (after adjustments to reflect any differences in accounting policies).

44

Balances in the accounts of trade receivables, loans and advances, trade payables and other current liabilities are subject to confirmation / reconciliation, if any. The management does not expect any material adjustment in respect of the same effecting the financial statements on such reconciliation / adjustments.

45

There was no impairment loss on the fixed assets on the basis of review carried out by the management in accordance with Indian Accounting Standard (Ind AS)-36 'Impairment of Assets.

46 Lease disclosure

The company has entered into agreement for obtaining office premises on rent which are in nature of operating leases. Amount paid/payable in respect of such leases are charged to profit and loss on accrual basis.

47 Earnings per share

Basic EPS amounts are calculated by dividing the profit for the year attributable to equity holders by the weighted average number of equity shares outstanding during the year.

Diluted EPS amounts are calculated by dividing the profit attributable to equity holders by the weighted average number of equity shares outstanding during the year plus the weighted average number of equity shares that would be issued on conversion of all the dilutive potential equity shares into equity shares.

The following reflects the income and share data used in the basic and diluted EPS computations:

Particulars	As at 31 March 25	As at 31 March 24
Profit attributable to equity holders of the parent for basic earnings (Rs. In Lakhs)	523.09	519.71
Weighted average number of equity shares for basic and diluted earning per share	1,20,000	1,20,000
Face value per share	50	50
Basic earning per share	435.91	433.09
Diluted earning per share	435.91	433.09

The Company has not declared dividend for the financial year 2024-25.

POLSON LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

48 Related Party Disclosures

i. Related party relationships:

Particulars	Name of Related Parties (FY 2024-25 & FY 2023-24)
Holding Company	AJI Commercial Private Limited
Fellow Subsidiary	Coriander Specialities Pvt Ltd (previously known as B.K. Giulini Specialities Private Limited) Europa Chemicals Asia Private Limited
Key management personnel	Mr. Amol Kapadia - Managing Director
Fellow Associates	AJK Commercial Private Limited New Commercial Mills Limited Oriental Pharmaceutical Industries Limited New Commercial Investment & Trading Limited
Enterprises on which key management personnel have significant influence	Atlas Refinery Private Limited AJI Investment Private Limited AJK Investments Private Limited Coriander Industris Private Limited (previously known as Dudhwala Builders Private Limited)

Notes:

- The related party relationships have been determined on the basis of the requirements of the Indian Accounting Standard (Ind AS) -24 'Related Party Disclosures' and the same have been relied upon by the auditors.
- The relationships as mentioned above pertain to those related parties with whom transactions have taken place during the current year /previous year, except where control exists, in which case the relationships have been mentioned irrespective of transactions with the related party.

ii. Transactions with related parties for the year ended 31st March 2025

(Rs. In Lakhs)

Nature of transactions	Name of related party	Transaction during the period	Year ended 31st March 2025
		Rs.	Rs.
Sale of goods (Including taxes)	Atlas Refinery Private Limited	2,253.37	
	Europa Chemicals Private Limited	221.06	
Remuneration paid	Mr. Amol Kapadia	108.00	
	Mr. Youhaan Kapadia	30.00	
Outstanding Balances at the end of the year	AJI Investment Pvt.Limited.		48.00
	AJK Investment Pvt.Limited		48.00
	Europa Chemicals Private Limited		-
	Atlas Refinery Private Limited		216.96

ii. Transactions with related parties for the year ended 31st March 2024

(Rs. In Lakhs)

Nature of transactions	Name of related party	Transaction during the period	Year ended 31st March 2024
		Rs.	Rs.
Sale of goods (Including taxes)	Atlas Refinery Private Limited	2,153.48	
	Europa Chemicals Private Limited	375.58	
Remuneration paid	Mr. Amol Kapadia	108.00	
Outstanding Balances at the end of the year	AJI Investment Pvt.Limited.		48.00
	AJK Investment Pvt.Limited		48.00
	Europa Chemicals Private Limited		42.82
	Atlas Refinery Private Limited		241.51

POLSON LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

49 Events after the end of the reporting year

No subsequent event has been observed which may required an adjustment to the statement of financial position.

- 50** In the opinion of the Director, current assets, loans, advances and deposits are approximately of the value stated, if realised in the ordinary course of business and are subject to confirmation.

Signatures to Notes 1 to 50

For R G B & Associates

Chartered Accountants
Firm's Registration No.144967W

For and on behalf of the Board of Directors

CA Bharat Kriplani

Partner
Membership No. 134969
UDIN - 25134969BMLED8451

Youhaan Kapadia

Director
DIN-09509180

Amol Kapadia

Managing Director
DIN-01462032

Sanjay Bhalerao

Chief Financial Officer

Sampada Sawant

Company Secretary
ACS-A51343

Mumbai; Dated: 30th May 2025

Mumbai; Dated: 30th May 2025



POLSON LIMITED

Regd. Off: Ambaghat Taluka Shahuwadi, Kolhapur Maharashtra 415101

CIN: L15203PN1938PLC002879

PROXY FORM

[Pursuant to sec 105(6) of Companies Act, 2013 and rule 19(3) of Companies (Management & Administration) Rules, 2014]

Name of Member(s): _____

Registered Address of Member(s): _____

E-mail id: _____

Folio No. / Client ID: _____ DP ID: _____

I/We, being the member(s) of POLSON LIMITED, holding _____ Equity Shares hereby appoint:

1. Name: _____

E-mail Id: _____

Address: _____

Signature: _____ *or failing him*

2. Name: _____

E-mail Id: _____

Address: _____

Signature: _____ *or failing him*

3. Name: _____

E-mail Id: _____

Address: _____

Signature: _____

as my/our proxy to attend and vote (on a poll) for me/us and on my/our behalf at the **Eighty Forth Annual General Meeting** of the Company to be held on Tuesday, September 30, 2025 at 10.00 a.m. at the Registered Office of the Company situated at ChitraKuti at Ambaghat, Vishalgad, Taluka-Shahuwadi, Dist. Kolhapur, Kolhapur-415 101 and at any adjournment thereof in respect of such resolutions as are indicated below:

Sr. No.	Resolution	Vote (Optional see Note)		
		For	Against	Abstain
Ordinary Business				
1.	To receive, consider and adopt the Audited Standalone Financial Statements of the Company for the Financial Year ended 31st March, 2025, together with the Reports of the Directors and the Auditors thereon.			
2.	To appoint a director in place of Ms. Alka Dhuri (DIN: 10657583) who retires by rotation and being eligible offers herself for re-appointment.			
3.	To appoint Secretarial Auditor of the Company			

Signed this _____ day of _____ 2025



Affix revenue stamp of not less than Rs. 1
--

Signature of the member

Signature of 1st proxy holder Signature of 1st proxy holder Signature of 1st proxy holder

Note: This form in order to be effective should be duly stamped, completed and deposited at the registered office of the Company, not less than 48 hours before the commencement of the meeting.

..... TEAR HERE.....

POLSON LIMITED

Regd. Off: Ambaghat Talluka Shahuwadi, Kolhapur Maharashtra 415101

CIN: L15203PN1938PLC002879

ATTENDANCE SLIP

I/We hereby record my/our presence at the 84th Annual General Meeting to be held on Tuesday, September 30, 2025 at 10.00 A.M. at ChitraKuti at Ambaghat Taluka Shahuwadi, Kolhapur Maharashtra 415101

Regd. Folio No. No. /DP ID No. /Client Id No. _____

Certify that I am a registered Shareholder / proxy for the registered shareholder of the Company.

I hereby record my presence at the Annual General Meeting to be held on Tuesday, September 30, 2025 at 10.00 A.M. at Chitra Kuti at Ambaghat Taluka Shahuwadi, Kolhapur Maharashtra 415101

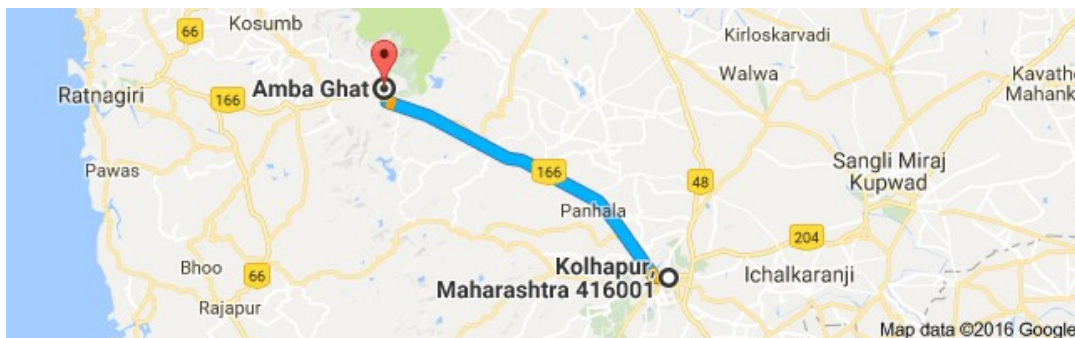
Member's Name (in Block Letter) _____ Signature: _____

Proxy holder Name (in Block Letter) _____ Signature: _____

Note: Please fill this attendance slip and hand it over at the ENTRANCE.



Route Map to the Venue of the 84th Annual General Meeting



BOOK - POST

IF UNDELIVERED, PLEASE RETURN TO:

Purva Sharegistry (India) Pvt. Ltd.

Unit: POLSON LIMITED

Unit no. 9, Shiv Shakti Ind. Estt. J. R. Boricha Marg,
Landmark: Behind Delisle Road HP Petrol Pump, Near Lodha Excelus,
Lower Parel (E), Mumbai 400 011

